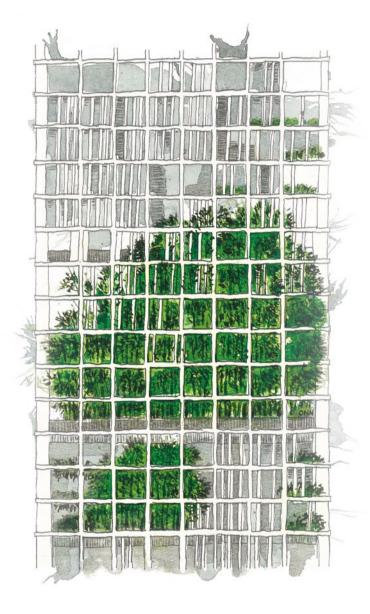
Creating Enduring Value

Wing Tai Holdings Limited Annual Report 2016

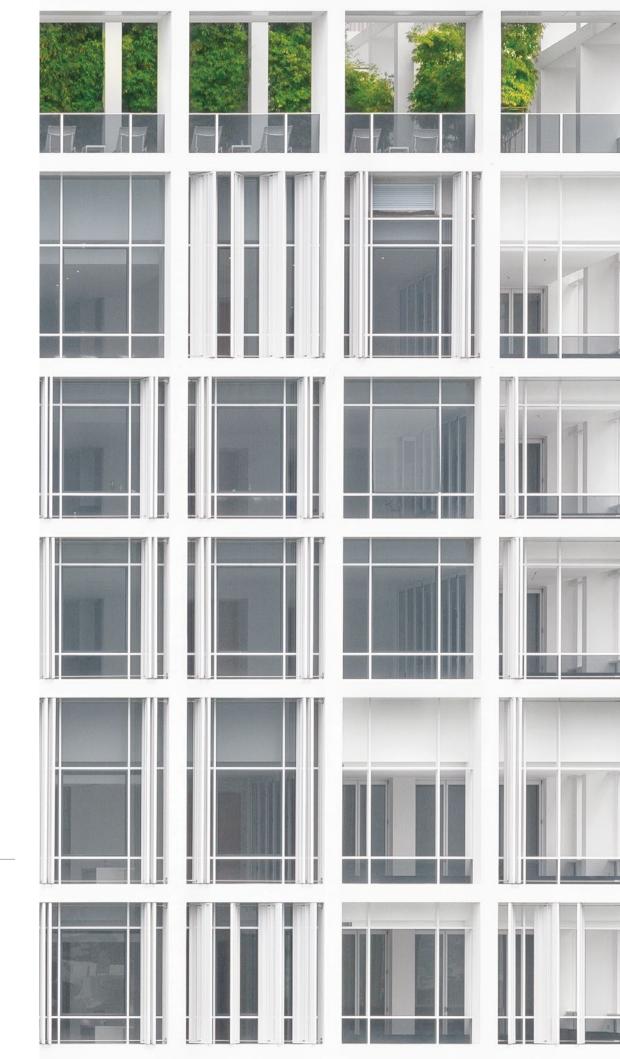




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Designed by Jean Nouvel, the Le Nouvel Ardmore is infused with abundant greenery and energy, stemming from the interplay of natural elements with architectural brilliance.

#### Overview

Singapore's economic growth slowed to 2.0% in 2015, the weakest growth rate since the global financial crisis of 2008. In the second quarter of 2016, the Singapore economy grew at 2.2% on a year-on-year basis. Within a tight regulatory framework of property cooling measures firmly in place, the property market has remained subdued. The Ministry of Trade and Industry has narrowed Singapore's GDP growth forecast to 1.0% - 2.0%. Given a volatile environment, global economic outlook has further weakened with limited improvement in 2016.

The private residential property index decreased by 0.4% in the second quarter of 2016, following a 0.7% decline in the previous quarter. The total number of new residential units sold in Singapore in the first half of 2016 was 3,675 units, compared to 3,427 units sold in the first half of 2015.

#### **Group Performance**

For the financial year ended 30 June 2016, the Group recorded a total revenue of \$\$544.5 million. This represents a 20% decrease from the \$\$676.7 million revenue recorded in the previous year. Revenue for the current year was mainly attributable to the progressive sales recognised from The Tembusu and the additional units sold in Le Nouvel Ardmore in Singapore, The Lakeview in China, as well as the contribution from Phase 2 of Jesselton Hills in Penang.

The Group's operating profit decreased by 73% from S\$103.3 million to S\$27.5 million in the current year.

The Group's share of profits of associated and joint venture companies decreased by 50% to \$\$59.4 million in the current year from \$\$119.3 million in the previous year, largely due to the lower fair value gains on investment properties of Wing Tai Properties Limited in Hong Kong.

The Group's net profit attributable to shareholders for the current year was \$\$7.1 million, a decrease of 95% over the net profit of \$\$150.3 million recorded in the previous year.

The Group's net asset value per share as at 30 June 2016 was \$\$4.04 as compared to \$\$4.07 as at 30 June 2015. The Group's net gearing ratio increased to 0.21 times as at 30 June 2016 from 0.10 times as at 30 June 2015.

The Board recommended a first and final dividend of 3 cents per share and a special dividend of 3 cents per share for the current year.

#### A Value Approach

Notwithstanding a depressed business environment, the Group seeks actively to strengthen its property investments through a diversified portfolio in major asset classes. It has also invested development resources in China and Malaysia, to seize opportunities in these growth markets.

It has also set up a new fund management unit, an adjacency property business to open up profit generating avenues and investment opportunities for the Group in the Asia Pacific region.

Concurrently, the Group stays focused in creating value, by delivering business excellence in its core businesses.

The Group has several landmark projects in the pipeline, including the Le Nouvel KLCC, a high-end residential development in Kuala Lumpur by Jean Nouvel, as well as a mixed development which he has also designed for a prime Shanghai site. In Singapore, The Crest designed by Toyo Ito offers unsurpassed attractiveness for homebuyers. By these successful recurrent collaborations with internationally reputed architects, the Group is recognised by its quest for uncompromised quality and value.

It has also streamlined its retail business to drive performance of its brands and retail operations. The sale of its food and beverage business Yoshinoya was its latest consolidation activity.

At the same time, the Group has capitalised on Singapore's position as an attractive retail gateway into the region to launch Uniqlo's global flagship store for Southeast Asia earlier this month. The Group will continue to gain competitive advantage and maintain its lead in the retail sector, through customer-centric programmes and extending to digital platforms to more actively engage its customers.

The Group also recognises the importance of investing in its staff members. It has committed resources towards corporate development and skills training, to develop a performance driven culture. It will continue to emphasise strong teamwork, discipline and good corporate governance to strengthen its business operations.

#### Wing Tai Malaysia Berhad's Golden Jubilee

This July, we celebrated Wing Tai Malaysia Berhad's 50th founding anniversary, a significant milestone on our subsidiary company's growth journey. From modest operations out of a rubber smoking factory in Penang in 1966, the company grew and made the leap from garment manufacturing to property investment and development, hospitality management and retail.

Today, with total assets exceeding RM 1.9 billion, the company whose stock has been traded in KLSE since 1979 has a remarkably strong financial standing. Our persistent quest for value creation will keep us growing.

#### **Board Movement**

I welcomed Tan Sri Dato' Paduka Dr Mazlan bin Ahmad to the Board on 6 January 2016 The Group stays focused in creating value, by delivering business excellence in its core businesses.

as an independent Non-Executive Director. Concurrently Chairman of Wing Tai Malaysia Berhad appointed since 18 November 2014, he chairs the subsidiary company's Nomination Committee and Restricted Share Plan Committee, and is a member of its Audit Committee

#### Appreciation

On behalf of the Board, I thank our diligent and dedicated staff, for striving to be their tenacious best and always committing to excellence. As regards the management team, I am encouraged by their courage and conviction to strengthen and grow the business despite the complex and volatile environments we face.

I also thank our shareholders, customers, tenants, bankers and business associates for their unwavering support and belief in the Group, that we may continue to build on our winning partnerships through the years.

To our directors, I thank them for their astute leadership in steering the business confidently ahead. Their wisdom and insights are invaluable to the Group's success.

#### **CHENG WAI KEUNG**

Chairman 15 September 2016

#### Cheng Wai Keung

Cheng Wai Keung is the Chairman of Wing Tai Holdings Limited (the "Company"), appointed to the Board since 17 April 1973. He is also the Managing Director of the Company and a member of the Nominating Committee. Mr Cheng is the Deputy Chairman of Temasek Holdings (Private) Limited, Vice Chairman of Singapore-Suzhou Township Development Pte Ltd, Managing Director of Wing Tai Malaysia Berhad, and a Director with Singapore Health Services Pte Ltd. He had chaired the boards of power and utilities, media and broadcasting companies, as well as multinational corporations engaged in global shipping and logistics, and international hospitality businesses. He was awarded the Distinguished Service Order (DUBC) by the Singapore Government in August 2007, Public Service Star (Bar) (BBM-Lintang) in 1997 and Public Service Star (BBM) in 1987. He has been appointed Justice of The Peace by the Singapore President since 2000. Mr Cheng graduated with Masters of Business Administration from the University of Chicago, after obtaining his Bachelor of Science degree from Indiana University. Mr Cheng was re-elected a director on 28 October 2015.

#### Edmund Cheng Wai Wing

Edmund Cheng Wai Wing was appointed to the Board on 11 May 1981. He has served as the Deputy Chairman and Deputy Managing Director of the Company, and as the Executive Director of Wing Tai Malavsia Berhad since 1984. He is also the Chairman of Mapletree Investments Pte Ltd, and a member of The Esplanade Co Ltd and the Global Council for Asia Society. He was the President of REDAS (Real Estate Developers' Association of Singapore) and now serves as a member on its Presidential Council. For his contribution to public service, he was awarded the Meritorious Service Medal in 2015, Public Service Star Award (Bar) in 2010. Public Service Star Award (BBM) in 1999 and Outstanding Contribution to Tourism Award in 2002 by the Singapore Government. Mr Cheng graduated from Northwestern University and Carnegie Mellon University in USA, with a Bachelor's degree in Civil Engineering and a Master's degree in Architecture, respectively. Mr Cheng was re-elected a director on 28 October 2014.

#### Boey Tak Hap

Boey Tak Hap has served as a Non-Executive Director since 2 May 1997. He is a member of both the Audit & Risk Committee and Remuneration Committee. Mr Boey was formerly the Chief of Army, Singapore Armed Forces and the President and CEO of the Singapore Power Group. He was also the President and CEO of SMRT Corporation as well as Chief Executive of the Public Utilities Board. Mr Boey graduated from the University of Manchester Institute of Science and Technology with a Bachelor of Science degree in Automatic Control and System Engineering with Management Sciences. In January 2002, he was conferred Honorary Doctor of Engineering by his alma mater. He also holds a Diploma in Business Administration from the National University of Singapore and attended the Harvard Business School's Advanced Management Programme in Boston, USA. Mr Boey was re-elected a director on 28 October 2014.

#### Cheng Man Tak

Cheng Man Tak has served as a Non-Executive Director since 11 May 1981. He is the Vice Chairman of the Federation of Hong Kong Industries – Group 24 and a Director of the Federation of Hong Kong Garment Manufacturers. Mr Cheng is also the Executive Vice President of the Hong Kong Causeway Bay Industry & Commerce Association Limited. Vice President of the Chamber of Commerce of Guangzhou Foreign Investment Enterprises and a Director of the Hong Kong Commerce and Industry Association. He is also an authority member of the Clothing Industry Training Authority and a member of the Employees Retraining Board – Wearing Apparel and Textile Industry Consultative Network. Mr Cheng graduated from the University of Southern California with a Bachelor of Science degree and holds a Master's degree in Business Administration from Pepperdine University, USA. Mr Cheng was re-elected a director on 25 October 2013.

#### Christopher Lau Loke Sam

Christopher Lau Loke Sam joined the Board as a Non-Executive Director on 28 October 2013. He has been appointed as the Chairman of the Audit & Risk Committee as well as a member of the Nominating Committee. He is a Senior Counsel and an Independent Arbitrator. He has been in practice for over 35 years and his arbitration practice encompasses all aspects of commercial disputes. Mr Lau is a Non-Executive Director of Singapore Technologies Marine Ltd and the Chairman of its Risk and Audit Committee. He currently serves as the Vice Chairman of the Council for Estate Agencies' Appeals Board and is a member of several international arbitral institutions. Mr Lau is a former Judicial Commissioner of the Supreme Court of Singapore and a former Chairman of the Chartered Institute of Arbitrators (Singapore) Limited. He was also an Independent Non-Executive Director of Neptune Orient Lines Limited between May 2004 and April 2013. He was called to the English Bar in 1972 and the Singapore Bar in 1975. Mr Lau was re-elected a director on 28 October 2014.

#### Lee Kim Wah

Lee Kim Wah has been appointed the Senior Advisor to the Company since 5 December 2008 and remains on the Board as a Non-Executive Director. He is the Chairman of the Nominating Committee and a member of the Remuneration Committee. He serves as the Senior Advisor of the Singapore National Employers' Federation. Educated in Accountancy in Australia, Mr Lee was a manager in a public accounting firm before joining the Company, where he has served for over 40 years, as the Finance Director from May 1977 to December 2008. Mr Lee was conferred the Public Service Medal (PBM) by the Singapore Government in 2000. In 2009, he was awarded the prestigious Medal of Commendation (Gold) for his significant contribution towards the Singapore Labour Movement. Mr Lee was re-elected a director on 28 October 2015.

#### **Loh Soo Eng**

Loh Soo Eng has served as a Non-Executive Director since 1 June 2004, after retiring as the Director-Property of the Company. He is the Chairman of the Remuneration Committee and a member of the Audit & Risk Committee. He has experience in power, oil, shipbuilding and ship repair industries as well as in banking, where he had been for 17 years with the DBS Group as the Executive Director of Raffles City Pte Ltd and the General Manager of DBS Land. Mr Loh has served on government committees, including the SAFTI Military College and Temasek Polytechnic. He was the Chairman of SLF Properties Pte Ltd and SLF Management Services Pte Ltd. and was the President of the Real Estate Developers' Association of Singapore (REDAS) from 2001 to 2003. He graduated with a Bachelor of Engineering (Mechanical) degree from the University of Adelaide, Australia. Mr Loh was re-elected a director on 28 October 2015.

#### Paul Hon To Tong

Paul Hon To Tong has served as a Non-Executive Director since 16 August 2007 and is a member of both the Audit & Risk Committee and Nominating Committee. Mr Tong is currently a Non-**Executive Director of Chinney** Investments, Limited, publicly listed on the Stock Exchange of Hong Kong. He has many years of senior management experience in manufacturing and trading businesses with global operations. He was formerly the Executive Vice President and General Counsel of Johnson Electric Holdings Limited. He also served as a member on the Inland Revenue Board of Review in Hong Kong. Mr Tong obtained his Bachelor of Science (Economics) degree and postgraduate Certificate of Management Studies from the University of London and the University of Oxford in England, respectively. He was admitted as a Barrister of the Middle Temple in England, the Supreme Court of Hong Kong and the High Court of Australia. He is also a Certified Public Accountant of The Hong Kong Institute of Certified Public Accountants and an Associate Member of The Institute of Chartered Secretaries and Administrators. Mr Tong was re-elected a director on 25 October 2013.

#### Tan Sri Dato' Paduka Dr. Mazlan bin Ahmad

Tan Sri Dato' Paduka Dr. Mazlan bin Ahmad has served as a Non-Executive Director since 6 January 2016. He has 33 years' experience in Malaysia's administrative and diplomatic services, including as INTAN Director, Secretary General of the Ministry of Justice, Secretary General of the Ministry of Information, Deputy Secretary General of the Ministry of Finance and Mayor of Kuala Lumpur. He retired in 1998 as Director General of Public Service and served as Chairman of the Education Service Commission until 2005. He is currently Chairman of Wing Tai Malaysia Berhad and chairs the Nomination Committee and Restricted Share Plan Committee. and a member of its Audit Committee. He sits on the board of MUI Continental Berhad and Malayan United Industries Berhad. He graduated from the University of Malaya with Bachelor of Arts (Honours in History) and holds a Master's degree in Public Administration from University of Pittsburgh and PhD in Public Administration from University of Southern California. He also attended the Advanced Management Program at Harvard University.

#### Tan Hwee Bin

Tan Hwee Bin has been appointed as an Executive Director of the Company since 5 December 2008. Prior to her appointment to the Board, Ms Tan was the Chief Operating Officer of the Company. Ms Tan is the Chairman of NTUC Health Co-operative Ltd. She serves as a Director of the Singapore Labour Foundation and Agency for Integrated Care Pte Ltd. She is a Council Member of Singapore National Employers Federation. She has also served in the Chinese Development Assistance Council and the Central Singapore Community Development Council, as well as on the board of NTUC Fairprice Co-operative Ltd. She was awarded the Public Service Medal (PBM) by the Singapore Government in 2011. Ms Tan is a Certified Public Accountant and holds a Bachelor of Accountancy degree from the National University of Singapore. She also completed the Advanced Management Program at Harvard Business School in Boston, USA. Ms Tan was re-elected a director on 28 October 2015.

## KEY MANAGEMENT

#### Dato' Roger Chan Wan Chung

Dato' Roger Chan Wan Chung is the General Manager of Wing Tai Malaysia Berhad. He is a pioneer staff of the Company, with over 40 years of business experience in Malaysia. He assists the Managing Director in overseeing the day-to-day operation of the Wing Tai Malaysia Berhad group. He was appointed to the board of Wing Tai Malaysia Berhad in August 1988 and currently sits on the board of several subsidiaries of the group.

#### Helen Chow

Helen Chow is a Director of Wing Tai Property Management Pte Ltd and has held various positions in the Company since 1975. She is responsible for marketing and sales functions in the property division. She develops and implements strategies to achieve optimal marketing mix for property products, as well as manages sales operations across geographies to achieve revenue goals. She holds a Bachelor of Arts degree from Mills College, Oakland, California, USA.

#### Helen Khoo

Helen Khoo is the Executive Director of Wing Tai Retail Pte Ltd and drives the growth and expansion of the Company's portfolio of retail brands. She was conferred the Miflora M. Gatchalian Medal for Women Global Quality Leadership 2013 and Achievers & Leaders Award (Business Leadership) 2012. She is a member of ITE's **Business & Services Academic** Advisory Committee, as well as Honorary Secretary of Singapore Retailers Association and the Orchard Road Business Association. Mrs Khoo graduated with a Bachelor of Arts (Honours) degree from the University of Hong Kong.

#### **Chua Choy Soon**

Chua Choy Soon is the Managing Director of WT Fund Management Pte. Ltd. He is responsible for developing the fund management business and spearheading its investment in Asia Pacific. Mr Chua has over 20 years of experience in global real estate investments. His real estate career commenced with GIC Real Estate in 1995, first in Singapore, then in San Francisco, Frankfurt and London. Prior to joining WT Fund Management, he was instrumental in growing the global portfolio of real estate assets at SEB Investment GmbH out of Germany. Mr Chua holds a Bachelor of Engineering degree from the Hamburg University of Applied Sciences.

#### Stacey Ow Yeong Suit Yeng

Stacey Ow Yeong Suit Yeng is the Senior General Manager of Wing Tai Property Management Pte Ltd. She is responsible for the sales and marketing of the Company's portfolio of residential properties in Singapore, Malaysia and China. She has over 25 years of sales and marketing experience, including 10 years in the residential and integrated properties industry in Asia and the Middle East. Ms Ow Yeong graduated with a Bachelor of Arts degree from the National University of Singapore.

#### Ng Kim Huat

Ng Kim Huat is the Chief Financial Officer of Wing Tai Holdings Limited. He oversees financial reporting and controls, treasury, information technology and tax functions. He has more than 10 years' auditing experience with an international public accounting firm in Singapore as a Certified Public Accountant. He graduated with a Bachelor of Accountancy (Honours) degree from the National University of Singapore.

#### **Karine Lim**

Karine Lim is the General Manager, Group Human Resource of Wing Tai Holdings Limited. She has more than 20 years' human resource management experience in the retail, property and public transport industries. Ms Lim graduated with a Bachelor of Arts (Honours) degree from the National University of Singapore and acquired a Diploma in Human Resource Management from the Singapore Human Resource Institute.

## CORPORATE DATA

STRATEGIC REVIEW \_\_\_\_

# Board of Directors

#### **EXECUTIVE**

Cheng Wai Keung

Chairman/Managing Director

Edmund Cheng Wai Wing

Deputy Chairman/Deputy Managing Director

Tan Hwee Bin

Executive Director

#### **NON-EXECUTIVE**

Boey Tak Hap Independent

Cheng Man Tak

Christopher Lau Loke Sam Independent

Lee Kim Wah Independent

Loh Soo Eng Independent

Paul Hon To Tong

Lead Independent Director Independent

Tan Sri Dato' Paduka Dr. Mazlan bin Ahmad Independent

#### Audit & Risk Committee

Christopher Lau Loke Sam Chairman

Boey Tak Hap

Loh Soo Eng

Paul Hon To Tong

# Nominating Committee

Lee Kim Wah Chairman

Cheng Wai Keung

Christopher Lau Loke Sam

Paul Hon To Tong

# Remuneration Committee

Loh Soo Eng Chairman

Boey Tak Hap

Lee Kim Wah

# **Company Secretaries**

Gabrielle Tan

Ooi Siew Poh

#### **Registered Office**

3 Killiney Road #10-01 Winsland House I Singapore 239519 Tel: 6280 9111

Fax: 6732 9956 www.wingtaiasia.com.sg

#### **Share Registrar**

Tricor Barbinder Share Registration Services (A division of Tricor Singapore Pte. Ltd.) 80 Robinson Road #02-00 Singapore 068898

#### **Auditors**

PricewaterhouseCoopers LLP
Public Accountants and
Certified Public
Accountants
8 Cross Street
#17-00 PWC Building
Singapore 048424
Audit Partner: Theresa Sim

(Year of Appointment: 2016)

#### Principal Bankers

DBS Bank Limited 12 Marina Boulevard DBS Asia Central @ Marina Bay Financial Centre Tower 3 Singapore 018982

The Hongkong and Shanghai Banking Corporation Limited 21 Collyer Quay HSBC Building Singapore 049320

Malayan Banking Berhad 2 Battery Road Maybank Tower Singapore 049907

Overseas-Chinese Banking Corporation Limited 65 Chulia Street OCBC Centre Singapore 049513

The Bank of Tokyo-Mitsubishi UFJ, Ltd 9 Raffles Place #01-01 Republic Plaza Singapore 048619

United Overseas Bank Limited 80 Raffles Place UOB Plaza Singapore 048624



Sky links on the 6th and 12th storeys at The Tembusu form a park network extension of the units, connecting all five blocks of the development.

#### **SINGAPORE**

In the year under review, the Group's residential properties continued to generate fair sales under challenging market conditions. As at 30 June 2016, The Tembusu, a 337-unit freehold development comprising five 18-storey towers and one commercial unit at Tampines Road, was almost fully sold. The project was designed by Arc Studio Architecture + Urbanism and received its Temporary Occupation Permit (TOP) in August 2016.

Le Nouvel Ardmore, a 43-unit freehold development at Ardmore Park designed by Pritzker Prize laureate Jean Nouvel, had seven units including the penthouse sold as at 30 June 2016. Marketing and sales activities are on-going.

By successful recurrent collaborations with internationally reputed architects, the Group is recognised by its quest for uncompromised quality and value.

The Crest, a 99-year leasehold development in the Tanglin enclave of Prince Charles Crescent, comprises 469 units – three 23-storey towers and four 5-storey island villas. Designed by Pritzker Prize winner Toyo Ito, it was close to 30% sold as at 30 June 2016. TOP for this development is expected to be obtained in the first quarter of 2017.

In hospitality management, the Group's investment properties Winsland House I and Winsland House II achieved average occupancy of over 90%.

The Group set up a wholly-owned fund management subsidiary WT Fund Management Pte. Ltd. in February 2016. This unit is led by a managing director to look into investments in Asia Pacific through core and core-plus, value-add strategies, as well as other investment options. The Group will expand its investment portfolio across all asset classes with geographical diversification through this subsidiary.

The Crest at Prince Charles Crescent takes a majestic towering form of a glorious growing tree and blossom petals, symbolising life and celebrating life's many peaks.



#### MALAYSIA

The Group's property business activities in Malaysia are conducted through its subsidiary company, Wing Tai Malaysia Berhad.

In Kuala Lumpur, the dual-tower Le Nouvel KLCC, designed by Pritzker Prize winner Jean Nouvel, is a 195-unit freehold development at Jalan Ampang. Certification of Compliance was achieved in May 2016 and the project was previewed in the second quarter of 2016.

Verticas Residensi, a 423-unit freehold development comprising three 43-storey towers and one 9-storey tower at Bukit Ceylon, was over 95% sold as at 30 June 2016. Nobleton Crest, a 25-unit freehold development with three blocks of 5-storey residential units at the prestigious Jalan U-Thant, was nearly a quarter sold.

In Penang, Phase 4 of Taman Bukit Minyak Utama, comprising 98 units of 2-storey terrace houses and 3-storey semi-detached houses, was fully completed and about 50% sold as at 30 June 2016. Phase 5. which will comprise 97 units of 2-storey terrace houses and 2-storey semi-detached houses, will be launched upon receipt of approval from the housing ministry.

Phase 1 of Jesselton Hills comprising 2- and 2½-storey semi-detached houses, was nearly fully sold; Phase 2 comprising 2-storey terrace houses was over 80% sold.

Impiana Commercial Hub, comprising 2- and 3-storey shop offices along Jalan Rozhan namely Impiana Boulevard, Impiana Avenue and Impiana Gallery,



was completed and over 80% sold as at 30 June 2016.

Mahkota Impian comprises three high-rise blocks of 360 units located within a mixed development of over 7-acres. The project was over 40% sold as at 30 June 2016. Main building works were about 60% completed.

The Le Nouvel KLCC features 195 well-appointed luxury residences in a pair of 49- and 43-storey towers.



The Group seeks actively to strengthen its property investments through a diversified portfolio in major asset classes.

Located in Luodian New Town of Baoshan district, Malaren Gardens is a low-density residential estate comprising 301 units of terrace houses, duplexes and apartments.

#### **CHINA**

The Group's property business activities in China are conducted through its subsidiary companies, Wing Tai China Pte Ltd and Jiaxin (Suzhou) Property Development Co., Ltd.

In Suzhou, Phase 3 of The Lakeview comprising 190 units in two residential towers was fully sold as at 30 June 2016.

In Shanghai, construction of Malaren Gardens, a low-density residential estate located in Luodian New Town of Baoshan District, commenced in the third quarter of 2015. The development comprises 301 units of terrace houses, duplexes and apartments. A sales launch is planned for the second half of 2016.

The office and commercial site, within the Huai Hai Middle Road business circle at Huangpu District in Shanghai, will be developed into an urban upscale retail and office development with over 473,000 square feet of construction floor area. It is scheduled to open for operations by end of 2018 and construction is expected to commence in the third guarter of 2016.

#### HONG KONG

The Group's property interests in Hong Kong are represented by investment in its associated company, Wing Tai Properties Limited.

As at 30 June 2016, The Warren and The Pierre were between 90% to 95% sold; Providence Bay, Providence Peak and The Graces were over 85%, about 95% and almost fully sold, respectively.

Homantin Hillside is a residential project in Hung Hom, in close proximity to the upcoming Ho Man Tin MTR Station.

The development comprises 173 units with gross saleable area of 128,000 square feet. As at 30 June 2016, close to 55% of the residential units were pre-sold.

At Kau To, Shatin, two low-density high-end residential sites have commenced works and projects are scheduled for completion in 2017.

The prime harbourfront residential site in Shau Kei Wan and a low-density residential site at Siu Sau, Tuen Mun, are scheduled for completion in 2018 and 2019, respectively.

In 2016, the Group acquired two residential sites located on So Kwun Wat Road and Castle Peak Road – Tai Lam, both in Tuen Mun. The developments are scheduled for completion in 2021 and 2022, respectively.

The commercial investment properties viz. Landmark East in Kowloon East and W Square in Wan Chai, continued to achieve average occupancy of over 95%.



Homantin Hillside is a residential project in Hung Hom, comprising 173 units with gross saleable area of 128,000 square feet.

#### **HOSPITALITY**

The Group's hospitality business under the Lanson Place management continues to grow steadily in terms of rental rates and occupancy.

Lanson Place Winsland Serviced Residences in Singapore achieved an average occupancy of over 85%. Ambassador Row Hotel Suites and Lanson Place Bukit Ceylon Serviced Residences in Malaysia achieved an average occupancy of 80%. Aroma Garden Serviced Suites by Lanson Place in Shanghai and Lanson Place Hotel Hong Kong maintained good occupancy.

In Shanghai, Parkside Serviced Suites comprises 182 units, is fully furnished and was opened in June 2016.

Lanson Place signed a 10-year management contract for One Sunland Serviced Suites in Waigaoqiao Free Trade Zone, Pudong, Shanghai in July 2015. The development has 196 studios and 1- to 3-bedroom apartments and is targeted to open around the third quarter of 2016. Another 10-year management contract was signed in March 2016 to manage the 213 serviced apartments at Two MacDonnell Road in Mid-Levels, Hong Kong.

Lanson Place's interest in Lanson Place Jinlin Tiandi Serviced Residences, Shanghai was disposed of in October 2015, with the property remaining under its management.

Lanson Place Hotel Hong Kong was awarded "Asia's Leading Boutique Hotel 2015" and "Hong Kong's Leading Boutique Hotel 2015" at the World Travel Awards. It also won "Outstanding Customer Service Award" at the Small Luxury Hotels of the World 2015 Hotel Awards. Aroma Garden Serviced Suites by Lanson Place clinched "Best New Serviced Residence in China" at Business Traveller China Awards.

Lanson Place currently operates a total of 11 management contracts across Singapore, Malaysia, China and Hong Kong.



Parkside Serviced Suites offers 182 oneand two-bedroom suites, with modern interiors and a relaxed ambience that exude understated elegance and comfort Karen Millen is known for its exceptional quality, craftsmanship and cutting edge design, creating modern effortless fashion for today's intelligent, urban woman.



The Group will continue to gain competitive advantage... through customer-centric programmes and extending to digital platforms to more actively engage its customers.

#### RETAIL

The Group's Retail division consolidated its business to drive operational performance. As at 30 June 2016, with the sale of its food and beverage business Yoshinoya, the Group had 229 stores, with a portfolio of 12 brands each, in Singapore and Malaysia. It maintained a slight growth in overall retail footage spanning over one million square feet.

Japanese brand Uniqlo continued to expand to 25 and 35 stores in Singapore and Malaysia, respectively. Its first global flagship store in Singapore and the Southeast Asia region, was scheduled to open in the third quarter of 2016.

With the shift in consumer spending patterns, the Retail division has adopted a multichannel approach with a strong focus on social, content and customer-centricity, to leverage on technology, improving processes and systems, to deliver a seamless customer cross-channel journey and to engage more customers.

In November 2015, its loyalty program wt+ launched a mobile application which provides customers with quick accessibility to information on stock availability, product launches, events and promotions.

Partnership with Zalora, an Asian online fashion retailer, has been successfully expanded to cover eight retail brands in seven countries viz. Singapore, Malaysia, Hong Kong, Taiwan, Thailand, Philippines and Vietnam

## CALENDAR OF EVENTS

#### **July 2015**

Wing Tai Retail clinched the inaugural Asia Retail Trailblazer Award by Asia Enterprise Brands Awards, Singapore

Lanson Place Hospitality Management Limited announced partnership with Shanghai Waigaoqiao Group to manage One Sunland Serviced Suites, Shanghai

#### August 2015

Announcement of full-year results for year ended 30 June 2015, Singapore

Workforce Skills Qualification (WSQ) Training Excellence Award (Retail Non-SME) by Singapore Workforce Development Agency conferred on Wing Tai Retail

#### September 2015

Lanson Place Winsland Serviced Residences awarded Best Serviced Apartment by Property in HRM Asia Readers Choice Awards, Singapore

Launched Topman and Topshop on Zalora, an Asia online fashion retailer, Singapore

#### October 2015

51st Annual General Meeting, Singapore

Singapore Landscape Architecture Awards organised by Singapore Institute of Landscape Architects conferred gold on Casa Merah Condominium; silver for Belle Vue Residences and Helios Residences

Retail division achieved Commemorative Award in Excellent Service Award (EXSA), Singapore

#### November 2015

Launched mobile application for Retail division's wt+ rewards programme

Best New Serviced Residence in China at Business Traveller China Awards awarded to Aroma Garden Serviced Suites by Lanson Place

#### December 2015

Organised Wing Tai-Boys' Brigade Share-A-Gift project to support the needy members in the Singapore community

Lanson Place Hotel Hong Kong awarded Asia's Leading Boutique Hotel and Hong Kong's Leading Boutique Hotel at the World Travel Awards, and Outstanding Customer Service Award at the Small Luxury Hotels of the World Awards

#### February 2016

Set up a wholly-owned subsidiary WT Fund Management Pte. Ltd., Singapore

#### March 2016

Participated in Earth Hour to support environmental sustainability, Singapore

#### April 2016

Le Nouvel KLCC topped out, Malaysia

Lanson Place Hospitality Management Limited added Two MacDonnell Road in Mid-Levels into its portfolio, Hong Kong

#### May 2016

Lanson Place Hospitality Management Limited opened Parkside Serviced Suites in Shanghai, China

#### June 2016

Participated at Willing Hearts soup kitchen to prepare meals for the underprivileged and needy elderly in community, Singapore

The Tembusu awarded RoSPA Gold Award for Health and Safety by The Royal Society for the Prevention of Accidents, Singapore

Disposal of 100% interest in the issued share capital of Yoshinoya (S) Pte Ltd, Singapore

# CORPORATE SOCIAL RESPONSIBILITY

#### WING TAI FOUNDATION

The Group fulfils its corporate social responsibility (CSR) through the Wing Tai Foundation which offers financial aid and donations to the needy elderly and needy young in the community. By doing this, it hopes to recognise the contributions of the elderly made to Singapore's progress and nation-building, and to nurture the younger generation.

In the year under review, the Group collaborated with Boys' Brigade in their annual Share-A-Gift project – a community programme which collects and distributes basic food and daily necessities to the less fortunate young and old. The Group collected close to 3,000 items for donation. In addition, the Group organised its Staff CSR programme at Willing Hearts soup kitchen, a wholly volunteer non-profit organisation, for the second consecutive year. Over 50 staff volunteers helped to prepare, pack and deliver meals to more than 5,000 beneficiaries.

The Wing Tai Foundation also contributes towards educational development through the Chinese Development Assistance Council, and provides funding to the needy elderly at the Kidney Dialysis Foundation as well as beneficiaries of the Community Chest.

# CORPORATE GOVERNANCE REPORT

CORPORATE
GOVERNANCE \_\_\_\_\_

The Company recognises the importance of good corporate governance, which is essential to ensuring the sustainability of the Company's businesses, enhancing its corporate performance, and safeguarding shareholders' interests and maximising long-term shareholder value. Hence, in our continuous commitment towards values underpinning good corporate governance, transparency and accountability, the Company has adopted a well-defined set of internal policies, structures and processes which is in line with the principles and guidelines of the Code of Corporate Governance 2012 (the "Code") and are set out in this report.

#### BOARD MATTERS

The board of directors (the "Board" or "Directors") is responsible for the overall management of the Company, and the Directors objectively make decisions in the best interests of the Company. The Board continues to set the Company's values and standards to ensure obligations to our shareholders and all other stakeholders are fully understood, properly carried out and met. The principal functions of the Board include approving strategic

business plans and major acquisitions

or disposal of valuable assets, evaluating

The Board's Conduct of its Affairs

Management performance, reviewing the corporate policies and financial performance of the Company and its subsidiaries (the "Group"), approving quarterly and annual financial results of the Group, and establishing a comprehensive framework of prudent and effective controls to assess and manage risk.

The Board conducts regular meetings on a quarterly basis and as necessary when circumstances arise. A total of four Board meetings were held in the financial year ended 30 June 2016 ("FY2016"). Details of the Directors' attendance at the Board and Board Committee meetings for the year are set out in the table below.

The Constitution of the Company ("Constitution") allows the Directors to participate in Board and Board Committee meetings by way of telephone or video conference or other similar means of communication equipment whereby all persons participating in the meeting are able to hear each other, without requiring their physical presence at the meeting. The Company has set up telephone and video conference facilities to enable alternative means of participation in the

Board and Board Committee meetings.

Matters which require the Board's approval include, *inter alia*, those involving material acquisitions and disposal of assets, distribution of dividends and other returns to shareholders, fund raising exercises, corporate and financial restructuring, and interested person transactions of a material nature. A Director's contribution may extend beyond the confines of formal Board meetings, through the sharing of views, advice, experience, and strategic networking relationships which would further the interests of the Company.

The Board is also responsible for the overall strategy and direction of the Group and is regularly updated on the latest amendments to the law as well as changes to regulations and accounting standards. Where regulatory changes have an important bearing on the Company's or Directors' disclosure obligations, Directors are duly briefed during Board meetings. Newly appointed Directors are given orientation briefings by the Management on their roles and functions as a director and how to discharge their duties in the course and conduct of the Group's business, directions and policies. They are also encouraged to regularly attend courses organised by the Singapore Institute of Directors ("SID") as well as other relevant organisations. For first-time directors, the Company provides training in areas such as accounting, legal or such other industry-specific knowledge where appropriate. It is important that every Director receives from time to time further relevant training, particularly on the enactment of relevant new laws and regulations as well as on new and evolving or emerging commercial risks. The Company Secretaries readily keep the Directors informed as and when there are appropriate courses, conferences and seminars such as those conducted by the SID.

#### Directors' Attendance at Board and Board Committee Meetings for FY2016

| Name                               | Board                | Audit & Risk<br>Committee | Remuneration Committee |                      |
|------------------------------------|----------------------|---------------------------|------------------------|----------------------|
|                                    | Meetings<br>Held: 4  | Meetings<br>Held: 4       | Meetings<br>Held: 3    | Meetings<br>Held: 1  |
|                                    | Meetings<br>Attended | Meetings<br>Attended      | Meetings<br>Attended   | Meetings<br>Attended |
| Cheng Wai Keung                    | 4                    |                           |                        | 1                    |
| Edmund Cheng Wai Wing              | 4                    |                           |                        |                      |
| Boey Tak Hap                       | 4                    | 4                         | 3                      |                      |
| Cheng Man Tak                      | 3                    |                           |                        |                      |
| Christopher Lau Loke Sam           | 4                    | 4                         |                        | 1                    |
| Lee Kim Wah                        | 4                    |                           | 3                      | 1                    |
| Loh Soo Eng                        | 4                    | 4                         | 3                      |                      |
| Paul Hon To Tong                   | 4                    | 4                         |                        | 1                    |
| Tan Sri Dato' Dr Mazlan bin Ahmad# | 1                    |                           |                        |                      |
| Tan Hwee Bin                       | 4                    |                           |                        |                      |

<sup>#</sup> Appointed on 6 January 2016

The Directors are encouraged to attend such training at the Company's expense. During FY2016, the Directors attended a number of courses and seminars, namely, the SID courses on "Launch of Nominating Committee Guide". "Launch of Remuneration Committee Guide", "Launch of the Board Risk Committee Guide & Asian Corporate Governance Scorecard". the ACRA-SGX-SID Audit Committee Seminar on "Raising the bar for financial reporting and audit", a training session conducted by Lee & Lee on "Companies (Amendment) Act", and a PricewaterhouseCoopers LLP event on "Today's financial reporting, a question of judgement and complexity". Upon appointment of each Director, the Company will provide a formal letter to the Director, setting out clearly the Directors' duties and obligations.

#### **Board Composition and Balance**

The Board currently comprises a majority of non-executive Directors, with more than one-half of the Board being made up of independent Directors. The Nominating Committee ("NC") reviews the independence of each Director annually based on the definition of "independence" as prescribed in the Code to ensure that there is a strong element of independence and autonomy on the Board. Pursuant to the Code, an "independent" director is one who has no relationship with the company, its related corporations, its 10% shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the Director's independent business judgement with a view to the best interests of the Company.

When considering the independence of the Directors, the NC also reviews the annual declaration by the independent non-executive Directors regarding their independence and the Directors' disclosures of interests in transactions. There are currently ten members on the Board, three of

whom are executive Directors and six of whom are independent nonexecutive Directors. Although four of the independent Directors have served on the Board for more than nine years, the Board has, with the NC's recommendation, reviewed their appointments and considers each of them to be independent, having satisfied itself on the more important inquiry as to whether each of the Directors has truly demonstrated integrity, independent judgment, objectivity in the discharge of his or her duties, and, professionalism, rather than simply imposing a maximum number of years that he or she should serve on the Board, which can be arbitrary. In this regard, the Board is fully satisfied as to the performance and continued independent judgment of each of these Directors. Further, the Board does not consider it to be in the best interests of the Company or shareholders to require all the Directors who have served on the Board for more than nine years to retire at the same time, but rather, strongly favours preserving continuity and stability within the Company through orderly succession.

During FY2016, Tan Sri Dato' Dr Mazlan bin Ahmad was appointed as an independent and non-executive Director.

Given the present scope and nature of the Company's operations, the Board considers its current size and profile of its members, whose core competencies, qualifications, skills and experience are diverse, extensive and complementary, to be appropriate. The Board will examine its size and composition whenever circumstances require. No individual or smaller group of individuals dominates the Board's decision-making process.

Chairman and Managing Director The Chairman of the Board is also the Managing Director ("MD") of the Group and has overall responsibility for the management and operation of the Group. Mr Cheng Wai Keung's primary role as Chairman of the Board is to assist the Board in developing sound policies and strategies for the Company and ensuring that they are implemented effectively. Mr Cheng also provides leadership to the Board and ensures that Board meetings are held whenever necessary and that Board members are provided with complete, adequate and timely information. As the MD, he makes key decisions on the management and operations of the Group and is responsible for the conduct of the business and affairs of the Group, supported by the respective Heads of Departments. The sustained growth of the Company under Mr Cheng's leadership clearly demonstrates his ability to discharge the responsibilities of both his roles as Chairman and MD effectively.

In order to address the issue of independence given that the Chairman and MD are the same person, the Board has formally appointed Mr Paul Hon To Tong as Lead Independent Director to serve as a sounding board for the Chairman and also as an intermediary between the nonexecutive Directors and the Chairman. In addition, Mr Tong is available to the shareholders whenever they have any concerns which cannot be resolved or which may not be appropriate to be raised through normal contact channels of the executive Directors or the chief financial officer (the "CFO").

#### **BOARD COMMITTEES**

To assist the Board in the execution of its responsibilities, the Board delegates specific functions to the various Board committees, namely, the Audit & Risk Committee ("ARC"), the NC and the Remuneration Committee ("RC"). Each of these Board committees has its own terms of reference and reports its activities regularly to the Board.

Nominating Committee

Board Membership

The NC comprises four members,

namely, Mr Lee Kim Wah – Chairman of the NC, Mr Christopher Lau Loke Sam, Mr Paul Tong (all of whom are independent non-executive Directors; Mr Paul Tong is the Lead Independent Director) and Mr Cheng Wai Keung.

The NC has adopted its own specific written terms of reference. The principal functions of the NC are to make recommendations to the Board for the appointment and re-appointment of Directors to the Board and to review the independence of each Director annually and as and when circumstances require. The NC will make recommendations relating to the review of board succession plans for Directors (in particular, for the Chairman and the MD) and the composition of the Board, from time to time, and to search for and identify suitable candidates with the right qualifications, expertise and experience to be appointed as Directors. Each candidate will be evaluated based on his ability to enhance the Board's capabilities through his contributions in his area of expertise and to improve the Group's business strategies, controls or corporate governance.

All Directors are required to submit themselves for re-nomination and re-election once every three years. At least one-third of the Directors retire at each Annual General Meeting ("AGM") subject to re-election annually. Since 2014, local Directors who reach the age of 80 years old and overseas Directors who reach the age of 75 years old will automatically retire from the Board.

Key information on the Directors are set out on pages 4 to 6 of this Annual Report.

#### Multiple Board Representation

When a Director serves on multiple boards of different companies, that Director is to ensure that sufficient time and efforts are allocated to the affairs of each company with assistance from the Management, which provides relevant and complete information on a regular basis for the effective discharge of his/her duties.

To address the competing time commitments that a Director may face in holding multiple board appointments, the internal guideline recommended by the NC provides that the maximum number of listed company board representations which any Director may hold at any one point in time is five.

#### **Board Performance**

The NC's assessment of the effectiveness and performance of the Board as a whole and its Board committees is conducted on an annual basis (by circulating board evaluation forms amongst the Directors) taking into account the level of participation and contribution of the individual Directors towards the Board's effectiveness and competencies, as well as the strategic insight, financial literacy, business judgment, integrity and relevant industry knowledge rendered for the benefit of the Group. The aim of the evaluation is to assess whether each Director is able and continues to contribute effectively and demonstrate commitment to his/ her role. Individual evaluation of each Director by way of self-assessment is also conducted on an annual basis.

#### Access to Information

Prior to each meeting and when the need arises, the Board is furnished with complete and adequate information in a timely manner to enable full deliberation of the issues to be considered.

To ensure that the Board is able to fulfill its responsibilities, the Management readily provides the Board with board papers and related materials, background or explanatory information relating to matters to be brought before the Board, and copies of disclosure documents, periodic management reports, forecasts, budgets, financial statements and other relevant information of the Group.

The Board has separate and independent access to the Management and the

Company Secretaries at all times. Directors are entitled to request from and are provided by the Management, in a timely manner, with such additional information as may be needed to make informed decisions. The Board also seeks independent professional advice at the Company's expense as and when necessary to enable the Directors (whether individually or as a group) to discharge their responsibilities effectively.

The Company Secretaries attend all Board meetings and ensures that Board procedures are strictly adhered. The Company Secretaries, together with the Management, also ensure that the Company complies with all applicable statutory and regulatory rules.

#### REMUNERATION MATTERS

Remuneration Committee
The RC comprises three members, all of whom, including the Chairman, are independent non-executive Directors.
The RC members are Mr Loh Soo Eng - Chairman of the RC, Mr Boey Tak Hap and Mr Lee Kim Wah.

The RC reviews and recommends to the Board a general framework of remuneration and the specific remuneration packages for each Director as well as for the key management personnel of the Group. As and when required, the RC obtains independent and professional advice on remuneration matters (including but not limited to Director's fees, salaries, allowances, bonuses, options, sharebased incentives and awards, and benefits-in-kind) from human resource advisers and an external management consultancy firm specializing in people-pay-performance management strategies, Carrots Consulting Pte Ltd ("Carrots"). Other than its professional engagement, Carrots has no affiliation or relationship with the Company that will affect the independence and objectivity of Carrots. The RC reviews the structure of the remuneration packages for the Directors and key management personnel respectively to

ensure that they are competitive and sufficient to attract, retain and motivate key executives. No Director is involved in deciding his or her own remuneration.

The RC reviews the Company's obligations arising in the event of termination of the executive Directors' and key management personnel's contracts of service, to ensure that such contracts of service contain fair and reasonable terms of termination which are not overly generous, onerous or adverse to the Company.

#### Remuneration

The Company's remuneration framework for executive Directors and key management personnel comprises a fixed component (in the form of a base salary, annual wage supplement, fixed allowances, where applicable, together with other benefits-in-kind in accordance with the Company's human resource policies), a variable component in the form of variable bonuses, as well as a share-based component. The remuneration packages take into account the individual's performance, the Group's overall performance, as well as acceptable market practices and employment conditions within the industry. Carrots undertakes a

benchmarking exercise on the remuneration packages of the executive Directors and key management personnel of the Group on an annual basis.

Non-executive Directors are paid a fixed fee. Directors who participate in Board committees receive higher fees for the additional responsibilities they take on. All Directors' fees are approved by shareholders at the AGM of the Company before they are paid.

The Company uses the Wing Tai Performance Share Plan ("Wing Tai PSP") and the Wing Tai Restricted Share Plan ("Wing Tai RSP") to incentivise both employees and Directors to promote the long-term success of the Company. The performance conditions which the Wing Tai PSP seeks to promote are stretched targets aimed at sustaining longer-term growth, and they are set over a three-year performance period. On the other hand, the performance conditions prescribed under the Wing Tai RSP are shorter term targets aimed at encouraging continued service, and the shares have a vesting schedule of three years. Other than the Wing Tai RSP and Wing Tai PSP ("Shares") granted to the Executive Director, Ms Tan Hwee Bin, no Shares nor share options were granted to the other Directors during the financial year.

The RC has the discretion not to award variable incentive in any year if an executive Director or a key management personnel is involved in exceptional circumstances of misstatement of financial results or of misconduct resulting in financial loss to the Company.

Directors' and key management personnel's remuneration packages are a competitive advantage of the Group. Given the sensitivity and confidentiality of such information, the Company has chosen to make disclosure in relation thereto in bands of \$250,000 (except for key management where there is no upper limit for the top band) with a breakdown in percentage terms of base salary, bonus, share awards and other benefits. The Company is of the view that such disclosures would provide adequate information on the remuneration policies and practice for Directors and key management personnel.

There are no termination, retirement and post-employment benefits granted to the Directors and key management personnel.

The breakdown (in percentage terms) of the Directors' remuneration for FY2016 is as follows:-

|                                    |      |        |       | Other    | :     | Shares granted |
|------------------------------------|------|--------|-------|----------|-------|----------------|
| Remuneration                       | Fees | Salary | Bonus | benefits | Total | during         |
| Bands                              | (%)  | (%)    | (%)   | (%)      | (%)   | the year       |
| \$2,250,001 to \$2,500,000         |      |        |       |          |       |                |
| Cheng Wai Keung                    | -    | 53     | 32    | 15#      | 100   | -              |
| Edmund Cheng Wai Wing              | -    | 53     | 32    | 15#      | 100   | -              |
| \$1,250,001 to \$1,500,000         |      |        |       |          |       |                |
| Tan Hwee Bin                       | -    | 44     | 40    | 16^      | 100   | 146,000        |
| Below \$250,000                    |      |        |       |          |       |                |
| Boey Tak Hap                       | 100  | -      | -     | -        | 100   | -              |
| Cheng Man Tak                      | 100  | -      | -     | -        | 100   | -              |
| Christopher Lau Loke Sam           | 100  | -      | -     | -        | 100   | -              |
| Lee Kim Wah                        | 73   | -      | -     | 27       | 100   | -              |
| Loh Soo Eng                        | 100  | -      | -     | -        | 100   | -              |
| Paul Tong                          | 100  | -      | -     | -        | 100   | -              |
| Tan Sri Dato' Dr Mazlan bin Ahmad+ | 70   | -      | -     | 30#      | 100   | -              |

<sup>#</sup> Includes fees, allowance and other benefits from Wing Tai Malaysia Berhad (where applicable)

<sup>^</sup> Includes the fair value of restricted shares and performance shares

<sup>+</sup> Appointed on 6 January 2016

| Remuneration<br>Bands       | Salary<br>(%) | Bonus<br>(%) | Share<br>awards^<br>(%) | Other<br>benefits<br>(%) | Total<br>(%) |
|-----------------------------|---------------|--------------|-------------------------|--------------------------|--------------|
| Above \$750,000             |               |              |                         |                          |              |
| Dato' Roger Chan Wan Chung# | 34            | 47           | 2                       | 17                       | 100          |
| Helen Chow                  | 54            | 38           | -                       | 8                        | 100          |
| \$500,001 to \$750,000      |               |              |                         |                          |              |
| Helen Khoo                  | 56            | 27           | 11                      | 6                        | 100          |
| Ng Kim Huat                 | 53            | 28           | 12                      | 7                        | 100          |
| Karine Lim                  | 52            | 28           | 13                      | 7                        | 100          |

- # Includes allowance, other benefits and fair value of restricted shares from Wing Tai Malaysia Berhad
- ^ Includes the fair value of restricted shares and performance shares (where applicable)

The breakdown of the remuneration of the top five key management personnel (Ms Helen Chow is the spouse of the MD) in bands of \$250,000 for FY2016 is set out in the table above. The total remuneration paid to the top 5 key management personnel for FY2016 amounted to \$4.1 million.

Mrs Kit Cheng, who is the spouse of the Deputy Chairman, Mr Edmund Cheng Wai Wing, received remuneration that is between \$250,000 and \$300,000 during FY2016.

# ACCOUNTABILITY AND AUDIT Accountability

In presenting the annual financial statements and announcements of financial results to the shareholders, it is the aim of the Board to provide shareholders with a balanced and comprehensible assessment of the Company's performance, financial position and prospects on a quarterly basis, as well as other price-sensitive public reports, and reports to regulators, where required.

The Management furnishes the Board with periodic management reports which present a fair and accurate appraisal of the Company and its businesses, and all other information that will enable the Board to make a balanced and well-informed assessment of the Company's performance, position and prospects.

Audit & Risk Committee
The ARC comprises four members,
all of whom are independent nonexecutive Directors. The ARC members
are Mr Christopher Lau Loke Sam Chairman of the ARC, Mr Boey Tak Hap,
Mr Paul Tong and Mr Loh Soo Eng.

The Board considers the members of the ARC appropriately qualified to discharge the responsibilities of the ARC. The majority of the members of the ARC, including the Chairman, have sufficient accounting and financial management expertise and experience. The ARC held four meetings in FY2016. The ARC meetings were held with the internal and external auditors without the presence of the Management during FY2016.

The ARC is guided by the written terms of reference setting out its authority and duties. The ARC has explicit authority to investigate any matter within its terms of reference, full access to and co-operation by the Management, full discretion to invite any Director or executive officer to attend its meeting, and reasonable resources to enable it to discharge its functions effectively and properly.

The ARC maintains a high standard of corporate governance and risk management by reviewing, *inter alia*, the annual audit plan, internal audit process and the adequacy of internal controls within the Company as well as any interested person transactions

which may arise during the course of the Company's business. The ARC also reviews the quarterly and annual financial statements of the Group before submitting the same to the Board for its approval. Any changes to accounting standards and issues which have a direct impact on financial statements will be raised at such meetings.

The ARC takes measures to keep abreast of new developments in and changes to accounting standards and issues which have a material impact on financial statements by participating in training conducted and regular updates provided by professionals or external auditors and consultants.

The ARC meets on a periodic basis to perform, inter alia, the following: (i) recommend the appointment, reappointment and removal of the external auditor; (ii) review the scope, results and cost effectiveness of the audit exercise; and (iii) evaluate the independence and objectivity of the external auditors. Having reviewed the value of the non-audit services provided by the external auditors to the Group, the ARC is satisfied that the nature and extent of such services does not prejudice the independence and objectivity of the external auditors when carrying out its functions in audit of the Company. The aggregate amount of fees, broken down into audit and non-audit services as provided by the auditors to the Company for FY2016 is disclosed on page 56 of this Annual Report.

The Group has complied with Rule 712 and 715 of the Listing Manual issued by the Singapore Exchange Securities Trading Limited ("SGX-ST") in relation to the appointment of its external auditors.

#### Risk Management/Internal Controls

The Board recognises the importance of effective internal controls and risk management practices to good corporate governance. The Group's internal controls provide reasonable assurance that the Group's assets are safeguarded, proper accounting records are maintained, financial information are reliable and applicable laws and regulations are properly complied with.

The Board ensures that the Management maintains an adequate and effective system of internal controls and risk management which addresses key material risks including financial, operational, compliance and information technology controls. The Board requires the ARC to review and report annually on the adequacy and effectiveness of the internal controls and risk management as well as to assist in its risk management oversight.

The Group has in place an enterprise risk management ("ERM") framework to provide the Board with a Groupwide view of the risks in the respective business units. The ERM framework enables the identification, assessment, management and monitoring of key risks to the Group's business. As part of this framework, risk registers are set up to document the identified key material risks and mitigating controls/actions. The policies and procedures within the ERM framework allow the Group to regularly review the significance and adequacy of its key material risks, consider the effectiveness of the Group's system of internal controls to limit, mitigate and monitor the identified key

material risks and the implementation of further action plans to manage strategic business risks.

As part of its continuing efforts to improve the risk management policies and systems, the Board, with the assistance of KPMG Services Pte Ltd ("KPMG"), reviews the Group's existing internal controls and the risk registers at least annually. Risk workshops are carried out with the risk owners to identify, assess and prioritise these risks. Mitigating actions in managing the key risks, as well as action plans to address the gaps, are considered and documented.

Risk tolerance limits are set up to align with the Group's risk appetite and are subject to annual reviews. Operating within risk tolerance limits provides the Management with greater assurance that the Group operates within its risk appetite.

The Board has received assurance from the MD and the CFO that (i) the financial records have been properly maintained and the financial statements give a true and fair view of the Group's operations and finances; and (ii) the Group's framework of risk management and internal controls is adequate and effective in addressing the key material risks relating to financial, operational, compliance and information technology controls, which the Company may face in the day to day operation of its businesses.

Based on the internal controls established and the reviews conducted by the internal and external auditors and the existing management controls in place, the Board, with the concurrence of the ARC, is of the opinion that there are adequate and effective internal controls and risk management systems in place within the Group addressing the key material risks relating to financial, operational, compliance, and information technology controls, to meet the

needs of the Group in its current business environment as at 30 June 2016.

The system of internal controls which have been established by the Group provides reasonable assurance that the Group will not be adversely affected by any event that can be reasonably foreseen as it strives to achieve its business objectives. The Board, however, notes that no system of internal controls can provide absolute assurance in this regard, or absolute assurance against poor judgement in decision making, human error, losses, fraud or other irregularities.

#### Whistle-blowing Policy

The Group has put in place a policy on whistle-blowing to facilitate the reporting of activities or practices which are in violation of the Group's work ethics and rules. The Group encourages employees or any other parties with whom the Group has a business relationship to report unlawful, unethical or fraudulent activities or practices in strict confidence. All whistle-blowing reports are submitted either to the internal auditors (the "IA") or the Chairman of the ARC so that independent investigation and appropriate follow-up action can be carried out. The ARC has the responsibility of overseeing this whistle-blowing policy, which is administered with the assistance of the IA. The process of raising concerns about possible improprieties in matters of financial reporting or other matters has been properly communicated to all employees in the Company. It is believed that this will not only encourage openness and promote transparency but also act as a form of check and balance against the internal controls and risk management practices of the Group.

#### Interested Person Transaction

The Company has established an internal policy when dealing with

# CORPORATE GOVERNANCE REPORT

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interested person transactions ("IPT") and also set out clear procedures for their review and approval. The Company did not obtain any shareholders' mandate pursuant to Rule 920 of the SGX-ST Listing Manual. During FY2016, there was no discloseable IPT.

#### Internal Audit

The ARC is the body which approves the hiring, removal, evaluation and compensation of the head of the internal audit function of the Group. The internal audit function is outsourced to KPMG. Staffed by qualified executives, KPMG has unrestricted access to the ARC. KPMG reports to the Chairman of the ARC and is guided by the Standards for the Professional Practice of Internal Auditing. These standards cover attributes as well as performance and implementation standards. KPMG is provided unfettered access to all the Group's documents, records, properties and personnel, including access to the ARC.

A set of internal controls is also adopted by the Company which sets out approval limits for expenditure, investments and divestments and cheque signatory arrangements within the Company. KPMG assists the ARC in its functions by reporting its audit findings to the ARC and to the Management.

The scope of the KPMG is to perform detailed work to assist the ARC and the Board in the evaluation of internal controls and risk management. KPMG submits its plans and recommendations to the ARC for approval.

# COMMUNICATION WITH SHAREHOLDER S

In line with the disclosure obligations under the SGX-ST Listing Rules and the Companies Act (Cap. 50), the Company promptly informs shareholders of all major developments that impact the Group. Shareholders

are updated on the business and affairs of the Company through the quarterly release of the Company's results. Material and price-sensitive information is publicly released by the Company via the Singapore Exchange Network ("SGXNET") on an immediate basis where required by SGX-ST. The Company does not practise selective disclosure of information. Timely and detailed disclosure of pertinent corporate information is communicated via SGXNET and the Company's website.

All shareholders receive the annual report of the Company and notice of the AGM. The notice (which is also advertised in the press) and Company's results are published via SGXNET. To address shareholders' concerns and share views, the Company also conducts media and analysts briefing for its full-year results to provide market updates on the Group's business.

Shareholders are given the opportunity to raise relevant questions and communicate their views at general meetings and these are minuted accordingly and made available upon request. The Board is present at the annual general meetings to address any questions that the shareholders may have. The external auditors of the Company are also present to assist the Board in addressing relevant queries by the shareholders. The Company practices separate resolutions at general meetings on each distinct issue. A shareholder can vote in person or by way of proxy at general meetings. All resolutions at the annual general meetings are put to the vote by way of poll and the detailed results of the voting for each of the resolutions are announced on the SGX-ST.

The Company's website is at www.wingtaiasia.com.sg. The Company's latest financial results and annual reports are available on the Company's website. If shareholders have any queries on investor

relations, they may contact investors@ wingtaiasia.com.sg.

The Company has a dividend policy of around 30% payout ratio based on underlying net profits taking into consideration the financial position, capital needs, plans for expansion and other factors as the Board may deem appropriate.

#### **DEALINGS IN SECURITIES**

The Company has adopted and implemented an internal guideline on share dealings in the Company's securities in compliance with Rule 1207(19)(c) of the SGX-ST Listing Manual. All officers of the Company are prohibited from dealing in securities of the Company while in possession of price-sensitive information. They are also prohibited from dealing in securities of the Company during the closed period, which is two weeks before the date of announcement of results for each of the first three quarters of the Company's financial year and one month before the date of announcement of the full-year financial results. In addition, officers of the Company are also discouraged from dealing in the Company's securities on short-term considerations.



# Financial FOR THE FINANCIAL YEAR 2016

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## FIVE-YEAR FINANCIAL SUMMARY

|  | 2016<br>\$'000                         | 2015<br>\$'000                         | 2014<br>\$'000                         | 2013<br>\$'000                             | 2012<br>\$'000                         |
|--|--|--|--|--|--|
| Revenue Property Retail Investment and others        | 544,531<br>367,234<br>169,640<br>7,657 | 676,715<br>467,720<br>199,012<br>9,983 | 803,393<br>581,497<br>213,519<br>8,377 | 1,332,500<br>1,115,041<br>210,020<br>7,439 | 624,888<br>401,810<br>216,462<br>6,616 |
| Profit before income tax                             | 41,373                                 | 175,295                                | 312,471                                | 690,817                                    | 317,821                                |
| Total profit   | 15,661                                 | 165,943                                | 276,342                                | 587,891                                    | 284,134                                |
| Profit attributable to equity holders of the Company | 7,079                                  | 150,304                                | 254,390                                | 531,126                                    | 262,366                                |
| Shareholders' equity                                 | 3,122,709                              | 3,173,169                              | 2,969,655                              | 2,840,640                                  | 2,230,989                              |
| Total assets   | 4,975,635                              | 4,887,560                              | 4,883,414                              | 4,977,772                                  | 4,008,341                              |
| Total liabilities and non-controlling interests      | 1,852,926                              | 1,714,391                              | 1,913,759                              | 2,137,132                                  | 1,777,352                              |
| Earnings per share <sup>1</sup> (cents)              | 0.91                                   | 19.16                                  | 32.39                                  | 67.81                                      | 33.60                                  |
| Net tangible assets per share (\$)                   | 4.04                                   | 4.07                                   | 3.78                                   | 3.62                                       | 2.85                                   |
| Cash dividends per share (cents)                     | 6.00                                   | 3.00                                   | 6.00                                   | 12.00                                      | 7.00                                   |

#### Note:

1. The number of shares used for this purpose is as follows:

|      | '000    |
|------|---------|
| 2016 | 777,271 |
| 2015 | 784,455 |
| 2014 | 785,482 |
| 2013 | 783,216 |
| 2012 | 780.803 |

For the Financial Year Ended 30 June 2016

The directors present their statement to the members together with the audited financial statements of the Group for the financial year ended 30 June 2016 and the statement of financial position of the Company as at 30 June 2016.

In the opinion of the directors,

- (a) the statement of financial position of the Company and the consolidated financial statements of the Group as set out on pages 34 to 109 are drawn up so as to give a true and fair view of the financial position of the Company and of the Group as at 30 June 2016 and of the financial performance, changes in equity and cash flows of the Group for the financial year covered by the consolidated financial statements; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

(Deputy Chairman and Deputy Managing Director)

(Chairman and Managing Director)

#### **DIRECTORS**

The directors of the Company in office at the date of this statement are:

Cheng Wai Keung
Edmund Cheng Wai Wing
Boey Tak Hap
Cheng Man Tak
Christopher Lau Loke Sam
Lee Kim Wah
Loh Soo Eng
Paul Hon To Tong

Tan Sri Dato' Paduka Dr. Mazlan bin Ahmad (Appointed on 6 January 2016)

Tan Hwee Bin

#### ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Except as disclosed in the "Share Options" and "Share Plans" sections of this report, neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

For the Financial Year Ended 30 June 2016

#### **DIRECTORS' INTERESTS IN SHARES OR DEBENTURES**

(a) The interests of the directors holding office at the end of the financial year in the shares, share options and share plans of the Company and related corporations according to the register of the directors' shareholdings were as follows:

Holdings in which director

**Holdings** registered

|  | in the name of director         |                                 |                                 | is deemed to have interest |                            |                            |
|--|---------------------------------|---------------------------------|---------------------------------|----------------------------|----------------------------|----------------------------|
| Name of director   | As at 01.07.2015                | As at 30.06.2016                | As at 21.07.2016                | As at<br>01.07.2015        | As at 30.06.2016           | As at 21.07.2016           |
| The Company  |                                 |                                 |                                 |                            |                            |                            |
| Ordinary Shares<br>Cheng Wai Keung<br>Edmund Cheng Wai Wing        | <u>-</u>                        | <u>-</u>                        | -<br>-                          | 395,038,656<br>318,021,664 | 395,038,656<br>318,021,664 | 395,038,656<br>318,021,664 |
| Lee Kim Wah<br>Loh Soo Eng<br>Tan Hwee Bin                         | 849,760<br>412,800<br>1,286,835 | 942,160<br>412,800<br>1,477,235 | 873,160<br>412,800<br>1,477,235 | -<br>-<br>-                | -<br>-<br>-                | -<br>-<br>-                |
| Share Options<br>Lee Kim Wah<br>Tan Hwee Bin                       | 356,400<br>203,500              | 264,000<br>203,500              | 132,000<br>203,500              | <u>-</u>                   | -                          | -                          |
| Performance Share Plan * Tan Hwee Bin                              | 181,000                         | 197,000                         | 197,000                         | -                          | -                          | -                          |
| <b>Restricted Share Plan</b><br>Tan Hwee Bin                       | 222,600                         | 179,500                         | 179,500                         | -                          | -                          | -                          |
| Related Corporation  |                                 |                                 |                                 |                            |                            |                            |
| Wing Tai Malaysia Berhad   |                                 |                                 |                                 |                            |                            |                            |
| <b>Ordinary shares</b><br>Cheng Wai Keung<br>Edmund Cheng Wai Wing | 848,900<br>848,900              | 1,311,650<br>1,311,650          | 1,311,650<br>1,311,650          | 191,384,062<br>191,384,062 | 314,559,561<br>314,559,561 | 314,559,561<br>314,559,561 |
| Restricted Share Plan<br>Cheng Wai Keung<br>Edmund Cheng Wai Wing  | 61,100<br>61,100                | 22,800<br>22,800                | 22,800<br>22,800                | <u>-</u>                   | -                          | -<br>-                     |

<sup>\*</sup> Shares awarded are contingent upon achievement of threshold targets.

Except for the above, none of the directors of the Company at the end of the financial year had any interest in the shares or debentures of the Company or any other related corporations.

(b) By virtue of Section 7 of the Singapore Companies Act, Cheng Wai Keung and Edmund Cheng Wai Wing, who by virtue of their interest of not less than 20% in the issued capital of the Company, are also deemed to have an interest in the shares of the various subsidiary companies held by the Company.

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For the Financial Year Ended 30 June 2016

#### **SHARE OPTIONS**

#### The Wing Tai Holdings Limited (2001) Share Option Scheme (the "Scheme")

The Scheme was approved and adopted by the members of the Company at an Extraordinary General Meeting ("EGM") held on 31 August 2001. The Scheme was terminated by the members of the Company at an EGM held on 30 October 2008 (without prejudice to the rights of holders of options thereunder in respect of options which have been granted). The Scheme is administered by a committee comprising two directors, namely Cheng Wai Keung and Tan Hwee Bin.

No option was granted under the Scheme during the financial year. No controlling shareholder of the Company or his associate participated in the Scheme.

The aggregate number of options granted since the commencement of the Scheme to the end of the financial year is as follows:

|                          | Aggrega<br>o              | Aggregate number of         |                             |                                      |
|--------------------------|---------------------------|-----------------------------|-----------------------------|--------------------------------------|
| Name of participant      | Number of options granted | Number of options exercised | Number of options forfeited | outstanding options as at 30.06.2016 |
| Directors of the Company |                           |                             |                             |                                      |
| Lee Kim Wah              | 877,200                   | 613,200                     | -                           | 264,000                              |
| Tan Hwee Bin             | 645,500                   | 442,000                     | -                           | 203,500                              |
|                          | 1,522,700                 | 1,055,200                   | -                           | 467,500                              |
| Group Executives         | 11,686,600                | 6,276,500                   | 3,904,200                   | 1,505,900                            |
| Total                    | 13,209,300                | 7,331,700                   | 3,904,200                   | 1,973,400                            |

Other than Lee Kim Wah, none of the participants of the Scheme received 5% or more of the total number of options granted under the Scheme.

Details of the movement in the options granted under the Scheme on the unissued ordinary shares of the Company during the year were as follows:

| Date of grant | As at 01.07.2015 | Number<br>of options<br>exercised | Number<br>of options<br>forfeited | As at<br>30.06.2016 | Exercise<br>price (\$) | Expiry date |
|---------------|------------------|-----------------------------------|-----------------------------------|---------------------|------------------------|-------------|
| 30.09.2005    | 230,000          | 223,300                           | 6,700                             | -                   | 1.300                  | 29.09.2015  |
| 05.09.2006    | 702,200          | 20,200                            | 61,600                            | 620,400             | 1.645                  | 04.09.2016  |
| 06.09.2007    | 1,529,000        | -                                 | 176,000                           | 1,353,000           | 3.136                  | 05.09.2017  |
| Total         | 2,461,200        | 243,500                           | 244,300                           | 1,973,400           |                        | _           |

For the Financial Year Ended 30 June 2016

#### SHARE PLANS

(a) The Wing Tai Performance Share Plan ("Wing Tai PSP") and the Wing Tai Restricted Share Plan ("Wing Tai RSP")

The Wing Tai PSP and the Wing Tai RSP (collectively referred to as the "Wing Tai Share Plans") were adopted by the members of the Company at an EGM held on 30 October 2008. The Wing Tai Share Plans are administered by a committee (the "Committee") comprising two directors, namely Cheng Wai Keung and Tan Hwee Bin.

#### (i) Wing Tai PSP

One of the primary objectives of the Wing Tai PSP is to increase the Company's flexibility and effectiveness in its continuous efforts to reward, retain and motivate key management staff. The Wing Tai PSP is primarily targeted at executives in key positions who are able to drive the growth of the Company through innovation, creativity and superior performance.

Full-time executives (including executive directors) of the Company, its subsidiary companies or associated companies who hold such rank as may be designated by the Committee from time to time are eligible to participate in the Wing Tai PSP.

Under the Wing Tai PSP, performance conditions are set over a three-year performance period. A specified number of shares will be released by the Committee to the participants at the end of the performance period, provided the threshold targets are achieved. The total number of shares released varies depending on the achievement of pre-set performance targets over the performance period. The achievement factor ranges from 0% to 200%.

Details of the movement in the awards of the Company during the year were as follows:

| Date of grant | As at<br>01.07.2015 | Number of shares granted | Additional<br>shares awarded<br>arising from<br>targets achieved | Number of<br>shares<br>released | Number of<br>shares<br>forfeited | As at<br>30.06.2016 |
|---------------|---------------------|--------------------------|--|---------------------------------|----------------------------------|---------------------|
| 19.09.2012    | 147,000             | -                        | 41,600   | 188,600                         | -                                | -                   |
| 25.09.2013    | 115,000             | -                        | -  | -                               | -                                | 115,000             |
| 26.09.2014    | 210,000             | -                        | -  | -                               | 28,000                           | 182,000             |
| 14.09.2015    | -                   | 223,000                  | -  | -                               | 32,000                           | 191,000             |
| Total         | 472,000             | 223,000                  | 41,600   | 188,600                         | 60,000                           | 488,000             |

#### (ii) Wing Tai RSP

The objective of the Wing Tai RSP is to serve as an additional motivational tool to recruit and retain employees.

Full-time executives (including executive directors) of the Company, its subsidiary companies or associated companies who hold such rank as may be designated by the Committee from time to time and non-executive directors are eligible to participate in the Wing Tai RSP.

Under the Wing Tai RSP, performance conditions are set over a one-year performance period. A specified number of shares will be awarded to eligible participants at the end of the performance period depending on the extent of achievement of the performance conditions established. These shares have a vesting schedule of three years. The participant will receive fully paid shares, without any cash consideration payable by the participant.

For the Financial Year Ended 30 June 2016

#### **SHARE PLANS** (continued)

#### The Wing Tai Performance Share Plan ("Wing Tai PSP") and the Wing Tai Restricted Share Plan ("Wing Tai RSP") (a) (continued)

#### Wing Tai RSP (continued) (ii)

Details of the movement in the awards of the Company during the year were as follows:

| Date of grant | As at 01.07.2015 | Number of<br>shares granted | Number of<br>shares released | Number of<br>shares forfeited | As at<br>30.06.2016 |
|---------------|------------------|-----------------------------|------------------------------|-------------------------------|---------------------|
| 19.09.2012    | 594,400          | -                           | 594,400                      | -                             | -                   |
| 25.09.2013    | 887,600          | -                           | 380,400                      | 46,800                        | 460,400             |
| 26.09.2014    | 1,063,000        | -                           | 313,800                      | 129,700                       | 619,500             |
| 14.09.2015    | -                | 970,000                     | -                            | 133,000                       | 837,000             |
| Total         | 2,545,000        | 970,000                     | 1,288,600                    | 309,500                       | 1,916,900           |

The information on a director of the Company participating in the Wing Tai PSP and Wing Tai RSP is as follows:

| Name of director | Awards<br>granted during<br>the year | Aggregate awards<br>granted since<br>commencement of<br>plans to the<br>end of the year | Aggregate awards<br>released since<br>commencement of<br>plans to the<br>end of the year | Aggregate awards<br>outstanding<br>as at the<br>end of the year |
|------------------|--------------------------------------|---|--|---|
| Tan Hwee Bin     |                                      |   |  |   |
| Wing Tai PSP     | 77,000                               | 428,000   | 288,100  | 197,000   |
| Wing Tai RSP     | 69,000                               | 1,249,000   | 1,069,500  | 179,500   |

#### (b)

The Wing Tai Malaysia Berhad ("WTM") Restricted Share Plan ("WTM RSP")
WTM implemented the WTM RSP approved by the shareholders of WTM at an EGM held on 29 November 2011. The WTM RSP is administered by a committee comprising two directors of WTM, namely Cheng Wai Keung and Tan Sri Dato' Paduka Dr. Mazlan bin Ahmad.

The employees and directors of WTM and its subsidiary companies but exclude subsidiary companies which are dormant (the "WTM Group") whose employment are confirmed in writing on or before the date of offer, are eligible to participate in the scheme.

Under the WTM RSP, the participant will receive fully paid shares on a vesting date, their equivalent value or combinations thereof, without any cash consideration payable by the participant, upon the participant achieving predetermined performance conditions and/or otherwise having performed well and/or made a significant contribution to the WTM Group. The details of the WTM RSP have been disclosed in the Directors' Report of WTM.

Details of the movement in the awards of WTM during the year were as follows:

| Date of grant | As at 01.07.2015 | Number of<br>shares granted | Number of<br>shares released | Number of<br>shares forfeited | As at 30.06.2016 |
|---------------|------------------|-----------------------------|------------------------------|-------------------------------|------------------|
| 01.03.2013    | 189,600          | -                           | 189,600                      | -                             | -                |
| 23.09.2013    | 359,800          | -                           | 154,200                      | 4,800                         | 200,800          |
| 18.09.2014    | 221,000          | -                           | 66,300                       | 4,900                         | 149,800          |
| 11.09.2015    | -                | 284,000                     | -                            | 13,000                        | 271,000          |
| Total         | 770,400          | 284,000                     | 410,100                      | 22,700                        | 621,600          |

For the Financial Year Ended 30 June 2016

#### **AUDIT & RISK COMMITTEE**

The Audit & Risk Committee consists of four non-executive independent directors. The members of the Committee at the date of this report are as follows:

Christopher Lau Loke Sam
Boey Tak Hap
Loh Soo Eng
Paul Hon To Tong
(Chairman)

The Audit and Risk Committee reviewed the Group's accounting policies and system of internal controls on behalf of the Board of Directors and performed the functions specified in Section 201B(5) of the Singapore Companies Act. In performing those functions, the Committee reviewed:

- (a) the audit plans of the Company's independent auditor and any recommendations on internal accounting controls arising from the statutory audit;
- (b) the scope and results of internal audit procedures with the internal auditor;
- (c) the assistance given by the Company's management to the independent auditor; and
- (d) the quarterly results and the full year consolidated financial statements of the Group for the financial year ended 30 June 2016 before their submission to the Board of Directors for approval and the Independent Auditor's Report on these financial statements.

The Audit & Risk Committee also assists the Board of Directors with risk governance and overseeing the Company's risk management framework and policies.

The Audit & Risk Committee has nominated PricewaterhouseCoopers LLP for re-appointment as auditor of the Company at the forthcoming Annual General Meeting.

#### INDEPENDENT AUDITOR

The independent auditor, PricewaterhouseCoopers LLP, has expressed its willingness to accept re-appointment.

On behalf of the directors

CHENG WAI KEUNG Director 15 September 2016 **EDMUND CHENG WAI WING** Director

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# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF WING TAI HOLDINGS LIMITED

#### REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of Wing Tai Holdings Limited (the "Company") and its subsidiary companies (the "Group") set out on pages 34 to 109, which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 30 June 2016, and the consolidated income statement, statement of comprehensive income, statement of changes in equity and statement of cash flows of the Group for the financial year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements of the Group and the statement of financial position of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2016, and of the financial performance, changes in equity and cash flows of the Group for the financial year ended on that date.

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore, of which we are the auditors, have been properly kept in accordance with the provisions of the Act.

#### PRICEWATERHOUSECOOPERS LLP

**Public Accountants and Chartered Accountants** 

Singapore 15 September 2016

## CONSOLIDATED INCOME STATEMENT

For the Financial Year Ended 30 June 2016

|  |              | Group                |                       |
|--|--------------|----------------------|-----------------------|
|  | Note         | 2016<br>\$'000       | 2015<br>\$'000        |
| Revenue<br>Cost of sales   | 3            | 544,531<br>(347,443) | 676,715<br>(417,348)  |
| Gross profit   |              | 197,088              | 259,367               |
| Other gains – net  | 4            | 6,356                | 41,884                |
| Expenses  - Distribution  - Administrative and other                                     |              | (88,457)<br>(87,471) | (106,160)<br>(91,744) |
| Operating profit   |              | 27,516               | 103,347               |
| Finance costs  | 7            | (45,542)             | (47,335)              |
| Share of profits of associated and joint venture companies                               |              | 59,399               | 119,283               |
| Profit before income tax   |              | 41,373               | 175,295               |
| Income tax expense   | 8(a)         | (25,712)             | (9,352)               |
| Total profit   |              | 15,661               | 165,943               |
| Attributable to: Equity holders of the Company Non-controlling interests                 |              | 7,079<br>8,582       | 150,304<br>15,639     |
|  |              | 15,661               | 165,943               |
| Earnings per share attributable to equity holders of the Company (cents):  Basic Diluted | 9(a)<br>9(b) | 0.91<br>0.87         | 19.16<br>19.03        |

The accompanying notes form an integral part of these financial statements.

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the Financial Year Ended 30 June 2016

|  |      |                | Group          |
|--|------|----------------|----------------|
|  | Note | 2016<br>\$'000 | 2015<br>\$'000 |
| Total profit   |      | 15,661         | 165,943        |
| Other comprehensive (expense)/income:                                    |      |                |                |
| Items that may be reclassified subsequently to profit or loss:           |      |                |                |
| Cash flow hedges   |      | (2,217)        | 11,743         |
| Currency translation differences Share of other comprehensive expense of |      | (43,623)       | 86,534         |
| associated and joint venture companies                                   |      | (978)          | (1,645)        |
|  |      | (46,818)       | 96,632         |
| Item that will not be reclassified subsequently to profit or loss:       |      |                |                |
| Revaluation gains on property, plant and equipment                       |      | 6,347          | 3,109          |
| Other comprehensive (expense)/income, net of tax                         | 8(a) | (40,471)       | 99,741         |
| Total comprehensive (expense)/income                                     |      | (24,810)       | 265,684        |
| Attributable to:   |      |                |                |
| Equity holders of the Company  |      | (24,989)       | 258,779        |
| Non-controlling interests  |      | 179            | 6,905          |
|  |      | (24,810)       | 265,684        |

# STATEMENTS OF FINANCIAL POSITION As at 30 June 2016

|   |      | Group          |                | С              | ompany         |
|---|------|----------------|----------------|----------------|----------------|
|   | Note | 2016<br>\$'000 | 2015<br>\$'000 | 2016<br>\$'000 | 2015<br>\$'000 |
| ASSETS  |      |                |                |                | _              |
| Current assets  |      |                |                |                |                |
| Cash and cash equivalents   | 10   | 722,883        | 880,611        | 335,091        | 463,078        |
| Trade and other receivables   | 12   | 45,359         | 28,637         | 1,171,470      | 361,997        |
| Inventories   | 13   | 21,568         | 20,015         | , , <u>-</u>   | ,<br>-         |
| Development properties  | 14   | 1,228,769      | 1,265,103      | -              | -              |
| Tax recoverable   |      | 3,698          | 6,482          | -              | -              |
| Other current assets  | 15   | 29,061         | 40,477         | 6,111          | 7,266          |
| Assets held for sale  | 16   | 495,512        | -              | -              | , -            |
|   |      | 2,546,850      | 2,241,325      | 1,512,672      | 832,341        |
| Non-current assets  |      |                |                |                | _              |
| Available-for-sale financial assets                                       | 17   | 6,276          | 6,267          | 3,189          | 3,189          |
| Trade and other receivables   | 18   | 216,157        | 400,111        | 518,181        | 1,060,578      |
| Derivative financial instruments  | 11   | 15,178         | 4,769          | 11,322         | 3,231          |
| Investments in associated and   |      |                |                |                |                |
| joint venture companies   | 19   | 1,496,998      | 1,530,251      | -              | -              |
| Investments in subsidiary companies                                       | 20   | -              | -              | 283,063        | 252,392        |
| Investment properties   | 21   | 577,732        | 585,527        | · -            | -              |
| Property, plant and equipment   | 22   | 116,444        | 119,310        | 10,852         | 9,576          |
|   |      | 2,428,785      | 2,646,235      | 826,607        | 1,328,966      |
| Total assets  |      | 4,975,635      | 4,887,560      | 2,339,279      | 2,161,307      |
| LIABILITIES   |      |                |                |                |                |
| Current liabilities   |      |                |                |                |                |
| Trade and other payables  | 23   | 133,056        | 176,878        | 93,924         | 94,109         |
| Current income tax liabilities  |      | 38,905         | 51,222         | 1,043          | 686            |
| Borrowings  | 24   | 87,348         | 35,984         | -              | _              |
|   |      | 259,309        | 264,084        | 94,967         | 94,795         |
| Non-current liabilities   |      |                |                |                |                |
| Borrowings  | 24   | 1,289,158      | 1,155,375      | 927,838        | 737,796        |
| Deferred income tax liabilities   | 8(b) | 65,167         | 64,010         | -              | -              |
| Other non-current liabilities   | 26   | 29,475         | 41,890         | -              |                |
|   |      | 1,383,800      | 1,261,275      | 927,838        | 737,796        |
| Total liabilities   |      | 1,643,109      | 1,525,359      | 1,022,805      | 832,591        |
| NET ASSETS  |      | 3,332,526      | 3,362,201      | 1,316,474      | 1,328,716      |
| EQUITY Capital and reserves attributable to equity holders of the Company |      |                |                |                |                |
| Share capital   | 27   | 838,250        | 838,250        | 838,250        | 838,250        |
| Other reserves  | 28   | (33,657)       | 76,717         | (21,133)       | (5,688)        |
| Retained earnings   | 29   | 2,318,116      | 2,258,202      | 499,357        | 496,154        |
|   |      | 3,122,709      | 3,173,169      | 1,316,474      | 1,328,716      |
| Non-controlling interests   |      | 209,817        | 189,032        |                | <u>-</u>       |
| TOTAL EQUITY  |      | 3,332,526      | 3,362,201      | 1,316,474      | 1,328,716      |
|   |      |                |                |                |                |

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the Financial Year Ended 30 June 2016

### Attributable to equity holders of the Company

|  | •    | Share             | Othor                 | Dotoinod                       |                 | Non-                               | Tatal                     |
|--|------|-------------------|-----------------------|--------------------------------|-----------------|------------------------------------|---------------------------|
|  | Note | capital<br>\$'000 | Other reserves \$'000 | Retained<br>earnings<br>\$'000 | Total<br>\$'000 | controlling<br>interests<br>\$'000 | Total<br>equity<br>\$'000 |
| 2016   |      |                   |                       |                                |                 |                                    |                           |
| Beginning of financial year                      |      | 838,250           | 76,717                | 2,258,202                      | 3,173,169       | 189,032                            | 3,362,201                 |
| Total comprehensive (expense)/income             |      | -                 | (32,068)              | 7,079                          | (24,989)        | 179                                | (24,810)                  |
| Realisation of reserves                          |      | _                 | (64,191)              | 64,191                         | (= .,555)       |                                    | (= .,010,                 |
| Transfer to statutory reserve                    |      | _                 | 12                    | (12)                           | _               | _                                  | _                         |
| Redemption of preference shares by a             |      |                   |                       | (/                             |                 |                                    |                           |
| subsidiary company                               |      | _                 | (462)                 | 462                            | _               | _                                  | _                         |
| Cost of share-based payment                      |      | _                 | 1,845                 | _                              | 1,845           | 59                                 | 1,904                     |
| Reissuance of treasury shares                    |      | _                 | 323                   | _                              | 323             | -                                  | 323                       |
| Purchase of treasury shares                      |      | _                 | (15,441)              | _                              | (15,441)        | _                                  | (15,441)                  |
| Ordinary dividends paid                          | 25   | _                 | (13)                  | (23,448)                       | (23,448)        | _                                  | (23,448)                  |
| Dividends paid by a subsidiary                   |      |                   |                       | (23) 1 10)                     | (23, 1.10)      |                                    | (23) 1 10)                |
| company to non-controlling interests             |      | _                 | _                     | _                              | _               | (1,628)                            | (1,628)                   |
| Issuance of ordinary shares by a subsidiary      |      |                   |                       |                                |                 | (1,020)                            | (1,020)                   |
| company to non-controlling interests             |      | _                 | _                     | (232)                          | (232)           | 232                                | _                         |
| Issuance of rights shares by a subsidiary        |      |                   |                       | (232)                          | (232)           | 232                                |                           |
| company to non-controlling interests             |      | _                 | _                     | 11,875                         | 11,875          | (829)                              | 11,046                    |
| Acquisition of additional interest               |      |                   |                       | 11,075                         | 11,075          | (023)                              | 11,040                    |
| in a subsidiary company                          |      | _                 | _                     | (1)                            | (1)             | _                                  | (1)                       |
| Waiver of loan from non-controlling              |      |                   |                       | (1)                            | (1)             |                                    | (1)                       |
| interests  |      | _                 | _                     | _                              | _               | 23,262                             | 23,262                    |
| Liquidation of subsidiary companies              |      | _                 | (927)                 | _                              | (927)           | (490)                              | (1,417)                   |
| Liquidation of joint venture companies           |      | _                 | 535                   | _                              | 535             | (430)                              | 535                       |
| -  |      |                   |                       |                                |                 |                                    |                           |
| End of financial year                            |      | 838,250           | (33,657)              | 2,318,116                      | 3,122,709       | 209,817                            | 3,332,526                 |
| 2015   |      |                   |                       |                                |                 |                                    |                           |
| Beginning of financial year                      |      | 838,250           | 56,985                | 2,074,420                      | 2,969,655       | 173,159                            | 3,142,814                 |
| Total comprehensive income                       |      | -                 | 108,475               | 150,304                        | 258,779         | 6,905                              | 265,684                   |
| Realisation of reserves                          |      | -                 | (84,545)              | 84,545                         | -               | · -                                | -                         |
| Transfer to statutory reserve                    |      | -                 | 2,310                 | (2,310)                        | -               | -                                  | -                         |
| Transfer from share-based payment reserve        |      | -                 | (61)                  | 61                             | _               | -                                  | _                         |
| Redemption of preference shares by a             |      |                   | , ,                   |                                |                 |                                    |                           |
| subsidiary company                               |      | -                 | 462                   | (462)                          | _               | -                                  | -                         |
| Cost of share-based payment                      |      | -                 | 2,148                 | -                              | 2,148           | 119                                | 2,267                     |
| Reissuance of treasury shares                    |      | -                 | 264                   | -                              | 264             | -                                  | 264                       |
| Purchase of treasury shares                      |      | -                 | (12,550)              | -                              | (12,550)        | -                                  | (12,550)                  |
| Ordinary and special                             |      |                   | (,,                   |                                | (==//           |                                    | (==,==,                   |
| dividends paid                                   | 25   | _                 | _                     | (47,267)                       | (47,267)        | _                                  | (47,267)                  |
| Dividends paid by subsidiary                     |      |                   |                       | ( ,= ,                         | ( ,= ,          |                                    | ( ,= ,                    |
| companies to non-controlling interests           |      | _                 | _                     | _                              | _               | (4,145)                            | (4,145)                   |
| Issuance of ordinary shares by a subsidiary      |      |                   |                       |                                |                 | ( .,,                              | ( .)5/                    |
| company to non-controlling interests             |      | _                 | _                     | (1,087)                        | (1,087)         | 1,801                              | 714                       |
| Acquisition of additional interest               |      |                   |                       | (1,007)                        | (1,007)         | 1,001                              | , 14                      |
| in a subsidiary company                          |      | _                 | _                     | (2)                            | (2)             | (2)                                | (4)                       |
| Disposal of a subsidiary company                 |      | _                 | 3,229                 | (4)                            | 3,229           | 11,823                             | 15,052                    |
| Liquidation of subsidiary companies              |      | -                 | J,ZZJ<br>-            | _                              | 3,223           | (628)                              | (628)                     |
| <del>-                                    </del> |      | 020 250           | 76 717                |                                |                 |                                    |                           |
| End of financial year                            |      | 838,250           | 76,717                | 2,258,202                      | 3,173,169       | 189,032                            | 3,362,201                 |

An analysis of the movements in each category within "Other reserves" is presented in Note 28.

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the Financial Year Ended 30 June 2016

|  |      |                | Group   |
|--|------|----------------|---|
|  | Note | 2016<br>\$'000 | 2015<br>\$'000                                    |
|  |      | , tota         | , <del>, , , , , , , , , , , , , , , , , , </del> |
| Cash flows from operating activities                                     |      | 45.664         | 4.55.0.40   |
| Total profit   |      | 15,661         | 165,943   |
| Adjustments for:   |      |                |   |
| Income tax expense   |      | 25,712         | 9,352   |
| Depreciation of property, plant and equipment                            |      | 10,511         | 14,390  |
| Write-off of property, plant and equipment                               |      | 1,152          | 262   |
| Impairment loss on property, plant and equipment                         |      | 1,429          | 3,582   |
| Dividend income  |      | (141)          | (95)  |
| Fair value losses/(gains) on investment properties                       |      | 2,862          | (12,522)  |
| Fair value losses/(gains) on derivative financial instruments            |      | 589            | (121)   |
| Write-back of allowance for stock obsolescence                           |      | (529)          | (72)  |
| Revaluation deficit on property, plant and equipment                     |      | 2,563          | -   |
| Dilution loss on interest in an associated company                       |      | 2,431          | 1,410   |
| Write-back of allowance for foreseeable losses on development properties |      | (424)          | -   |
| Gain on disposal of a subsidiary company                                 |      | (3,215)        | (20,963)  |
| Gain on disposal of property, plant and equipment                        |      | (262)          | (72)  |
| Loss on disposal of an investment property                               |      | · ģ            |   |
| Gain on liquidation of subsidiary companies                              |      | (927)          | -   |
| Loss on liquidation of joint venture companies                           |      | 542            | -   |
| Interest income  |      | (8,022)        | (7,561)   |
| Interest expense   |      | 45,542         | 47,335  |
| Share of profits of associated and joint venture companies               |      | (59,399)       | (119,283)   |
| Share-based payment  |      | 1,904          | 2,267   |
| Currency translation differences   |      | (2,131)        | 4,972   |
| Operating cash flow before working capital changes                       |      | 35,857         | 88,824  |
| Changes in operating assets and liabilities:                             |      |                |   |
| Balances with associated and joint venture companies                     |      | 2,726          | (310)   |
| · · · · · · · · · · · · · · · · · · ·                                    |      | 2,726<br>728   | 211,794   |
| Development properties   |      |                | ,   |
| Inventories  |      | (2,041)        | 7,266   |
| Trade and other receivables and other current assets                     |      | (5,463)        | 53,179  |
| Trade and other payables and other non-current liabilities               |      | (29,898)       | (68,978)  |
| Cash generated from operations   |      | 1,909          | 291,775   |
| Income tax paid  |      | (31,718)       | (25,203)  |
| Net cash (used in)/generated from operating activities                   |      | (29,809)       | 266,572   |

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the Financial Year Ended 30 June 2016

|   |      |                | Group          |
|---|------|----------------|----------------|
|   | Note | 2016<br>\$'000 | 2015<br>\$'000 |
| Cash flows from investing activities                            |      |                |                |
| Purchase of available-for-sale financial assets                 |      | -              | (2,985)        |
| Acquisition of additional interest in a subsidiary company      |      | (1)            | (4)            |
| Acquisition of additional interest in a joint venture company   |      | (133)          | (17,900)       |
| Additions to investment properties                              |      | -              | (649)          |
| Additions to property, plant and equipment                      |      | (4,642)        | (6,980)        |
| Disposal of subsidiary companies, net of cash disposed of       | 10   | 1,961          | 27,133         |
| Disposal of property, plant and equipment                       |      | 332            | 156            |
| Disposal of investment property                                 |      | 140            | -              |
| Liquidation of joint venture companies                          |      | 49             | 18             |
| Distribution to non-controlling interests upon liquidation of a |      |                |                |
| subsidiary company  |      | (490)          | (628)          |
| Advancement of the loans to joint venture companies             |      | (256,487)      | (17,186)       |
| Dividends received  |      | 19,998         | 19,453         |
| Interest received   |      | 8,468          | 7,803          |
| Net cash (used in)/generated from investing activities          |      | (230,805)      | 8,231          |
| Cash flows from financing activities                            |      |                |                |
| Issuance of ordinary shares by a subsidiary company             |      |                |                |
| to non-controlling interests                                    |      | -              | 714            |
| Issuance of rights shares by a subsidiary company               |      |                |                |
| to non-controlling interests                                    |      | 14,198         | -              |
| Reissuance of treasury shares                                   |      | 323            | 264            |
| Purchase of treasury shares                                     |      | (15,441)       | (12,550)       |
| Advancement of the loans to non-controlling interests           |      | (3,794)        | (3,232)        |
| Proceeds from borrowings  |      | 297,734        | 292,794        |
| Repayment of borrowings   |      | (103,132)      | (401,746)      |
| Ordinary and special dividends paid                             |      | (23,448)       | (47,267)       |
| Dividends paid to non-controlling interests                     |      | (1,628)        | (4,145)        |
| Interest paid   |      | (50,576)       | (52,869)       |
| Net cash generated from/(used in) financing activities          |      | 114,236        | (228,037)      |
|   |      | (              |                |
| Net (decrease)/increase in cash and cash equivalents            |      | (146,378)      | 46,766         |
| Cash and cash equivalents at beginning of financial year        |      | 880,611        | 834,762        |
| Effects of currency translation on cash and cash equivalents    |      | (11,350)       | (917)          |
| Cash and cash equivalents at end of financial year              | 10   | 722,883        | 880,611        |

For the Financial Year Ended 30 June 2016

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

### 1. GENERAL INFORMATION

Wing Tai Holdings Limited (the "Company") is incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited. The address of its registered office is 3 Killiney Road, #10-01 Winsland House I, Singapore 239519.

The principal activity of the Company is that of an investment holding company. The principal activities of the Company's subsidiary companies are shown in Note 35.

### 2. SIGNIFICANT ACCOUNTING POLICIES

### 2.1 Basis of preparation

These financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS"). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Group's accounting policies. It also requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on management's best knowledge of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Notes 8, 14, 19, 21 and 32(e).

### Amendments and interpretations to published standards effective in 2016

On 1 July 2015, the Group adopted the new or amended FRS and Interpretations to FRS ("INT FRS") that are mandatory for application for the financial year. Changes to the Group's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The adoption of these new or amended FRS and INT FRS did not result in substantial changes to the accounting policies of the Group and the Company and had no material effect on the amounts reported for the current or prior financial years.

### 2.2 Revenue recognition

Revenue for the Group comprises the fair value of the consideration received or receivable for the sale of goods and the rendering of services in the ordinary course of the Group's activities. Revenue is presented, net of goods and services tax, rebates and discounts, and after eliminating sales within the Group.

The Group recognises revenue when the amount of revenue and related cost can be reliably measured, it is probable that the collectability of the related receivables is reasonably assured and when the specific criteria for each of the Group's activities are met as follows:

### (a) Sale of goods

Revenue from the sale of goods is recognised when a Group entity has delivered the products to the customer, the customer has accepted the products and collectability of the related receivable is reasonably assured, except for income from the sale of development properties which is disclosed in Note 2.8.

#### (b) Rental income

Rental income from operating leases (net of any incentives given to the lessees) is recognised on a straight-line basis over the lease term.

### (c) Management fee

Management fee comprises charges for the management and maintenance of properties and finance and administration fees. Revenue from management fee is recognised when management services are rendered.

For the Financial Year Ended 30 June 2016

### 2. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

### **2.2** Revenue recognition (continued)

### (d) Dividend income

Dividend income is recognised when the right to receive payment is established.

### (e) Interest income

Interest income is recognised using the effective interest method.

### 2.3 Group accounting

### (a) Subsidiary companies

#### (i) Consolidation

Subsidiary companies are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiary companies are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date on which control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated but are considered an impairment indicator of the asset transferred. Accounting policies of subsidiary companies have been changed where necessary to ensure consistency with the accounting policies adopted by the Group.

Non-controlling interests comprise the portion of a subsidiary company's net results of operations and its net assets, which is attributable to the interests that are not owned directly or indirectly by the equity holders of the Company. They are shown separately in the consolidated income statement, consolidated statement of comprehensive income, consolidated statement of financial position and consolidated statement of changes in equity. Total comprehensive income is attributed to the non-controlling interests based on their respective interests in a subsidiary company, even if this results in the non-controlling interests having a deficit balance.

### (ii) Acquisitions

The acquisition method of accounting is used to account for business combinations entered into by the Group.

The consideration transferred for the acquisition of a subsidiary company or business comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes any contingent consideration arrangement and any pre-existing equity interest in the subsidiary company measured at their fair values at the acquisition date.

Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired, is recorded as goodwill. Please refer to Note 2.4 for the accounting policy on goodwill on acquisitions.

For the Financial Year Ended 30 June 2016

### 2. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

### 2.3 Group accounting (continued)

### (a) Subsidiary companies (continued)

#### (iii) Disposals

When a change in the Group's ownership interest in a subsidiary company results in a loss of control over the subsidiary company, the assets and liabilities of the subsidiary company including any goodwill are derecognised. Amounts previously recognised in other comprehensive income in respect of that entity are also reclassified to the income statement or transferred directly to retained earnings if required by a specific FRS.

Any retained equity interest in the entity is re-measured at fair value. The difference between the carrying amount of the retained interest at the date when control is lost and its fair value is recognised in the income statement.

Please refer to Note 2.5 for the accounting policy on investments in subsidiary companies in the separate financial statements of the Company.

### (b) Transactions with non-controlling interests

Changes in the Group's ownership interest in a subsidiary company that do not result in a loss of control over the subsidiary company are accounted for as transactions with equity owners of the Company. Any difference between the change in the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received is recognised in a separate reserve within equity attributable to the equity holders of the Company.

### (c) Associated and joint venture companies

Associated companies are entities over which the Group has significant influence, but not control, generally accompanied by a shareholding giving rise to voting rights of 20% and above but not exceeding 50%. Joint venture companies are entities over which the Group has joint control as a result of contractual arrangements, and rights to the net assets of the entities. Investments in associated and joint venture companies are accounted for in the consolidated financial statements using the equity method of accounting less impairment losses, if any.

### (i) Acquisitions

Investments in associated and joint venture companies are initially recognised at cost. The cost of an acquisition is measured at the fair value of the assets given, equity instruments issued or liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Goodwill on associated and joint venture companies represents the excess of the cost of acquisition of the associated or joint venture companies over the Group's share of the fair value of the identifiable net assets of the associated or joint venture companies and is included in the carrying amount of the investments. Please refer to Note 2.4 for the accounting policy on goodwill on acquisitions.

### (ii) Equity method of accounting

In applying the equity method of accounting, the Group's share of its associated or joint venture companies' post-acquisition profits or losses are recognised in the income statement and its share of post-acquisition other comprehensive income is recognised in other comprehensive income. These post-acquisition movements and distributions received from the associated or joint venture companies are adjusted against the carrying amount of the investments. When the Group's share of losses in an associated or joint venture company equals or exceeds its interest in the associated or joint venture company, the Group does not recognise further losses, unless it has legal or constructive obligations to make, or has made, payments on behalf of the associated or joint venture company. If the associated or joint venture company subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

Unrealised gains on transactions between the Group and its associated or joint venture companies are eliminated to the extent of the Group's interest in the associated or joint venture companies. Unrealised losses are also eliminated unless the transactions provide evidence of impairment of the assets transferred. The accounting policies of associated and joint venture companies are changed where necessary to ensure consistency with the accounting policies adopted by the Group.

For the Financial Year Ended 30 June 2016

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.3 Group accounting (continued)

### (c) Associated and joint venture companies (continued)

### (iii) Disposals

Investments in associated and joint venture companies are derecognised when the Group loses significant influence or joint control. If the retained equity interest in the former associated or joint venture company is a financial asset, the retained equity interest is measured at fair value. The difference between the carrying amount of the retained interest at the date when significant influence or joint control is lost, and its fair value and any proceeds on partial disposal, is recognised in the income statement.

Please refer to Note 2.5 for the accounting policy on investments in associated and joint venture companies in the separate financial statements of the Company.

### 2.4 Goodwill on acquisitions

Goodwill on acquisition of subsidiary companies and businesses on or after 1 July 2009 represents the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired.

Goodwill on acquisition of subsidiary companies and businesses prior to 1 July 2009 and on acquisition of associated and joint venture companies represents the excess of the cost of the acquisition over the fair value of the Group's share of the identifiable net assets acquired.

Goodwill on subsidiary companies is recognised separately as intangible assets and carried at cost less accumulated impairment losses. Goodwill on associated and joint venture companies is included in the carrying amount of the investments.

Gains and losses on the disposal of subsidiary, associated and joint venture companies include the carrying amount of goodwill relating to the entity sold, except for goodwill arising from acquisitions prior to 1 July 2001. Such goodwill was adjusted against retained earnings in the year of acquisition and is not recognised in the income statement on disposal.

### 2.5 Investments in subsidiary, associated and joint venture companies

Investments in subsidiary, associated and joint venture companies are carried at cost less accumulated impairment losses in the Company's statement of financial position. On disposal of such investments, the difference between the disposal proceeds and the carrying amounts of the investments are recognised in the income statement.

For the Financial Year Ended 30 June 2016

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.6 Property, plant and equipment

### (a) Measurement

### (i) Land and buildings

Land and buildings are initially recognised at cost.

Freehold and 999-year leasehold land are subsequently carried at the revalued amounts less accumulated impairment losses. Buildings and leasehold land are subsequently carried at the revalued amounts less accumulated depreciation and accumulated impairment losses.

Land and buildings are revalued by independent professional valuers once every three years and whenever their carrying amounts are likely to differ materially from their revalued amounts. When an asset is revalued, any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset. The net amount is then restated to the revalued amount of the asset.

Increases in carrying amounts arising from revaluation, including currency translation differences, are recognised in other comprehensive income, unless they offset previous decreases in the carrying amounts of the same asset, in which case, they are recognised in the income statement. Decreases in carrying amounts that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases in carrying amounts are recognised in the income statement.

### (ii) Other property, plant and equipment

All other items of property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

### (iii) Components of costs

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Cost also includes borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset. The projected cost of dismantlement, removal or restoration is also recognised as part of the cost of property, plant and equipment if the obligation for the dismantlement, removal or restoration is incurred as a consequence of either acquiring the asset or using the asset for purposes other than to produce inventories.

### (b) Depreciation

Freehold and 999-year leasehold land are not depreciated. Depreciation on other items of property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives. The annual depreciation rates are as follows:

Leasehold land and buildings 1 – 3% or over the remaining lease period, whichever is shorter

Motor vehicles 20% Office equipment 10 – 33%

Furniture and fittings 10% or over the remaining lease period, whichever is shorter

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at the end of each reporting period. The effects of any revision are recognised in the income statement when the changes arise.

### (c) Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in the income statement when incurred.

For the Financial Year Ended 30 June 2016

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.6 Property, plant and equipment (continued)

### (d) Disposal

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in the income statement. Any amount in the asset revaluation reserve relating to that asset is transferred to retained earnings directly.

### 2.7 Investment properties

Investment properties are held for long-term rental yields and/or for capital appreciation and are not occupied substantially by the Group.

Investment properties are initially recognised at cost and subsequently carried at fair value, determined annually by independent professional valuers on the highest and best use basis. Changes in fair values are recognised in the income statement.

Investment properties are subject to renovations or improvements at regular intervals. The cost of major renovations and improvements is capitalised and the carrying amounts of the replaced components are recognised in the income statement. The cost of maintenance, repairs and minor improvements is recognised in the income statement when incurred.

On disposal of an investment property, the difference between the disposal proceeds and the carrying amount is recognised in the income statement.

### 2.8 Development Properties

### (a) Properties under development

Properties under development are stated at cost plus attributable profits, less allowance for foreseeable losses and progress billings. An allowance is made when the estimated net realisable value of the property has fallen below the carrying amount.

Cost includes cost of land and other direct and related expenditure, including interest on borrowings incurred in developing the properties. Interest and other related expenditure are capitalised as and when the activities that are necessary to get the asset ready for its intended development are in progress.

Sales of development properties under construction in respect of sale and purchase agreements entered into prior to completion of construction are recognised when the properties are delivered to the buyers, except for in cases where the control and risk and rewards of the property are transferred to the buyers as construction progresses.

For sales of development properties of the Group that are within the scope as described in paragraph 2 of the Accompanying Note to INT FRS 115 *Agreements for the Construction of Real Estate*, the Group recognises revenue for sales of such development properties by reference to the stage of completion of the properties.

The stage of completion is measured by reference to the physical surveys of construction work completed as certified by the architects or quantity surveyors for the individual units sold. When it is probable that the total development costs will exceed the total revenue, the expected loss is recognised in the income statement immediately.

Significant estimates and assumptions are applied in assessing the stage of completion, total development costs, total contract costs and allowance for foreseeable losses on development properties. In making these estimates, management has relied on past experience and the work of specialists.

For the Financial Year Ended 30 June 2016

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.8 Development Properties (continued)

### (a) Properties under development (continued)

The Group takes into account the estimated selling prices and estimated total development costs in assessing allowance for foreseeable losses. The estimated selling prices are based on the recent selling prices for the development properties or comparable properties and prevailing property market conditions. The estimated total development costs are based on the contracted amount and in respect of amounts not contracted for management's estimates of the amounts to be incurred taking into consideration historical trends of the amounts incurred. The allowance for foreseeable losses is included in other gains - net.

### (b) Properties held for sale

Properties held for sale are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less selling expenses.

### 2.9 Impairment of non-financial assets

### (a) Goodwill

Goodwill recognised separately as an intangible asset is tested for impairment annually and whenever there is indication that the goodwill may be impaired.

For the purpose of impairment testing of goodwill, goodwill is allocated to each of the Group's cash generating units ("CGU") expected to benefit from synergies arising from the business combination.

An impairment loss is recognised when the carrying amount of a CGU, including the goodwill, exceeds the recoverable amount of the CGU. The recoverable amount of a CGU is the higher of the CGU's fair value less cost to sell and value-in-use.

The total impairment loss of a CGU is allocated first to reduce the carrying amount of goodwill allocated to the CGU and then to the other assets of the CGU pro-rata on the basis of the carrying amount of each asset in the CGU.

An impairment loss on goodwill is recognised in the income statement and is not reversed in a subsequent period.

#### (b) Property, plant and equipment

### Investments in subsidiary, associated and joint venture companies

Property, plant and equipment and investments in subsidiary, associated and joint venture companies are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the CGU to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and the recoverable amount is recognised as an impairment loss in the income statement, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease. Please refer to Note 2.6 for the treatment of a revaluation decrease.

An impairment loss for an asset other than goodwill is reversed only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated depreciation) had no impairment loss been recognised for the asset in prior years.

For the Financial Year Ended 30 June 2016

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.9 Impairment of non-financial assets (continued)

### (b) Property, plant and equipment

Investments in subsidiary, associated and joint venture companies (continued)

A reversal of impairment loss for an asset other than goodwill is recognised in the income statement, unless the asset is carried at revalued amount, in which case, such reversal is treated as a revaluation increase. However, to the extent that an impairment loss on the same revalued asset was previously recognised in the income statement, a reversal of that impairment is also recognised in the income statement.

### 2.10 Financial assets

#### (a) Classification

The Group classifies its financial assets in the following categories: at fair value through profit or loss, loans and receivables and available-for-sale. The classification depends on the nature of the assets and the purpose for which the assets were acquired. Management determines the classification of its financial assets at initial recognition.

- (i) Financial assets at fair value through profit or loss
- This category has two sub-categories: financial assets held for trading, and those designated at fair value through profit or loss at inception. A financial asset is classified as held for trading if it is acquired principally for the purpose of selling in the short term. Financial assets designated as at fair value through profit or loss at inception are those that are managed and their performances are evaluated on a fair value basis, in accordance with a documented Group investment strategy. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are presented as current assets if they are either held for trading or are expected to be realised within 12 months after the end of the reporting period.
- (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are presented as current assets, except for those expected to be realised later than 12 months after the end of the reporting period which are presented as non-current assets. Loans and receivables are presented as "cash and cash equivalents" and "trade and other receivables" on the statement of financial position and also includes deposits and sundry receivables classified as "other current assets".

(iii) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are presented as non-current assets unless the investment matures or management intends to dispose of the assets within 12 months after the end of the reporting period.

For the Financial Year Ended 30 June 2016

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### **2.10** Financial assets (continued)

### (b) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date - the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. On disposal of a financial asset, the difference between the carrying amount and the sale proceeds is recognised in the income statement. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to the income statement.

#### (c) Initial measurement

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value. Transaction costs for financial assets at fair value through profit or loss are recognised immediately in the income statement.

### (d) Subsequent measurement

Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Investments in unquoted equity investments whose fair value cannot be reliably measured are carried at cost. Loans and receivables are subsequently carried at amortised cost using the effective interest method.

Changes in the fair values of financial assets at fair value through profit or loss including the effects of currency translation, interest and dividends, are recognised in the income statement when the changes arise.

Interest and dividend income on available-for-sale financial assets are recognised separately in the income statement. Changes in the fair values of available-for-sale equity securities (i.e. non-monetary items) are recognised in other comprehensive income, together with the related currency translation differences.

#### (e) Impairment

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an allowance for impairment when such evidence exists.

### (i) Loans and receivables

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy and default or significant delay in payments are objective evidence that these financial assets are impaired.

The carrying amount of these assets is reduced through the use of an impairment allowance account which is calculated as the difference between the carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. When the asset becomes uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognised against the same line item in the income statement.

The impairment allowance is reduced through the income statement in a subsequent period when the amount of impairment loss decreases and the related decrease can be objectively measured. The carrying amount of the asset previously impaired is increased to the extent that the new carrying amount does not exceed the amortised cost had no impairment been recognised in prior periods.

For the Financial Year Ended 30 June 2016

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.10 Financial assets (continued)

### (e) Impairment (continued)

(ii) Available-for-sale financial assets
In addition to the objective evidence of impairment described in Note 2.10(e)(i), a significant or prolonged decline in the fair value of an equity security below its cost is considered as an indicator that the available-for-sale financial asset is impaired.

If any evidence of impairment exists, the cumulative loss that was previously recognised in other comprehensive income is reclassified to the income statement. The cumulative loss is measured as the difference between the acquisition cost (net of any principal repayments and amortisation) and the current fair value, less any impairment loss previously recognised in the income statement. The impairment losses recognised in the income statement on equity securities are not reversed through the income statement.

### 2.11 Financial guarantees

The Company has issued corporate guarantees to banks for bank borrowings of its subsidiary and joint venture companies. These guarantees are financial guarantees as they require the Company to reimburse the banks if the subsidiary or joint venture companies fail to make principal or interest payments when due in accordance with the terms of their borrowings.

Financial guarantees are initially recognised at their fair values plus transaction costs in the Company's statement of financial position.

Financial guarantees are subsequently amortised to the income statement over the period of the subsidiary or joint venture companies' borrowings, unless it is probable that the Company will reimburse the banks for an amount higher than the unamortised amount. In this case, the financial guarantees shall be carried at the expected amount payable to the banks in the Company's statement of financial position.

Intra-group transactions are eliminated on consolidation.

### 2.12 Inventories

Inventories are carried at the lower of cost and net realisable value. Cost is determined using the weighted average method. The cost of finished goods and work-in-progress comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity) but excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and applicable variable selling expenses.

### 2.13 Borrowings and borrowing costs

Borrowings are presented as current liabilities unless the Group has an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which they are presented as non-current liabilities.

Borrowings are initially recognised at fair value (net of transaction costs) and subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowing costs are recognised in the income statement using the effective interest method except for those costs that are directly attributable to borrowings acquired specifically for the construction or development of properties. The actual borrowing costs incurred during the period up to the issuance of the temporary occupation permit less any investment income on temporary investment of these borrowings, are capitalised as cost of the property under development.

For the Financial Year Ended 30 June 2016

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.14 Derivative financial instruments and hedging activities

A derivative financial instrument is initially recognised at its fair value on the date the contract is entered into and is subsequently carried at its fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates each hedge as either fair value hedge, cash flow hedge or net investment hedge.

Fair value changes on derivatives that are not designated or do not qualify for hedge accounting are recognised in the income statement when the changes arise.

The Group documents at the inception of the transaction the relationship between the hedging instruments and the hedged items, as well as its risk management objective and strategies for undertaking various hedging transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives designated as hedging instruments are highly effective in offsetting changes in fair value or cash flows of the hedged items.

The carrying amount of a derivative designated as a hedge is presented as a non-current asset or liability if the remaining expected life of the hedged item is more than 12 months, and as a current asset or liability, if the remaining expected life of the hedged item is less than 12 months. The fair value of a trading derivative is presented as a current asset or liability.

The Group has entered into interest rate and cross currency swaps that are cash flow hedges for the Group's exposure to interest rate and currency risks on its borrowings. These contracts entitle the Group to receive interest at floating rates on notional principal amounts and oblige the Group to pay interest at fixed rates on the same notional principal amounts or on notional principal amounts denominated in a different currency, thus allowing the Group to raise borrowings at floating rates and swap them into fixed rate borrowings denominated in the same or different currencies.

The fair value changes on the effective portion of interest rate and cross currency swaps designated as cash flow hedges are recognised in other comprehensive income, accumulated in cash flow hedge reserve and reclassified to the income statement when the hedged interest expense on the borrowings is recognised in the income statement and/or the hedged borrowing is settled. The fair value changes on the ineffective portion of the interest rate and cross currency swaps are recognised immediately in the income statement.

The Group has cross currency swaps that qualify as net investment hedges of foreign operations. These hedging instruments are accounted for similarly to cash flow hedges. The currency translation differences on the cross currency swaps relating to the effective portion of the hedge are recognised in other comprehensive income in the consolidated financial statements, accumulated in the currency translation reserve and reclassified to income statement as part of the gain or loss on disposal of the foreign operation. The currency translation differences relating to the ineffective portion of the hedge are recognised immediately in the income statement.

The Group has entered into currency forwards to manage the Group's exposure to currency risk on highly probable forecasted transactions in foreign currencies. These contracts do not qualify for hedge accounting.

For the Financial Year Ended 30 June 2016

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.15 Fair value estimation of financial assets and liabilities

The fair values of financial instruments traded in active markets (such as exchange-traded and over-the-counter securities and derivatives) are based on quoted market prices at the end of the reporting period. The quoted market prices used for financial assets are the current bid prices; the appropriate quoted market prices used for financial liabilities are the current asking prices.

The fair values of financial instruments that are not traded in an active market are determined by using valuation techniques. The Group uses a variety of methods and makes assumptions based on market conditions that are existing at the end of each reporting period. Where appropriate, quoted market prices or dealer quotes for similar instruments are used. Valuation techniques, such as discounted cash flow analysis, are also used to determine the fair values of the financial instruments.

The fair values of interest rate and cross currency swaps are calculated as the present value of the estimated future cash flows discounted at actively quoted interest and forward exchange rates. The fair values of currency forwards are determined using actively quoted forward exchange rates.

The fair values of financial liabilities carried at amortised cost are estimated by discounting the future contractual cash flows at the current market interest rates that are available to the Group for similar financial liabilities.

The fair values of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

### 2.16 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

### 2.17 Operating leases

### (a) When the Group is the lessee:

Leases where substantially all risks and rewards incidental to ownership are retained by the lessors are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessors) are recognised in the income statement on a straight-line basis over the period of the lease.

Contingent rents are recognised in the income statement when incurred.

### (b) When the Group is the lessor:

Leases of investment properties where the Group retains substantially all risks and rewards incidental to ownership are classified as operating leases. Rental income from operating leases (net of any incentives given to the lessees) is recognised in the income statement on a straight-line basis over the lease term.

Initial direct costs incurred by the Group in negotiating and arranging operating leases are added to the carrying amount of the leased assets and recognised in the income statement over the lease term on the same basis as the lease income.

Contingent rents are recognised in the income statement when earned.

For the Financial Year Ended 30 June 2016

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.18 Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when the deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

A deferred income tax liability is recognised on temporary differences arising on investments in subsidiary, associated and joint venture companies, except where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period; and
- (b) based on the tax consequence that will follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amounts of its assets and liabilities except for investment properties. Investment property measured at fair value is presumed to be recovered entirely through sale.

Current and deferred income taxes are recognised in the income statement, except to the extent that the tax arises from a business combination or a transaction which is recognised directly in equity. Deferred income tax arising from a business combination is adjusted against goodwill on acquisition.

### 2.19 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

### 2.20 Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Group prior to the end of the reporting period which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business, if longer). Otherwise, they are presented as non-current liabilities.

Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost using the effective interest method.

For the Financial Year Ended 30 June 2016

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.21 Employee compensation

Employee benefits are recognised in the income statement, unless the cost qualifies to be capitalised as an asset.

### (a) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid.

### (b) Share-based payment

The Group operates an equity-settled, share-based payment plan. The value of the employee services received in exchange for the grant of shares and share options is recognised in the income statement with a corresponding increase in the share-based payment reserve over the vesting period. The total amount to be recognised over the vesting period is determined by reference to the fair value of the shares and share options granted on the date of the grant. Non-market vesting conditions are included in the estimation of the number of shares and share options that are expected to vest on the vesting date. At the end of each reporting period, the Group revises its estimates of the number of shares and share options that are expected to vest on the vesting date and recognises the impact of the revision of the estimates in the income statement, with a corresponding adjustment to the share-based payment reserve over the remaining vesting period.

#### 2.22 Currency translation

### (a) Functional and presentation currency

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements are presented in Singapore Dollars, which is the functional currency of the Company.

### (b) Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the end of the reporting period are recognised in the income statement. However, in the consolidated financial statements, currency translation differences arising from borrowings in foreign currencies and other currency instruments designated and qualifying as net investment hedges and net investment in foreign operations, are recognised in other comprehensive income and accumulated in currency translation reserve. When a foreign operation is disposed of or any loan forming part of the net investment in the foreign operation is repaid, a proportionate share of the accumulated currency translation differences is reclassified to the income statement, as part of the gain or loss on disposal.

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

For the Financial Year Ended 30 June 2016

### 2. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

### **2.22 Currency translation** (continued)

### (c) Translation of Group entities' financial statements

The results and financial position of all the Group entities that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) Assets and liabilities are translated at the closing exchange rates at the end of the reporting period;
- (ii) Income and expenses are translated at average exchange rates (unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case the income and expenses are translated using the exchange rates at the dates of the transactions); and
- (iii) All resulting currency translation differences are recognised in other comprehensive income and accumulated in the currency translation reserve. These currency translation differences are reclassified to the income statement on disposal or partial disposal of the entity giving rise to such reserve.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and translated at the closing rates at the end of the reporting period.

#### 2.23 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to management, who are responsible for allocating resources and assessing the performance of the operating segments.

Sales between segments are carried out at market terms. The revenue from external parties reported to management is measured in a manner consistent with that in the income statement.

Management assesses the performance of the operating segments based on a measure of earnings before interest and tax ("EBIT") for continuing operations. Interest income and finance costs are not allocated to the segments.

The amounts provided to management with respect to total assets and liabilities are measured in a manner consistent with that of the financial statements. These assets and liabilities are allocated based on the operations of the segment. All assets and liabilities are allocated to the reportable segments other than tax recoverable and current and deferred income tax liabilities.

Segment capital expenditure is the total cost incurred during the financial year to acquire property, plant and equipment and investment properties.

### 2.24 Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents include fixed deposits with financial institutions and cash and bank balances, which are subject to an insignificant risk of change in value. For cash subjected to restriction, assessment is made on the economic substance of the restriction and whether they meet the definition of cash and cash equivalents.

For the Financial Year Ended 30 June 2016

### 2. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

### 2.25 Share capital and treasury shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share capital account.

When any entity within the Group purchases the Company's ordinary shares ("treasury shares"), the carrying amount which includes the consideration paid and any directly attributable transaction cost is presented as a component within equity attributable to the Company's equity holders, until they are cancelled, sold or reissued.

When treasury shares are subsequently cancelled, the cost of treasury shares are deducted against the share capital account if the shares are purchased out of capital of the Company, or against the retained earnings of the Company if the shares are purchased out of earnings of the Company.

When treasury shares are subsequently sold or reissued pursuant to the employee share plans and share option schemes, the cost of the treasury shares is reversed from the treasury shares reserve and the realised gain or loss on sale or reissue, net of any directly attributable incremental transaction costs and related income tax, is recognised in a separate reserve within equity attributable to the equity holders of the Company.

### 2.26 Dividends to the equity holders of the Company

Dividends to the Company's equity holders are recognised when the dividends are approved for payment.

### 2.27 Assets held for sale

Assets are classified as assets held for sale and carried at the lower of carrying amount and fair value less costs to sell if their carrying amount is recovered principally through a sale transaction rather than through continuing use. The assets are not depreciated or amortised while they are classified as held for sale. Any impairment loss on initial classification and subsequent measurement is recognised as an expense. Any subsequent increase in fair value less costs to sell (not exceeding the accumulated impairment loss that has been previously recognised) is recognised in the income statement.

### 3. REVENUE

|  | Group          |                |  |
|--|----------------|----------------|--|
|  | 2016<br>\$'000 | 2015<br>\$'000 |  |
| Revenue from sale of:                      |                |                |  |
| <ul> <li>development properties</li> </ul> | 329,818        | 430,191        |  |
| – goods                                    | 171,688        | 201,578        |  |
| Rental income                              | 37,416         | 37,529         |  |
| Management fees                            | 5,468          | 7,322          |  |
| Dividend income                            | 141            | 95             |  |
|  | 544,531        | 676,715        |  |

Included in the Group's revenue from sale of development properties is revenue recognised on a percentage of completion basis amounting to \$183.1 million (2015: \$238.9 million).

For the Financial Year Ended 30 June 2016

### 4. OTHER GAINS - NET

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| OTHER GAINS - NET   |                  | Group          |
|---|------------------|----------------|
|   | 2016<br>\$'000   | 2015<br>\$'000 |
| Other gains:  |                  |                |
| – Interest income   | 8,022            | 7,561          |
| <ul> <li>Gain on disposal of a subsidiary company</li> </ul>  | 3,215            | 20,963         |
| <ul> <li>Gain on disposal of property, plant and equipment</li> </ul>   | 262              | 72             |
| <ul> <li>Write-back of allowance for foreseeable losses on development properties</li> </ul>                                  | 424              | -              |
| – Fair value gains on investment properties   | -                | 12,522         |
| Fair value gains on derivative financial instruments  | -                | 121            |
| <ul> <li>Other miscellaneous gains</li> </ul>   | 5,845            | 5,694          |
|   | 17,768           | 46,933         |
| Other losses:   | (0)              |                |
| Loss on disposal of an investment property      Tain relies because investment property                                       | (9)              | -              |
| <ul> <li>Fair value losses on investment properties</li> <li>Fair value losses on derivative financial instruments</li> </ul> | (2,862)<br>(589) | -              |
| Dilution loss on interest in an associated company  | (2,431)          | (1,410)        |
| - Revaluation losses on property, plant and equipment   | (2,563)          | (1,410)        |
| - Impairment loss on property, plant and equipment  | (1,429)          | (3,582)        |
| – Other miscellaneous losses  | (1,529)          | (57)           |
|   | (11,412)         | (5,049)        |
|   | 6,356            | 41,884         |
| EXPENSES BY NATURE  |                  |                |
|   | 2016             | Group<br>2015  |
|   | \$'000           | \$'000         |
| Depreciation of property, plant and equipment   | 10,511           | 14,390         |
| Employee compensation   | 72,479           | 74,939         |
| Auditors' remuneration paid/payable to:   | <b>,</b>         | ,              |
| – auditor of the Company  | 410              | 459            |
| – other auditors  | 240              | 237            |
| Other fees paid/payable to:   | 240              | 257            |
| – auditor of the Company  | 19               | 15             |
| – other auditors  | 301              | 330            |
| Write-back of allowance for stock obsolescence  | (529)            | (72)           |
| Write-off of property, plant and equipment  | 1,152            | 262            |
| Rental expense on operating leases  | 52,339           | 61,261         |
| Foreign exchange (gain)/loss  | (1,409)          | 3,279          |
| Development cost included in cost of sales  | 266,598          | 315,630        |
| Raw materials and finished goods included in cost of sales  | 78,074           | 89,952         |

Included in the Group's rental expense on operating leases is contingent rent amounting to \$1.6 million (2015: \$1.5 million). Contingent rent on certain leases is based on a percentage of monthly sales in excess of specified amounts. Other contingent rent is based entirely on a percentage of sales.

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### 6. EMPLOYEE COMPENSATION

|  | Group          |                |
|--|----------------|----------------|
|  | 2016<br>\$'000 | 2015<br>\$'000 |
| Wages and salaries (including directors' remuneration) Employer's contribution to defined contribution plans | 63,591         | 65,989         |
| including Central Provident Fund   | 6,984          | 6,683          |
| Share-based payment  | 1,904          | 2,267          |
|  | 72,479         | 74,939         |
|  |                |                |

Please refer to Note 33(b) for directors' remuneration.

### 7. FINANCE COSTS

|                           |                | Group          |
|---------------------------|----------------|----------------|
|                           | 2016<br>\$'000 | 2015<br>\$'000 |
| Interest expense to banks | 45,542         | 47,335         |

### 8. INCOME TAXES

### (a) Income tax expense

|  | Group          |                |  |
|--|----------------|----------------|--|
|  | 2016<br>\$'000 | 2015<br>\$'000 |  |
| Tax expense attributable to profit is made up of: Current income tax |                |                |  |
| - Singapore  | 10,249         | 16,181         |  |
| – Foreign  | 15,460         | 12,562         |  |
|  | 25,709         | 28,743         |  |
| Deferred income tax  | 1,441          | (9,490)        |  |
|  | 27,150         | 19,253         |  |
| (Over)/underprovision in preceding financial years                   |                |                |  |
| – Current income tax   | (1,586)        | (9,423)        |  |
| – Deferred income tax  | 148            | (478)          |  |
|  | 25,712         | 9,352          |  |

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in estimating the capital allowances and the deductibility of certain expenses in determining the provision for income taxes. There are many transactions and calculations during the ordinary course of business for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax provisions in the period in which such determination is made.

For the Financial Year Ended 30 June 2016

### **8. INCOME TAXES** (continued)

### (a) Income tax expense (continued)

The tax on Group's profit before income tax excluding share of profits of associated and joint venture companies differs from the theoretical amount that would arise using the Singapore standard rate of income tax as follows:

|   | Group          |                |
|---|----------------|----------------|
|   | 2016<br>\$'000 | 2015<br>\$'000 |
| Tax calculated at Singapore standard rate of income tax                     | (3,065)        | 9,522          |
| Different tax rates in other countries                                      | 2,790          | 4,337          |
| Expenses not deductible for tax purposes                                    | 28,334         | 19,405         |
| Income not subject to tax   | (4,006)        | (5,412)        |
| Overprovision of tax  | (1,438)        | (9,901)        |
| Unrecognised tax losses/(utilisation of previously unrecognised tax losses) | 3,097          | (8,599)        |
|   | 25,712         | 9,352          |

The tax charge relating to each component of other comprehensive (expense)/income is as follows:

|  | Group                |                      |                     |
|--|----------------------|----------------------|---------------------|
|  | Before tax<br>\$'000 | Tax charge<br>\$'000 | After tax<br>\$'000 |
| 2016   |                      |                      |                     |
| Cash flow hedges                                   | (2,217)              | -                    | (2,217)             |
| Currency translation differences                   | (43,623)             | -                    | (43,623)            |
| Share of other comprehensive expense of            |                      |                      |                     |
| associated and joint venture companies             | (978)                | -                    | (978)               |
| Revaluation gains on property, plant and equipment | 7,569                | (1,222)              | 6,347               |
|  | (39,249)             | (1,222)              | (40,471)            |
| 2015   |                      |                      |                     |
| Cash flow hedges                                   | 11,743               | -                    | 11,743              |
| Currency translation differences                   | 86,534               | -                    | 86,534              |
| Share of other comprehensive expense of            |                      |                      |                     |
| associated and joint venture companies             | (1,645)              | -                    | (1,645)             |
| Revaluation gains on property, plant and equipment | 3,109                | -                    | 3,109               |
|  | 99,741               | -                    | 99,741              |

### (b) Deferred income taxes

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. The amounts, determined after appropriate offsetting, are shown on the statement of financial position as follows:

|   | Group          |                |
|---|----------------|----------------|
|   | 2016<br>\$'000 | 2015<br>\$'000 |
| Deferred income tax liabilities to be settled:  – within one year | 54             | 117            |
| – after one year  | 65,113         | 63,893         |
|   | 65,167         | 64,010         |

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For the Financial Year Ended 30 June 2016

### **8. INCOME TAXES** (continued)

### (b) Deferred income taxes (continued)

Deferred income tax assets are recognised for tax losses carried forward to the extent that realisation of the related tax benefits through future taxable profits is probable. The Group had unrecognised tax losses of \$167.5 million (2015: \$161.0 million) at the end of the reporting period which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those companies with unutilised tax losses in their respective countries of incorporation. These tax losses have no expiry date.

The movement in deferred income tax assets and liabilities (prior to offsetting of balances within the same tax jurisdiction) during the financial year is as follows:

Deferred income tax liabilities - Group

|  | Accelerated<br>tax<br>depreciation<br>\$'000 | Revaluation<br>gains<br>\$'000 | Recognition of<br>profits on<br>percentage of<br>completion<br>\$'000 | Others*<br>\$'000 | Total<br>\$'000 |
|--|--|--------------------------------|---|-------------------|-----------------|
| 2016                                   |  |                                |   |                   |                 |
| Beginning of financial year            | 3,909  | 27,873                         | 14,138  | 18,724            | 64,644          |
| Currency translation differences       | (18)   | (326)                          | -   | (1,293)           | (1,637)         |
| (Credited)/charged to income statement | (585)  | (1)                            | (4,379)   | 6,645             | 1,680           |
| Charged to equity                      | 449  | 773                            | -   | -                 | 1,222           |
| Disposal of subsidiary company         | (57)   | -                              | -   | -                 | (57)            |
| End of financial year                  | 3,698  | 28,319                         | 9,759   | 24,076            | 65,852          |
| 2015                                   |  |                                |   |                   |                 |
| Beginning of financial year            | 4,067  | 27,592                         | 31,019  | 10,471            | 73,149          |
| Currency translation differences       | (30)   | 258                            | -   | 1,003             | 1,231           |
| (Credited)/charged to income statement | (128)  | 23                             | (16,881)  | 7,250             | (9,736)         |
| End of financial year                  | 3,909  | 27,873                         | 14,138  | 18,724            | 64,644          |

<sup>\*</sup> Includes deferred income tax liability of \$23.9 million (2015: \$18.6 million) relating to land appreciation tax of a development property in the People's Republic of China.

Deferred income tax assets – Group

|                                  | Provisions<br>\$'000 | Tax losses<br>\$'000 | Others<br>\$'000 | Total<br>\$'000 |
|----------------------------------|----------------------|----------------------|------------------|-----------------|
| 2016                             |                      |                      |                  |                 |
| Beginning of financial year      | 16                   | 319                  | 299              | 634             |
| Currency translation differences | (1)                  | (20)                 | (19)             | (40)            |
| Credited to income statement     | 34                   | 27                   | 30               | 91              |
| End of financial year            | 49                   | 326                  | 310              | 685             |
| 2015                             |                      |                      |                  |                 |
| Beginning of financial year      | 19                   | 343                  | 93               | 455             |
| Currency translation differences | (3)                  | (28)                 | (22)             | (53)            |
| Credited to income statement     | =                    | 4                    | 228              | 232             |
| End of financial year            | 16                   | 319                  | 299              | 634             |

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For the Financial Year Ended 30 June 2016

### 9. EARNINGS PER SHARE

### (a) Basic earnings per share

Basic earnings per share is calculated by dividing the net profit attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the financial year.

|  | Group            |                    |
|--|------------------|--------------------|
|  | 2016             | 2015               |
| Net profit attributable to equity holders of the Company (\$'000)<br>Weighted average number of ordinary shares in issue for basic earnings per share ('000) | 7,079<br>777,271 | 150,304<br>784,455 |
| Basic earnings per share (cents)   | 0.91             | 19.16              |

### (b) Diluted earnings per share

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares in issue to assume the effects of all dilutive potential ordinary shares from share plans and share options.

|  | Group          |                |
|--|----------------|----------------|
|  | 2016<br>\$'000 | 2015<br>\$'000 |
| Net profit attributable to equity holders of the Company Adjustments for share options and share plans of: | 7,079          | 150,304        |
| <ul><li>– a subsidiary company</li><li>– an associated company</li></ul>                                   | (9)<br>(268)   | (35)<br>(395)  |
| Net profit used to determine diluted earnings per share  | 6,802          | 149,874        |
|  | 2016<br>'000   | 2015<br>'000   |
| Weighted average number of ordinary shares in issue for basic earnings per share Adjustments for:          | 777,271        | 784,455        |
| <ul><li>share plans</li><li>share options</li></ul>  | 2,233<br>28    | 2,805<br>138   |
| Number of ordinary shares used to determine diluted earnings per share                                     | 779,532        | 787,398        |
| Diluted earnings per share (cents)   | 0.87           | 19.03          |

### 10. CASH AND CASH EQUIVALENTS

|  | Group   |         | Company |         |
|--|---------|---------|---------|---------|
|  | 2016    | 2015    | 2016    | 2015    |
|  | \$'000  | \$'000  | \$'000  | \$'000  |
| Fixed deposits with financial institutions | 433,443 | 575,561 | 147,500 | 269,000 |
| Cash and bank balances                     | 289,440 | 305,050 | 187,591 | 194,078 |
|  | 722,883 | 880,611 | 335,091 | 463,078 |

Included in cash and cash equivalents of the Group are amounts held under project accounts totalling \$106.1 million (2015: \$128.5 million), withdrawals of which are restricted to payments for expenditures incurred on projects.

The carrying amounts of cash and cash equivalents approximated their fair values.

For the Financial Year Ended 30 June 2016

### 10. CASH AND CASH EQUIVALENTS (continued)

### **Significant restrictions**

Cash and short-term deposits of \$123.0 million (2015: \$110.1 million) are held in the People's Republic of China and are subject to local exchange control regulations. These local exchange control regulations provide for restrictions on exporting capital from the country, other than through normal dividends.

### **Disposal of subsidiary companies**

On 30 June 2016, the Group disposed of its 100% interest in Yoshinoya (S) Pte Ltd for a cash consideration of \$5.0 million.

In the previous financial year, the Group disposed of its effective interests of 70% in PT Windas Development for a cash consideration of \$27.1 million (net of withholding tax).

The effects of the disposal on the cash flows of the Group were:

|   | Grou           |                |
|---|----------------|----------------|
|   | 2016<br>\$'000 | 2015<br>\$'000 |
| Carrying amount of assets and liabilities disposed of:      | ·              | · .            |
| Cash and cash equivalents                                   | 2,539          | _              |
| Trade and other receivables                                 | 147            | -              |
| Inventories   | 156            | _              |
| Other current assets  | 549            | 73             |
| Property, plant and equipment                               | 130            | -              |
| Shareholders' loans   |                | (39,450)       |
| Trade and other payables                                    | (1,283)        | (34)           |
| Current income tax liabilities                              | (213)          | (0.)           |
| Deferred income tax liabilities                             | (57)           | -              |
| Other non-current liabilities                               | (166)          | -              |
| Net assets/(liabilities) derecognised                       | 1,802          | (39,411)       |
| Non-controlling interests                                   | -              | 11,823         |
| Net assets/(liabilities) disposed of                        | 1,802          | (27,588)       |
| Reclassification of currency translation reserve            | -              | 3,229          |
| Novation of shareholders' loans                             | -              | 30,529         |
| Gain on disposal of a subsidiary company                    | 3,215          | 20,963         |
| Sale proceeds   | 5,017          | 27,133         |
| Deferred sale proceeds                                      | (517)          | -              |
| Cash and cash equivalents of subsidiary company disposed of | (2,539)        | -              |
| Net cash inflow on disposal                                 | 1,961          | 27,133         |

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For the Financial Year Ended 30 June 2016

### 11. DERIVATIVE FINANCIAL INSTRUMENTS

|  | Gr                | oup                             | Com               | pany            |
|--|-------------------|---------------------------------|-------------------|-----------------|
|  | Contract notional | Fair value                      | Contract notional | Fair value      |
|  | amount<br>\$'000  | asset/<br>(liability)<br>\$'000 | amount<br>\$'000  | asset<br>\$'000 |
| 2016   |                   |                                 |                   |                 |
| Cash flow hedges   |                   |                                 |                   |                 |
| <ul> <li>Interest rate and cross currency swaps</li> </ul>           | 151,020           | 1,503                           | 131,970           | 429             |
| Net investment hedges  |                   |                                 |                   |                 |
| <ul> <li>Cross currency swaps</li> </ul>                             | 305,049           | 15,125                          | -                 | _               |
| Non-hedging instruments  |                   | -, -                            |                   |                 |
| <ul><li>– Currency forwards</li><li>– Cross currency swaps</li></ul> | 15,393<br>-       | (1,450)<br>-                    | 208,822           | 10,893          |
|  |                   | 15,178                          |                   | 11,322          |
| 2015   |                   |                                 |                   |                 |
| Cash flow hedges   |                   |                                 |                   |                 |
| <ul> <li>Interest rate and cross currency swaps</li> </ul>           | 151,020           | 4,635                           | 131,970           | 3,231           |
| Non-hedging instruments  |                   |                                 |                   |                 |
| <ul><li>Currency forwards</li></ul>                                  | 10,684            | 134                             | -                 | -               |
|  |                   | 4,769                           |                   | 3,231           |

As at 30 June 2016, the fixed interest rate on SGD interest rate swap is 3.1% (2015: 3.1%) per annum and the fixed interest rates on HKD interest rate swaps ranges from 2.5% to 3.4% (2015: Nil) per annum. The main floating rates are Singapore Swap Offered Rate and London Interbank Offered Rate.

Interest rate swaps are transacted to hedge variable quarterly interest payments on borrowings and will mature by November 2019 (2015: November 2019).

Cross currency swaps that will mature by November 2019 (2015: November 2019) are transacted to hedge (i) variable quarterly interest payments on borrowings and (ii) currency translation differences from the Group's investment in its associated company.

Please refer to Note 2.14 for details of the financial instruments and hedging policies.

For the Financial Year Ended 30 June 2016

### 12. TRADE AND OTHER RECEIVABLES - CURRENT

|   | Group           |                 | C                      | ompany               |
|---|-----------------|-----------------|------------------------|----------------------|
|   | 2016<br>\$'000  | 2015<br>\$'000  | 2016<br>\$'000         | 2015<br>\$'000       |
| Trade receivables Allowance for impairment of receivables                                       | 30,760<br>(143) | 17,320<br>(122) |                        | -                    |
|   | 30,617          | 17,198          | -                      | -                    |
| Due from subsidiary companies  – non-trade [Note 12(i)] Allowance for impairment of receivables | -               | -<br>-          | 1,444,348<br>(273,176) | 605,977<br>(244,207) |
|   | -               | -               | 1,171,172              | 361,770              |
| Due from associated and joint venture companies - non-trade [Note 12(ii)]                       | 14,742          | 11,439          | 298                    | 227                  |
| Total current receivables   | 45,359          | 28,637          | 1,171,470              | 361,997              |

<sup>(</sup>i) Amounts due from subsidiary companies are unsecured and repayable on demand. Included in the amounts due from subsidiary companies are fixed-interest loan receivables of \$335.9 million (2015: \$304.3 million).

The carrying amounts of current trade and other receivables approximated their fair values.

### 13. INVENTORIES

|                  |                | Group          |
|------------------|----------------|----------------|
|                  | 2016<br>\$'000 | 2015<br>\$'000 |
| Raw materials    | 118            | 257            |
| Work-in-progress | 54             | 66             |
| Finished goods   | 21,396         | 19,692         |
|                  | 21,568         | 20,015         |

The cost of inventories recognised as expense and included in "cost of sales" amounted to \$78.1 million (2015: \$90.0 million).

<sup>(</sup>ii) Amounts due from associated and joint venture companies are unsecured and repayable on demand. Included in the amounts due from associated and joint venture companies are fixed-interest loan receivables of \$11.5 million (2015: \$9.0 million).

For the Financial Year Ended 30 June 2016

### 14. DEVELOPMENT PROPERTIES

|  | Group          |                |
|--|----------------|----------------|
|  | 2016<br>\$'000 | 2015<br>\$'000 |
| Properties under development   |                |                |
| – Land, at cost  | 593,375        | 818,500        |
| <ul> <li>Development costs</li> </ul>  | 244,507        | 543,514        |
| <ul> <li>Overhead expenditure capitalised</li> </ul>                             | 20,862         | 29,563         |
|  | 858,744        | 1,391,577      |
| – Attributable profits   | 141,012        | 307,892        |
| – Allowance for foreseeable losses   | (11,936)       | (13,213)       |
|  | 987,820        | 1,686,256      |
| – Progress billings  | (397,798)      | (852,061)      |
|  | 590,022        | 834,195        |
| Properties held for sale   | 638,747        | 430,908        |
|  | 1,228,769      | 1,265,103      |
| Value of development properties mortgaged to secure long term banking facilities |                |                |
| granted (Note 24)  | 270,950        | 271,620        |
| Total interest capitalised during the financial year                             | 4,953          | 4,605          |

The following table provides information about agreements that are in progress at the end of the financial year whose revenue is recognised on a percentage of completion basis:

|                                    | Group          |                |
|------------------------------------|----------------|----------------|
|                                    | 2016<br>\$'000 | 2015<br>\$'000 |
| Aggregate amount of costs incurred | 443,379        | 731,593        |
| Attributable profits               | 141,012        | 307,892        |
| Progress billings                  | (391,024)      | (821,694)      |
|                                    | 193,367        | 217,791        |

Significant estimates and judgement are applied in assessing the valuation of development properties in accordance with Note 2.8. The write-back of allowance for foreseeable losses on development properties is disclosed in Note 4.

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For the Financial Year Ended 30 June 2016

### **14. DEVELOPMENT PROPERTIES** (continued)

The major development properties are as follows:

| Location   | Type of development  | Tenure   |  | % of completion at 30.06.2016 | Expected completion date | Land<br>area<br>(Sq m) | Gross<br>floor<br>area<br>(Sq m) | Group's interest in property (%) |
|--|--|----------|--|-------------------------------|--------------------------|------------------------|----------------------------------|----------------------------------|
| Singapore<br>Le Nouvel Ardmore<br>at Ardmore Park  | 43 units of condominium housing  | Freehold |  | 100                           | n/a                      | 5,624                  | 15,746                           | 100                              |
| The Tembusu<br>at Tampines Road  | 337 units of condominium housing and 1 unit of shop                              | Freehold |  | 95                            | 2016                     | 13,149                 | 27,614                           | 100                              |
| Malaysia<br>Le Nouvel KLCC<br>at Section 43,<br>Town of<br>Kuala Lumpur  | 195 units of condominium housing   | Freehold |  | 100                           | n/a                      | 6,084                  | 42,926                           | 66.2                             |
| Nobleton Crest<br>at Section 89,<br>Town of<br>Kuala Lumpur  | 25 units of condominium housing  | Freehold |  | 100                           | n/a                      | 4,047                  | 8,019                            | 66.2                             |
| Verticas<br>Residensi<br>at Section 57,<br>Town of<br>Kuala Lumpur   | 423 units of condominium housing   | Freehold | Towers A,<br>B, C, D                       | 100                           | n/a                      | 9,764                  | 5,058                            | 66.2                             |
| Taman Bukit<br>Minyak Utama<br>at Mukim 14,<br>Daerah Seberang<br>Perai Tengah,<br>Pulau Pinang                    | 692 units<br>of terrace<br>and semi-<br>detached<br>houses<br>and shop<br>houses | Freehold | Phases 1-4<br>Phase 5                      | 100                           | n/a<br>2018              | 41,856                 | 34,402                           | 66.2                             |
| Impiana<br>Boulevard<br>and Impiana<br>Gallery<br>at Mukim 14,<br>Daerah Seberang<br>Perai Tengah,<br>Pulau Pinang | 81 units of<br>shop houses   | Freehold |  | 100                           | n/a                      | 8,312                  | 8,919                            | 66.2                             |
| Jesselton Hills<br>at Mukim 15,<br>Daerah Seberang<br>Perai Tengah,<br>Pulau Pinang                                | 950 units of<br>terrace and<br>semi-detached<br>houses and<br>vacant land        | Freehold | Phases 1-2<br>Phases 3-5<br>Vacant<br>land | 100                           | n/a<br>-<br>-            | 227,963                | 7,886                            | 66.2                             |

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### 14. **DEVELOPMENT PROPERTIES** (continued)

| Location   | Type of development                                      | Tenure  |         | % of completion at 30.06.2016 | Expected completion date | Land<br>area<br>(Sq m) | Gross<br>floor<br>area<br>(Sq m) | Group's<br>interest in<br>property<br>(%) |
|--|--|---|---------|-------------------------------|--------------------------|------------------------|----------------------------------|---|
| Malaysia (continued) Mahkota Impian at Mukim 15, Daerah Seberang Perai Tengah, Pulau Pinang          | 386 units of<br>shop houses<br>and service<br>apartments | Freehold  |         | 50                            | 2017                     | 29,793                 | 69,072                           | 66.2                                      |
| Vacant land<br>at Mukim of Ulu<br>Klang, Gombak,<br>Selangor   | -  | Freehold  |         | -                             | -                        | 188,151                | n/a                              | 66.2                                      |
| Vacant land<br>at Pekan<br>Penaga, District<br>of Petaling,<br>Selangor                              | -  | 99-year<br>lease<br>expiring<br>2093  |         | -                             | -                        | 38,155                 | n/a                              | 66.2                                      |
| Vacant land<br>at Section 89A,<br>Town of<br>Kuala Lumpur  | -  | Freehold  |         | -                             | -                        | 8,645                  | n/a                              | 66.2                                      |
| Vacant land<br>at Mukim 14-16,<br>Daerah Seberang<br>Perai Tengah,<br>Pulau Pinang                   | -  | Freehold  |         | -                             | -                        | 479,812                | n/a                              | 66.2                                      |
| The People's Republic of The Lakeside at No. 1 Xingzhou Street, Suzhou Industrial Park               | of China<br>-  | 70-year<br>lease<br>expiring<br>2066  | Phase 2 | -                             | -                        | 19,518                 | n/a                              | 75  |
| Vacant land<br>at 17/2 Huai Hai<br>Middle Road,<br>Precinct No. 45,<br>Huangpu District,<br>Shanghai | -  | 40 and<br>50-year<br>leases<br>expiring<br>2054 and<br>2064<br>respectively |         | -                             | -                        | 8,594                  | n/a                              | 100                                       |

n/a: not applicable

For the Financial Year Ended 30 June 2016

#### 15. OTHER CURRENT ASSETS

|                    | Gr             | Group          |                | pany           |
|--------------------|----------------|----------------|----------------|----------------|
|                    | 2016<br>\$'000 | 2015<br>\$'000 | 2016<br>\$'000 | 2015<br>\$'000 |
| Deposits           | 7,153          | 10,552         | 33             | 218            |
| Prepayments        | 16,360         | 24,345         | 4,993          | 5,807          |
| Sundry receivables | 5,548          | 5,580          | 1,085          | 1,241          |
|                    | 29,061         | 40,477         | 6,111          | 7,266          |

The carrying amounts of deposits and sundry receivables approximated their fair values.

### 16. ASSETS HELD FOR SALE

On 5 July 2016, the Group's wholly-owned subsidiary company, Wing Tai Land Pte. Ltd. disposed of its 50% interest in the issued share capital and shareholders' loans of Summervale Properties Pte Ltd ("Summervale") with net carrying amount of \$411.0 million to Sunmaster Holdings Pte. Ltd. for a cash consideration of \$411.0 million. Following the disposal of shares, Summervale ceased to be a joint venture company of the Group.

On 26 August 2016, the Group's wholly-owned subsidiary company, Wing Tai (China) Investment Pte. Ltd. disposed of its 40% interest in the issued share capital and shareholders' loans of Optima Investment & Development Pte. Ltd. ("Optima") with net carrying amount of \$84.6 million to Singbridge Guangzhou Pte. Ltd. for a cash consideration of \$89.3 million. Following the disposal of shares, Optima ceased to be a joint venture company of the Group.

### 17. AVAILABLE-FOR-SALE FINANCIAL ASSETS

|                                  | Gre            | Group          |                | Company        |  |
|----------------------------------|----------------|----------------|----------------|----------------|--|
|                                  | 2016<br>\$'000 | 2015<br>\$'000 | 2016<br>\$'000 | 2015<br>\$'000 |  |
| Beginning of financial year      | 6,267          | 3,189          | 3,189          | 3,189          |  |
| Addition                         | -              | 3,078          | -              | -              |  |
| Currency translation differences | 9              | -              | -              | -              |  |
| End of financial year            | 6,276          | 6,267          | 3,189          | 3,189          |  |

The available for sale financial assets comprised unquoted equity shares in Singapore and Hong Kong SAR. There are no active markets and no recent transactions for these investments and the fair values cannot currently be estimated within a reasonable range using valuation techniques.

For the Financial Year Ended 30 June 2016

### 18. TRADE AND OTHER RECEIVABLES - NON-CURRENT

|   | G                     | roup             | Company           |                     |  |
|---|-----------------------|------------------|-------------------|---------------------|--|
|   | 2016<br>\$'000        | 2015<br>\$'000   | 2016<br>\$'000    | 2015<br>\$'000      |  |
| Loans to subsidiary companies [Note 18(i)] Loans to joint venture companies [Note 18(ii)] Allowance for impairment of receivables | -<br>195,416<br>(189) | 383,103<br>(199) | 518,181<br>-<br>- | 1,060,578<br>-<br>- |  |
|   | 195,227               | 382,904          | -                 | -                   |  |
| Loans to non-controlling interests [Note 18(iii)]   | 20,930                | 17,207           | -                 | -                   |  |
| Total non-current receivables   | 216,157               | 400,111          | 518,181           | 1,060,578           |  |

- (i) Loans to subsidiary companies are unsecured, have no fixed terms of repayment and are not expected to be repayable within the next 12 months. Included in the loans to subsidiary companies are fixed-interest loan receivables of \$146.0 million (2015: \$364.3 million).
  - The interest-free loans to subsidiary companies are intended to be a long-term source of additional capital for the subsidiary companies. As a result, management considers such loans to be in substance part of the Company's net investment in these subsidiary companies and has accounted for these loans in accordance with Note 2.5.
- (ii) Loans to joint venture companies are unsecured, have no fixed terms of repayment and are not expected to be repayable within the next 12 months. Included in the loans to joint venture companies are fixed-interest loan receivables of \$129.8 million (2015: \$317.0 million), which are subordinated to banking facilities of \$420.0 million (2015: \$967.8 million) granted by banks to the said joint venture companies.
- (iii) Loans by a certain subsidiary company to non-controlling interests are made proportionate to the shareholders' equity stake in the subsidiary company on a pari passu basis. The loans are unsecured, interest-free, have no fixed terms of repayment and are not expected to be repayable within the next 12 months.

The carrying amounts of non-current trade and other receivables approximated their fair values and are categorised under Level 3 of the fair value measurement hierarchy.

For the Financial Year Ended 30 June 2016

### 19. INVESTMENTS IN ASSOCIATED AND JOINT VENTURE COMPANIES

The summarised financial information of the associated and joint venture companies, not adjusted for the proportionate ownership interest held by the Group, is as follows:

|  |                    | ai Properties<br>mited |  | (Singapore)<br>e. Ltd.    | Uniqlo (Malaysia)<br>Sdn. Bhd. |                                     |
|--|--------------------|------------------------|--|---------------------------|--------------------------------|-------------------------------------|
|  | 2016<br>\$'000     | 2015<br>\$'000         | 2016<br>\$'000                           | 2015<br>\$'000            | 2016<br>\$'000                 | 2015<br>\$'000                      |
| Summarised statement of financia   | al position        |                        |  |                           |                                |                                     |
| Current assets   | 741,570            | 670,677                | 112,725                                  | 99,308                    | 52,410                         | 41,859                              |
| Non-current assets   | 4,246,942          | 4,095,476              | 17,651                                   | 18,332                    | 22,583                         | 25,677                              |
| Current liabilities  | (212,644)          | (107,577)              | (56,639)                                 | (44,866)                  | (34,175)                       | (30,898)                            |
| Non-current liabilities  | (689,395)          | (737,297)              | -  | =                         | (1,046)                        | (543)                               |
| Net assets   | 4,086,473          | 3,921,279              | 73,737                                   | 72,774                    | 39,772                         | 36,095                              |
| Summarised statement of compre   | hensive income     |                        |  |                           |                                |                                     |
| Revenue  | 173,254            | 310,817                | 242,947                                  | 205,620                   | 168,777                        | 146,785                             |
| Expenses   | 65,192             | 36,970                 | (223,743)                                | (191,525)                 | (156,487)                      | (134,304)                           |
| Profit before income tax   | 238,446            | 347,787                | 19,204                                   | 14,095                    | 12,290                         | 12,481                              |
| Income tax expense   | (18,759)           | (15,777)               | (3,812)                                  | (2,525)                   | (5,764)                        | (3,996)                             |
| Total profit   | 219,687            | 332,010                | 15,392                                   | 11,570                    | 6,526                          | 8,485                               |
| Other comprehensive expense  | (27,172)           | (4,811)                | (1,429)                                  | -                         | (539)                          | -                                   |
| Total comprehensive income   | 192,515            | 327,199                | 13,963                                   | 11,570                    | 5,987                          | 8,485                               |
|  |                    |                        |  |                           |                                | ni Properties<br>mited              |
|  |                    |                        |  |                           | 2016                           | 2015                                |
|  |                    |                        |  |                           | \$'000                         | \$'000                              |
| Net assets of an associated compa  - Non-controlling interests  - Equity holders   | ny attributable to | ):                     |  |                           | 174<br>4,086,299               | 191<br>3,921,088                    |
|  |                    |                        |  |                           | .,000,200                      | 3,321,000                           |
| Total comprehensive income of an  - Non-controlling interests  | associated comp    | any attributable       | to:                                      |                           | (17)                           | /E1                                 |
| - Equity holders   |                    |                        |  |                           | 192,532                        | (51)<br>327,250                     |
|  |                    |                        | U  | niglo                     | ı                              | Jniglo                              |
|  |                    |                        |  | gapore)                   |                                |                                     |
|  |                    |                        | -  |                           |                                | lalaysia)<br>In Rhd                 |
|  |                    |                        | Pt                                       | e. Ltd.                   | Sd                             | ln. Bhd.                            |
|  |                    |                        | -  |                           |                                | ln. Bhd.<br>2015                    |
| Included in net assets of the joint  | venture compani    | es are:                | 2016                                     | e. Ltd.<br>2015           | 2016                           | ln. Bhd.<br>2015                    |
| Included in net assets of the joint  – Cash and cash equivalents  – Financial liabilities (excluding   |                    |                        | 2016                                     | e. Ltd.<br>2015           | 2016                           | ln. Bhd.<br>2015<br>\$'000          |
| <ul> <li>Cash and cash equivalents</li> </ul>  |                    |                        | 2016<br>\$'000                           | e. Ltd.<br>2015<br>\$'000 | 2016<br>\$'000                 | ln. Bhd.<br>2015<br>\$'000          |
| <ul><li>Cash and cash equivalents</li><li>Financial liabilities (excluding</li></ul>   |                    |                        | 2016<br>\$'000                           | e. Ltd.<br>2015<br>\$'000 | 2016<br>\$'000                 | In. Bhd.<br>2015<br>\$'000<br>5,996 |
| <ul> <li>Cash and cash equivalents</li> <li>Financial liabilities (excluding<br/>and provisions)</li> </ul>  |                    |                        | 2016<br>\$'000<br>65,529                 | e. Ltd.<br>2015<br>\$'000 | 2016<br>\$'000                 | In. Bhd.<br>2015<br>\$'000<br>5,996 |
| - Cash and cash equivalents - Financial liabilities (excluding and provisions) - Current - Non-current  Included in total comprehensive in                   | g trade and other  | payables               | 2016<br>\$'000<br>65,529<br>(2,393)<br>- | 2015<br>\$'000<br>56,961  | 2016<br>\$'000<br>14,426       | 5,996<br>(2,857                     |
| - Cash and cash equivalents - Financial liabilities (excluding and provisions) - Current - Non-current  Included in total comprehensive in - Interest income | g trade and other  | payables               | 2016<br>\$'000<br>65,529<br>(2,393)<br>  | 2015<br>\$'000<br>56,961  | 2016<br>\$'000<br>14,426       | 5,996<br>(2,857)                    |
| - Cash and cash equivalents - Financial liabilities (excluding and provisions) - Current - Non-current  Included in total comprehensive in                   | g trade and other  | payables               | 2016<br>\$'000<br>65,529<br>(2,393)<br>- | 2015<br>\$'000<br>56,961  | 2016<br>\$'000<br>14,426       |                                     |

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### 19. INVESTMENTS IN ASSOCIATED AND JOINT VENTURE COMPANIES (continued)

|  | Wing Tai<br>Properties<br>Limited<br>\$'000 | Uniqlo<br>(Singapore)<br>Pte. Ltd.<br>\$'000 | Uniqlo<br>(Malaysia)<br>Sdn. Bhd.<br>\$'000 | Other individually immaterial joint venture companies \$'000 | Total for<br>joint venture<br>companies<br>\$'000 | Total<br>\$'000    |
|--|---|--|---|--|---|--------------------|
| Reconciliation of carrying amounts of  | of investments in                           | associated and                               | joint venture                               | companies  |   |                    |
| 2016   |   |  |   |  |   |                    |
| Beginning of financial year<br>Currency translation differences<br>Dilution loss                                   | 1,353,952<br>1,628<br>(2,431)               | 35,659<br>-<br>-                             | 16,243<br>(1,040)                           | 124,397  | 176,299   | 1,530,251          |
| Dividends received   | (12,428)                                    | (6,370)                                      | -   | (1,200)  | (7,570)   | (19,998)           |
| Group's share of:  - Profit/(loss) for the year  - Other comprehensive   | 77,190                                      | 7,542  | 2,937                                       | (28,270)   | (17,791)  | 59,399             |
| (expense)/income   | (9,364)                                     | (700)  | (243)                                       | 9,329  | 8,386   | (978)              |
| End of financial year  | 1,408,547                                   | 36,131                                       | 17,897                                      | 34,423   | 88,451  | 1,496,998          |
| 2015 Beginning of financial year Currency translation differences Dilution loss                                    | 1,162,428<br>90,435<br>(1,410)              | 29,990<br>-<br>-                             | 13,773<br>(1,348)                           | 107,322  | 151,085   | 1,313,513          |
| Dividends received   | (10,508)                                    | -  | -   | (8,850)  | (8,850)   | (19,358)           |
| Group's share of:  - Profit/(loss) for the year  - Other comprehensive expense                                     | 114,652<br>(1,645)                          | 5,669<br>-                                   | 3,818<br>-                                  | (4,856)<br>-   | 4,631<br>-  | 119,283<br>(1,645) |
| End of financial year  | 1,353,952                                   | 35,659                                       | 16,243                                      | 124,397  | 176,299   | 1,530,251          |
|  |   |  |   |  | Gi  | oup                |
|  |   |  |   |  | 2016<br>\$'000                                    | 2015<br>\$'000     |
| Capital commitments in relation to in Share of joint venture companies' ca   | pital commitmer                             | nts .  | •   |  | 13,089<br>65,772                                  | 16,603<br>70,440   |
| Share of an associated company's co-<br>incurred jointly with other invest<br>Market value of quoted equity shares | tors  | _  | guarantees                                  |  | 152,109<br>343,224                                | 171,099<br>404,987 |

The Group's associated company, Wing Tai Properties Limited ("WTP") is listed on the Hong Kong Exchanges and Clearing Limited and its financial year-end is 31 December. Due to the timing of availability of the financial information of WTP and as WTP is unable to provide financial information to the Group without providing equivalent information to all its other investors, the Group equity accounts for WTP for the period from 1 April 2015 to 31 March 2016 (2015: 1 April 2014 to 31 March 2015) and adjusts for any significant transactions and events that occur between 1 April and 30 June 2016 that become publicly available prior to the date of the Group's consolidated financial statements.

As at 30 June 2016, the carrying amount of quoted equity shares of the associated company is higher than the market value. The directors consider the carrying amount of the investment to be appropriate, after having evaluated various qualitative and quantitative factors including the historical financial performance of the associated company.

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For the Financial Year Ended 30 June 2016

## 19. INVESTMENTS IN ASSOCIATED AND JOINT VENTURE COMPANIES (continued)

The market value of the investment in an associated company is determined by reference to the published market bid price at the end of the reporting period and is categorised under Level 1 of the fair value measurement hierarchy.

Details of the Group's associated and joint venture companies are listed in Note 35 to the financial statements.

#### 20. INVESTMENTS IN SUBSIDIARY COMPANIES

|                             | (       | Company |  |
|-----------------------------|---------|---------|--|
|                             | 2016    | 2015    |  |
|                             | \$'000  | \$'000  |  |
| Equity investments, at cost | 283,063 | 252,392 |  |

Details of the Group's subsidiary companies are listed in Note 35 to the financial statements.

The following subsidiary companies of the Group have material non-controlling interests:

| Name of company                     | by non-c | nterest held<br>controlling<br>crests |
|-------------------------------------|----------|---------------------------------------|
|                                     | 2016     | 2015                                  |
|                                     | %        | %                                     |
| Wing Tai Malaysia Berhad            | 33.8     | 39.6                                  |
| Suzhou Property Development Pte Ltd | 25       | 25                                    |

There were no significant transactions with non-controlling interests for the financial years ended 30 June 2016 and 2015.

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## **20.** INVESTMENTS IN SUBSIDIARY COMPANIES (continued)

The following table summarises the financial information of each of the Group's subsidiary companies with material non-controlling interests, based on their respective consolidated financial statements prepared in accordance with FRS, modified for fair value adjustments on acquisition and differences in the Group's accounting policies. The information is before inter-company eliminations with other companies in the Group.

|   | 9                         |                   |                 |
|---|---------------------------|-------------------|-----------------|
|   | Wing Tai                  | Development       |                 |
|   | Malaysia Berhad<br>\$'000 | Pte Ltd<br>\$'000 | Total<br>\$'000 |
| 2016  |                           |                   |                 |
| 2016 Summarised statement of financial position                           |                           |                   |                 |
| Current assets  | 514,132                   | 125,423           | 639,555         |
| Non-current assets  | 110,909                   | 21,255            | 132,164         |
| Current liabilities   | (51,032)                  | (5,827)           | (56,859)        |
| Non-current liabilities   | (153,141)                 | (60,347)          | (213,488)       |
| Net assets  | 420,868                   | 80,504            | 501,372         |
| Net assets attributable to non-controlling interests                      | 142,338                   | 20,126            | 162,464         |
| Add: Carrying amount of individually immaterial non-controlling interests |                           |                   |                 |
| of other subsidiary companies   |                           |                   | 47,353          |
| Carrying amount of non-controlling interests                              |                           |                   | 209,817         |
|   |                           |                   |                 |
| Summarised statement of comprehensive income                              |                           |                   |                 |
| Revenue   | 118,739                   | 36,224            | 154,963         |
| Total profit  | 10,228                    | 8,392             | 18,620          |
| Other comprehensive income/(expense)                                      | 4,913                     | (6,076)           | (1,163)         |
| Total comprehensive income  | 15,141                    | 2,316             | 17,457          |
| Total comprehensive income attributable to non-controlling interests      | 5,121                     | 579               | 5,700           |
| Dividends paid to non-controlling interests                               | 1,628                     | -                 | 1,628           |
| Summarised cash flows   |                           |                   |                 |
| Cash flows from:  |                           |                   |                 |
| <ul> <li>Operating activities</li> </ul>                                  | (52,042)                  | 17,621            | (34,421)        |
| <ul> <li>Investing activities</li> </ul>                                  | (210)                     | 1,535             | 1,325           |
| – Financing activities  | 52,531                    | -                 | 52,531          |
| Net increase in cash and cash equivalents                                 | 279                       | 19,156            | 19,435          |

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For the Financial Year Ended 30 June 2016

## **20. INVESTMENTS IN SUBSIDIARY COMPANIES** (continued)

|  | Wing Tai<br>Malaysia Berhad<br>\$'000             | Suzhou Property<br>Development<br>Pte Ltd<br>\$'000 | Total<br>\$'000 |
|--|---|---|-----------------|
| 2045   | <del>, , , , , , , , , , , , , , , , , , , </del> | <del>, , , , , , , , , , , , , , , , , , , </del>   | <del></del>     |
| 2015 Summarised statement of financial position  |   |   |                 |
| Current assets   | 465,565   | 124,693   | 590,258         |
| Non-current assets   | 113,983   | 22,094  | 136,077         |
| Current liabilities  | (77,112)  | (13,606)  | (90,718)        |
| Non-current liabilities  | (129,596)   | (54,994)  | (184,590)       |
| Net assets   | 372,840   | 78,187  | 451,027         |
| Net assets attributable to non-controlling interests   | 147,496   | 19,547  | 167,043         |
| Add: Carrying amount of individually immaterial non-controlling interests of other subsidiary companies          |   |   | 21,989          |
| Carrying amount of non-controlling interests   |   |   | 189,032         |
| Summarised statement of comprehensive income Revenue   | 103,624   | 49,630  | 153,254         |
| Total profit   | 20,356  | 13,471  | 33,827          |
| Other comprehensive (expense)/income   | (623)   | 5,376   | 4,753           |
| Total comprehensive income   | 19,733  | 18,847  | 38,580          |
| Total comprehensive income attributable to non-controlling interests Dividends paid to non-controlling interests | 7,806<br>3,345                                    | 4,712<br>-  | 12,518<br>3,345 |
| Summarised cash flows  |   |   |                 |
| Cash flows from:   |   |   |                 |
| <ul> <li>Operating activities</li> </ul>   | (26,389)  | 30,226  | 3,837           |
| <ul> <li>Investing activities</li> </ul>   | 6,960   | 1,561   | 8,521           |
| <ul> <li>Financing activities</li> </ul>   | (11,127)  | -   | (11,127)        |
| Net (decrease)/increase in cash and cash equivalents   | (30,556)  | 31,787  | 1,231           |

For the Financial Year Ended 30 June 2016

## 21. INVESTMENT PROPERTIES

|  | Group          |                |
|--|----------------|----------------|
|  | 2016<br>\$'000 | 2015<br>\$'000 |
| Beginning of financial year                              | 585,527        | 575,263        |
| Fair value (losses)/gains recognised in income statement | (2,862)        | 12,522         |
| Disposals  | (149)          | -              |
| Additions  | -              | 649            |
| Transfer to property, plant and equipment                | (3,648)        | -              |
| Transfer from development properties                     | 3,273          | -              |
| Currency translation differences                         | (4,409)        | (2,907)        |
| End of financial year                                    | 577,732        | 585,527        |

The following amounts are recognised in the income statement:

|  |                | Group          |
|--|----------------|----------------|
|  | 2016<br>\$'000 | 2015<br>\$'000 |
| Rental income Direct operating expenses arising from investment properties | 31,677         | 30,928         |
| that generated rental income   | (10,030)       | (10,542)       |

The major investment properties are as follows:

| Name of building/<br>location  | Description  | Tenure<br>of land              | Lettable<br>area<br>(Sq m) | Group's<br>interest in<br>property<br>(%) |
|--|--|--------------------------------|----------------------------|---|
| Singapore Winsland House I at 3 Killiney Road (1st to 9th floor)         | 10-storey<br>commercial building                       | 99-year lease<br>expiring 2082 | 13,283                     | 100                                       |
| Winsland House II<br>at 163 Penang Road                                  | 8-storey commercial building                           | 99-year lease expiring 2093    | 7,311                      | 100                                       |
| Winsland House II<br>at 165 Penang Road                                  | Conservation house                                     | 99-year lease expiring 2093    | 584                        | 100                                       |
| Lanson Place<br>Winsland Serviced<br>Residences<br>at 167 Penang Road    | 67 units of serviced apartments in a 9-storey building | 99-year lease<br>expiring 2093 | 6,030                      | 100                                       |
| Malaysia<br>Kondominium No. 8<br>at Section 89A,<br>Town of Kuala Lumpur | 132 units of condominium housing                       | Freehold                       | 22,702                     | 66.2                                      |
| Sering Ukay<br>at Jalan SU1E, Ampang,<br>Selangor                        | 10 units of shop offices                               | Freehold                       | 2,872                      | 66.2                                      |

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For the Financial Year Ended 30 June 2016

## **21. INVESTMENT PROPERTIES** (continued)

| Name of building/<br>location  | Description                     | Tenure<br>of land              | Lettable<br>area<br>(Sq m) | Group's<br>interest in<br>property<br>(%) |
|--|---------------------------------|--------------------------------|----------------------------|---|
| Malaysia (continued) Taman Bukit Minyak Utama at Lorong Bukit Minyak Utama 2, Daerah Seberang Perai Tengah, Pulau Pinang | 8 units of shop offices         | Freehold                       | 3,265                      | 66.2                                      |
| The People's Republic of China Singa Plaza at No. 8 Jinji Hu Road, Suzhou Industrial Park                                | 8-storey<br>commercial building | 50-year lease<br>expiring 2046 | 8,255                      | 75  |

Investment properties are valued by independent professional valuers based on the properties' highest and best use determined using the Direct Comparison Approach and/or the Capitalisation Approach. A description of the valuation techniques and the valuation processes of the Group are provided in Note 32(e).

Investment properties are leased to third parties under operating leases (Note 30).

Investment properties with a total valuation of \$547.6 million (2015: \$554.3 million) were mortgaged to banks to secure long term banking facilities granted to certain subsidiary companies (Note 24).

# NOTES TO THE FINANCIAL STATEMENTS For the Financial Year Ended 30 June 2016

#### 22. PROPERTY, PLANT AND EQUIPMENT

|  | Freehold<br>land and<br>buildings<br>\$'000 | Leasehold<br>land and<br>buildings<br>\$'000 | Motor<br>vehicles<br>\$'000 | Office<br>equipment<br>\$'000 | Furniture<br>and fittings<br>\$'000 | Total<br>\$'000    |
|--|---|--|-----------------------------|-------------------------------|-------------------------------------|--------------------|
| Group<br>2016  |   |  |                             |                               |                                     |                    |
| Cost or valuation  |   |  |                             |                               |                                     |                    |
| Beginning of financial year                              |   |  | C 245                       | 26,200                        | C4 240                              | 06.073             |
| Cost<br>Valuation  | 33,692                                      | 58,177                                       | 6,315<br>-                  | 26,209<br>-                   | 64,348<br>-                         | 96,872<br>91,869   |
|  | 33,692                                      | 58,177                                       | 6,315                       | 26,209                        | 64,348                              | 188,741            |
| Additions  | -   | 13   | 1,103                       | 1,985                         | 1,541                               | 4,642              |
| Disposals  | -   | -  | (820)                       | (250)                         | (28)                                | (1,098)            |
| Disposal of a subsidiary company                         | -   | -  | -                           | (1,156)                       | (2,342)                             | (3,498)            |
| Write-off  | -   | -  | -                           | (989)                         | (10,667)                            | (11,656)           |
| Transfer from investment properties                      | 1.076                                       | 3,648  | -                           | -                             | -                                   | 3,648              |
| Revaluation gains Currency translation differences       | 1,876<br>(2,121)                            | 96<br>(450)                                  | (196)                       | (624)                         | (1,422)                             | 1,972<br>(4,813)   |
| - Currency translation differences                       | (2,121)                                     | (450)  | (190)                       | (624)                         | (1,422)                             | (4,613)            |
| End of financial year                                    | 33,447                                      | 61,484                                       | 6,402                       | 25,175                        | 51,430                              | 177,938            |
| Representing:  |   |  |                             |                               |                                     |                    |
| Cost   | -   | -  | 6,402                       | 25,175                        | 51,430                              | 83,007             |
| Valuation  | 33,447                                      | 61,484                                       | -                           | -                             | -                                   | 94,931             |
|  | 33,447                                      | 61,484                                       | 6,402                       | 25,175                        | 51,430                              | 177,938            |
| Accumulated depreciation and impairment                  | losses                                      |  |                             |                               |                                     |                    |
| Beginning of financial year                              | 1,130                                       | 851  | 4,982                       | 14,452                        | 48,016                              | 69,431             |
| Depreciation charge                                      | 287   | 1,170  | 613                         | 1,841                         | 6,600                               | 10,511             |
| Disposals  | -   | -  | (820)                       | (180)                         | (28)                                | (1,028)            |
| Disposal of a subsidiary company                         | -   | -  | -                           | (1,105)                       | (2,263)                             | (3,368)            |
| Write-off  | -   | -  | -                           | (919)                         | (9,585)                             | (10,504)           |
| Impairment loss  | -<br>(1 2F6)                                | -<br>(1 670)                                 | -                           | 104                           | 1,325                               | 1,429              |
| Revaluation adjustments Currency translation differences | (1,356)<br>(61)                             | (1,678)<br>(47)                              | (150)                       | (547)                         | (1,138)                             | (3,034)<br>(1,943) |
| End of financial year                                    | -   | 296  | 4,625                       | 13,646                        | 42,927                              | 61,494             |
| Net book value   |   |  |                             |                               | ·                                   |                    |
| End of financial year                                    | 33,447                                      | 61,188                                       | 1,777                       | 11,529                        | 8,503                               | 116,444            |

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For the Financial Year Ended 30 June 2016

## 22. PROPERTY, PLANT AND EQUIPMENT (continued)

|  | Freehold<br>land and<br>buildings<br>\$'000 | Leasehold<br>land and<br>buildings<br>\$'000 | Motor<br>vehicles<br>\$'000 | Office<br>equipment<br>\$'000 | Furniture<br>and fittings<br>\$'000 | Total<br>\$'000 |
|--|---|--|-----------------------------|-------------------------------|-------------------------------------|-----------------|
| Group<br>2015                          |   |  |                             |                               |                                     |                 |
| Cost or valuation                      |   |  |                             |                               |                                     |                 |
| Beginning of financial year            |   |  |                             |                               |                                     |                 |
| Cost                                   | -   | -  | 6,314                       | 24,941                        | 64,573                              | 95,828          |
| Valuation                              | 36,616                                      | 56,632                                       | -                           | -                             | -                                   | 93,248          |
|  | 36,616                                      | 56,632                                       | 6,314                       | 24,941                        | 64,573                              | 189,076         |
| Additions                              | -   | 27   | 568                         | 2,525                         | 3,860                               | 6,980           |
| Disposals                              | -   | -  | (347)                       | (147)                         | (28)                                | (522)           |
| Write-off                              | -   | -  | -                           | (276)                         | (2,132)                             | (2,408)         |
| Revaluation gains                      | -   | 2,143  | -                           | -                             | -                                   | 2,143           |
| Currency translation differences       | (2,924)                                     | (625)  | (220)                       | (834)                         | (1,925)                             | (6,528)         |
| End of financial year                  | 33,692                                      | 58,177                                       | 6,315                       | 26,209                        | 64,348                              | 188,741         |
| Representing:                          |   |  |                             |                               |                                     |                 |
| Cost                                   | -   | -  | 6,315                       | 26,209                        | 64,348                              | 96,872          |
| Valuation                              | 33,692                                      | 58,177                                       | -                           | -                             | -                                   | 91,869          |
|  | 33,692                                      | 58,177                                       | 6,315                       | 26,209                        | 64,348                              | 188,741         |
| Accumulated depreciation and impairmen | nt losses                                   |  |                             |                               |                                     |                 |
| Beginning of financial year            | 898   | 724  | 4,662                       | 12,960                        | 38,341                              | 57,585          |
| Depreciation charge                    | 324   | 1,163  | 763                         | 2,325                         | 9,815                               | 14,390          |
| Disposals                              | -   | -  | (278)                       | (135)                         | (25)                                | (438)           |
| Write-off                              | -   | -  | -                           | (247)                         | (1,899)                             | (2,146)         |
| Impairment loss                        | -   | -  | -                           | 277                           | 3,305                               | 3,582           |
| Revaluation adjustments                | -   | (966)  | -                           | -                             | -                                   | (966)           |
| Currency translation differences       | (92)  | (70)   | (165)                       | (728)                         | (1,521)                             | (2,576)         |
| End of financial year                  | 1,130                                       | 851  | 4,982                       | 14,452                        | 48,016                              | 69,431          |
| Net book value                         |   |  |                             |                               |                                     |                 |
| End of financial year                  | 32,562                                      | 57,326                                       | 1,333                       | 11,757                        | 16,332                              | 119,310         |

# NOTES TO THE FINANCIAL STATEMENTS For the Financial Year Ended 30 June 2016

#### 22. PROPERTY, PLANT AND EQUIPMENT (continued)

|  | Motor<br>vehicles<br>\$'000 | Office<br>equipment<br>\$'000 | Furniture<br>and fittings<br>\$'000 | Total<br>\$'000 |
|--|-----------------------------|-------------------------------|-------------------------------------|-----------------|
| Company  |                             |                               |                                     |                 |
| <b>2016</b> <i>Cost</i>                              |                             |                               |                                     |                 |
|  | 1,744                       | 10,209                        | 2,488                               | 14,441          |
| Beginning of financial year Additions                | 965                         | 1,174                         | 2,400<br>47                         | 2,186           |
| Disposals  | (756)                       | (30)                          | (28)                                | (814)           |
| Write-off  | -                           | (1)                           | -                                   | (1)             |
| End of financial year                                | 1,953                       | 11,352                        | 2,507                               | 15,812          |
| -  | _,,,,,                      |                               | _,                                  |                 |
| Accumulated depreciation Beginning of financial year | 1 660                       | 1,419                         | 1,777                               | 4,865           |
| Depreciation charge                                  | 1,669<br>157                | 1,419                         | 308                                 | 910             |
| Disposals  | (756)                       | (30)                          | (28)                                | (814)           |
| Write-off  | (730)                       | (1)                           | (20)                                | (1)             |
|  |                             |                               |                                     | <del></del>     |
| End of financial year                                | 1,070                       | 1,833                         | 2,057                               | 4,960           |
| Net book value                                       |                             |                               |                                     |                 |
| End of financial year                                | 883                         | 9,519                         | 450                                 | 10,852          |
| 2015   |                             |                               |                                     |                 |
| Cost   |                             |                               |                                     |                 |
| Beginning of financial year                          | 1,841                       | 8,622                         | 2,491                               | 12,954          |
| Additions  | -                           | 1,691                         | 12                                  | 1,703           |
| Disposals  | (97)                        | (104)                         | (4)                                 | (205)           |
| Write-off  | -                           | -                             | (11)                                | (11)            |
| End of financial year                                | 1,744                       | 10,209                        | 2,488                               | 14,441          |
| Accumulated depreciation                             |                             |                               |                                     |                 |
| Beginning of financial year                          | 1,615                       | 1,083                         | 1,469                               | 4,167           |
| Depreciation charge                                  | ,<br>151                    | 433                           | 319                                 | 903             |
| Disposals  | (97)                        | (97)                          | (1)                                 | (195)           |
| Write-off  | -                           | -                             | (10)                                | (10)            |
| End of financial year                                | 1,669                       | 1,419                         | 1,777                               | 4,865           |
| Net book value                                       |                             |                               |                                     |                 |
| End of financial year                                | 75                          | 8,790                         | 711                                 | 9,576           |

For the Financial Year Ended 30 June 2016

#### **22. PROPERTY, PLANT AND EQUIPMENT** (continued)

The freehold and leasehold land and buildings are valued by independent professional valuers based on the properties' highest and best use using the Direct Comparison Approach and/or the Capitalisation Approach. A description of the valuation techniques and the valuation processes of the Group are provided in Note 32(e).

If the freehold and leasehold land and buildings stated at valuation were included in the financial statements at cost less accumulated depreciation, their net book values would be as follows:

|                              |        | Group  |
|------------------------------|--------|--------|
|                              | 2016   | 2015   |
|                              | \$'000 | \$'000 |
| Freehold land and buildings  | 29,854 | 28,385 |
| Leasehold land and buildings | 42,404 | 39,025 |

The major properties included in freehold and leasehold land and buildings are as follows:

| Name of building/<br>location   | Description  | Tenure of land                 | Lettable area<br>(Sq m) |
|---|--|--------------------------------|-------------------------|
| Singapore Winsland House I at 3 Killiney Road (Basement 1 and 10 <sup>th</sup> floor) | 10-storey<br>commercial building                         | 99-year lease<br>expiring 2082 | 2,858                   |
| <b>Malaysia</b><br>166-A, Rifle Range Road,<br>Pulau Pinang                           | 5-storey<br>commercial building                          | 99-year lease<br>expiring 2109 | 11,136                  |
| Ambassador Row<br>Serviced Suites<br>at 1 Jalan Ampang Hilir,<br>Kuala Lumpur         | 221 units of serviced apartments in a 20-storey building | Freehold                       | 17,452                  |

Property, plant and equipment with net book values amounting to \$85.5 million (2015: \$83.0 million) were mortgaged to banks to secure long term banking facilities granted to subsidiary companies (Note 24).

For the Financial Year Ended 30 June 2016

#### 23. TRADE AND OTHER PAYABLES

|   | G                        | roup                      | Con            | Company         |  |
|---|--------------------------|---------------------------|----------------|-----------------|--|
|   | 2016<br>\$'000           | 2015<br>\$'000            | 2016<br>\$'000 | 2015<br>\$'000  |  |
| Due to subsidiary companies - non-trade [Note 23(i)]                    | -                        | -                         | 84,220         | 83,333          |  |
| Due to associated and joint venture companies – non-trade [Note 23(ii)] | 16,914                   | 15,709                    | -              | -               |  |
| Due to non-controlling interests - non-trade [Note 23(iii)]             | -                        | 23,262                    | -              | -               |  |
| Accrued project costs Accrued operating expenses                        | 57,508<br>26,297         | 75,263<br>26,663          | -<br>9,534     | -<br>9,029      |  |
| Trade creditors Other creditors Tenancy deposits                        | 25,416<br>3,597<br>3,324 | 20,232<br>13,099<br>2,650 | -<br>170<br>-  | -<br>1,747<br>- |  |
|   | 116,142                  | 137,907                   | 9,704          | 10,776          |  |
| Total trade and other payables  | 133,056                  | 176,878                   | 93,924         | 94,109          |  |

<sup>(</sup>i) Non-trade amounts due to subsidiary companies are unsecured and repayable on demand. Included in the amounts due to subsidiary companies are floating-interest payables of \$40.7 million (2015: \$40.7 million).

The carrying amounts of trade and other payables approximated their fair values.

<sup>(</sup>ii) Non-trade amounts due to associated and joint venture companies are unsecured, interest-free and repayable on demand.

<sup>(</sup>iii) Non-trade amounts due to non-controlling interests are unsecured, interest-free and repayable on demand.

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#### 24. BORROWINGS

|   |                | Group          | Cor            | Company        |  |
|---|----------------|----------------|----------------|----------------|--|
|   | 2016<br>\$'000 | 2015<br>\$'000 | 2016<br>\$'000 | 2015<br>\$'000 |  |
| Current   |                |                |                |                |  |
| <ul> <li>Secured bank loans</li> </ul>                      | 5,859          | 30,628         | -              | -              |  |
| <ul> <li>Unsecured bank loans</li> </ul>                    | 81,489         | 5,356          | -              | -              |  |
|   | 87,348         | 35,984         | -              | -              |  |
| Non-current   |                |                |                |                |  |
| <ul> <li>Secured bank loans</li> </ul>                      | 341,087        | 315,951        | -              | -              |  |
| <ul> <li>Unsecured bank loans</li> </ul>                    | 528,071        | 359,424        | 507,838        | 257,796        |  |
| <ul> <li>Unsecured medium term notes due in 2018</li> </ul> | -              | 60,000         | -              | 60,000         |  |
| <ul> <li>Unsecured medium term notes due in 2021</li> </ul> | 120,000        | 120,000        | 120,000        | 120,000        |  |
| <ul> <li>Unsecured medium term notes due in 2022</li> </ul> | 100,000        | 100,000        | 100,000        | 100,000        |  |
| <ul> <li>Unsecured medium term notes due in 2023</li> </ul> | 100,000        | 100,000        | 100,000        | 100,000        |  |
| <ul> <li>Unsecured medium term notes due in 2024</li> </ul> | 100,000        | 100,000        | 100,000        | 100,000        |  |
|   | 1,289,158      | 1,155,375      | 927,838        | 737,796        |  |
| Total borrowings  | 1,376,506      | 1,191,359      | 927,838        | 737,796        |  |

The carrying amounts of borrowings approximated their fair values and are categorised under Level 3 of the fair value measurement hierarchy.

## (a) Interest rate risks

The exposure of the borrowings of the Group and of the Company to interest rate changes and the contractual repricing dates at the end of the reporting period are as follows:

|                            | C              | Group          | Company        |                |
|----------------------------|----------------|----------------|----------------|----------------|
|                            | 2016<br>\$'000 | 2015<br>\$'000 | 2016<br>\$'000 | 2015<br>\$'000 |
| Less than one year         | 716,435        | 558,386        | 288,000        | 125,000        |
| Between one and two years  | 87,000         | -              | 87,000         | -              |
| Between two and five years | 153,071        | 212,973        | 132,838        | 192,796        |
| Over five years            | 420,000        | 420,000        | 420,000        | 420,000        |
|                            | 1,376,506      | 1,191,359      | 927,838        | 737,796        |

## (b) Security granted

The Group's secured borrowings are generally secured by mortgages on certain development properties (Note 14), investment properties (Note 21) and property, plant and equipment (Note 22) and assignment of all rights, titles and benefits with respect to the properties.

For the Financial Year Ended 30 June 2016

#### 25. DIVIDENDS

|   | Group an       | d Company      |
|---|----------------|----------------|
|   | 2016<br>\$'000 | 2015<br>\$'000 |
| Dividends paid in respect of the preceding financial year               |                |                |
| First and final dividend of 3 cents per share (2015: 3 cents per share) | 23,448         | 23,634         |
| Special dividend of nil (2015: 3 cents per share)                       | -              | 23,633         |
|   | 23,448         | 47,267         |

The directors have recommended a first and final dividend in respect of the financial year ended 30 June 2016 of 3 cents per share and a special dividend of 3 cents per share. These financial statements do not reflect these proposed dividends, which will be accounted for in the shareholders' equity as an appropriation of retained earnings in the financial year ending 30 June 2017.

The proposed first and final dividend in respect of the financial year ended 30 June 2015 have been accounted for in the shareholders' equity as an appropriation of retained earnings in the current financial year.

#### 26. OTHER NON-CURRENT LIABILITIES

|                                      | Gro            | oup            |
|--------------------------------------|----------------|----------------|
|                                      | 2016<br>\$'000 | 2015<br>\$'000 |
| Tenancy deposits                     | 4,808          | 5,572          |
| Loans from non-controlling interests | 7,903          | 7,894          |
| Retention payable                    | 14,592         | 25,345         |
| Others                               | 2,172          | 3,079          |
|                                      | 29,475         | 41,890         |

Loans from non-controlling interests are unsecured, interest-free, have no fixed terms of repayment and are not expected to be repayable within the next 12 months.

The carrying amounts of other non-current liabilities approximated their fair values and are categorised under Level 3 of the fair value measurement hierarchy.

#### 27. SHARE CAPITAL

Group and Company
Issued share capital
Number of ordinary
shares Amount
'000 \$'000

2016
Beginning and end of financial year 793,927 838,250

2015
Beginning and end of financial year 793,927 838,250

All issued ordinary shares are fully paid. There is no par value for these ordinary shares.

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#### **27. SHARE CAPITAL** (continued)

## (a) The Wing Tai Holdings Limited (2001) Share Option Scheme (the "Scheme")

The Scheme was approved and adopted by the members of the Company at an Extraordinary General Meeting ("EGM") held on 31 August 2001. The Scheme was terminated by the members of the Company at an EGM held on 30 October 2008 (without prejudice to the rights of holders of options thereunder in respect of options which have been granted).

Details of the movement in the options granted under the Scheme on the unissued ordinary shares of the Company during the year were as follows:

| Date of grant | Beginning of financial year | Number<br>of options<br>exercised | Number<br>of options<br>forfeited | End of financial year | Exercise<br>price (\$) | Expiry date |
|---------------|-----------------------------|-----------------------------------|-----------------------------------|-----------------------|------------------------|-------------|
| 2016          |                             |                                   |                                   |                       |                        |             |
| 30.09.2005    | 230,000                     | 223,300                           | 6,700                             | -                     | 1.300                  | 29.09.2015  |
| 05.09.2006    | 702,200                     | 20,200                            | 61,600                            | 620,400               | 1.645                  | 04.09.2016  |
| 06.09.2007    | 1,529,000                   | -                                 | 176,000                           | 1,353,000             | 3.136                  | 05.09.2017  |
| Total         | 2,461,200                   | 243,500                           | 244,300                           | 1,973,400             |                        |             |
| 2015          |                             |                                   |                                   |                       |                        |             |
| 19.11.2004    | 103,400                     | 103,400                           | -                                 | -                     | 0.849                  | 18.11.2014  |
| 30.09.2005    | 315,800                     | 48,400                            | 37,400                            | 230,000               | 1.300                  | 29.09.2015  |
| 05.09.2006    | 825,400                     | 46,200                            | 77,000                            | 702,200               | 1.645                  | 04.09.2016  |
| 06.09.2007    | 1,688,500                   | -                                 | 159,500                           | 1,529,000             | 3.136                  | 05.09.2017  |
| Total         | 2,933,100                   | 198,000                           | 273,900                           | 2,461,200             |                        |             |

All the outstanding share options are exercisable.

The Company reissued 243,500 (2015: 222,200) treasury shares at an average price of \$1.33 (2015: \$1.19) per share during the financial year for the fulfilment of share options exercised during the financial year. The weighted average share price at the time of exercise was \$1.66 (2015: \$1.89) per share.

For the Financial Year Ended 30 June 2016

#### 27. SHARE CAPITAL (continued)

#### (b) Share Plans

The Wing Tai Performance Share Plan ("Wing Tai PSP") and the Wing Tai Restricted Share Plan ("Wing Tai RSP") (collectively referred to as the "Share Plans") were adopted by the members of the Company at an EGM held on 30 October 2008.

## Wing Tai PSP

On 14 September 2015 (2015: 26 September 2014), awards were granted by the Company to qualifying employees pursuant to the Wing Tai PSP in respect of 223,000 (2015: 210,000) shares of the Company. Under the Wing Tai PSP, performance conditions are set over a three-year performance period. A specified number of shares will be released by the Committee to the participants at the end of the performance period, provided the threshold targets are achieved. The total number of shares released varies depending on the achievement of pre-set performance targets over the performance period. The achievement factor ranges from 0% to 200%.

Details of the movement in the awards of the Company during the year were as follows:

| Date of grant | Beginning<br>of financial<br>year | Number of<br>shares<br>granted | Additional<br>shares awarded<br>arising from targets<br>achieved | Number of<br>shares<br>released | Number of<br>shares<br>forfeited | End of financial year |
|---------------|-----------------------------------|--------------------------------|--|---------------------------------|----------------------------------|-----------------------|
| 2016          |                                   |                                |  |                                 |                                  |                       |
| 19.09.2012    | 147,000                           | -                              | 41,600   | 188,600                         | -                                | -                     |
| 25.09.2013    | 115,000                           | -                              | -  | -                               | -                                | 115,000               |
| 26.09.2014    | 210,000                           | -                              | -  | -                               | 28,000                           | 182,000               |
| 14.09.2015    | -                                 | 223,000                        | -  | -                               | 32,000                           | 191,000               |
| Total         | 472,000                           | 223,000                        | 41,600   | 188,600                         | 60,000                           | 488,000               |
| 2015          |                                   |                                |  |                                 |                                  | _                     |
| 08.09.2011    | 183,000                           | -                              | 11,200   | 194,200                         | -                                | -                     |
| 19.09.2012    | 147,000                           | -                              | -  | -                               | -                                | 147,000               |
| 25.09.2013    | 115,000                           | -                              | -  | -                               | -                                | 115,000               |
| 26.09.2014    | -                                 | 210,000                        | -  | -                               | -                                | 210,000               |
| Total         | 445,000                           | 210,000                        | 11,200   | 194,200                         | -                                | 472,000               |

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For the Financial Year Ended 30 June 2016

#### 27. SHARE CAPITAL (continued)

#### (b) Share Plans (continued)

Wina Tai RSP

On 14 September 2015 (2015: 26 September 2014), awards were granted by the Company to qualifying employees pursuant to the Wing Tai RSP in respect of 970,000 (2015: 1,089,000) shares of the Company. Under the Wing Tai RSP, performance conditions are set over a one-year performance period. A specified number of shares will be awarded to eligible participants at the end of the performance period depending on the extent of achievement of the performance conditions established. The shares have a vesting schedule of three years. The participant will receive fully paid shares, without any cash consideration payable by the participant.

Details of the movement in the awards of the Company during the year were as follows:

| Date of grant | Beginning<br>of financial<br>year | Number of shares granted | Number of<br>shares released | Number of shares forfeited | End of<br>financial<br>year |
|---------------|-----------------------------------|--------------------------|------------------------------|----------------------------|-----------------------------|
| 2016          |                                   |                          |                              |                            |                             |
| 19.09.2012    | 594,400                           | -                        | 594,400                      | -                          | -                           |
| 25.09.2013    | 887,600                           | -                        | 380,400                      | 46,800                     | 460,400                     |
| 26.09.2014    | 1,063,000                         | =                        | 313,800                      | 129,700                    | 619,500                     |
| 14.09.2015    | -                                 | 970,000                  | -                            | 133,000                    | 837,000                     |
| Total         | 2,545,000                         | 970,000                  | 1,288,600                    | 309,500                    | 1,916,900                   |
| 2015          |                                   |                          |                              |                            |                             |
| 08.09.2011    | 744,800                           | -                        | 738,000                      | 6,800                      | -                           |
| 19.09.2012    | 1,139,500                         | -                        | 523,600                      | 21,500                     | 594,400                     |
| 25.09.2013    | 1,336,500                         | -                        | 420,000                      | 28,900                     | 887,600                     |
| 26.09.2014    | -                                 | 1,089,000                | -                            | 26,000                     | 1,063,000                   |
| Total         | 3,220,800                         | 1,089,000                | 1,681,600                    | 83,200                     | 2,545,000                   |

The fair values of the awards granted pursuant to the Wing Tai PSP and the Wing Tai RSP on 14 September 2015 (2015: 26 September 2014) determined using the Monte Carlo simulation model was \$0.2 million (2015: \$0.2 million) and \$1.6 million (2015: \$1.9 million) respectively. The significant inputs into the model were share price at grant date of \$1.64 (2015: \$1.77) per share, standard deviation of expected share price returns of 20.9% (2015: 28.4%), dividend yield of 0.2% (2015: 1.5%) and annual risk-free one-year, two-year and three-year interest rates of 1.1%, 1.2% and 1.5% respectively (2015: 0.4%, 0.6% and 0.9% respectively). The volatility measured at the standard deviation of expected share price returns is based on the statistical analysis of monthly share prices over the past three years.

# NOTES TO THE FINANCIAL STATEMENTS For the Financial Year Ended 30 June 2016

## 28. OTHER RESERVES

|            |  | Group          |                | Coi            | Company        |  |
|------------|--|----------------|----------------|----------------|----------------|--|
|            |  | 2016<br>\$'000 | 2015<br>\$'000 | 2016<br>\$'000 | 2015<br>\$'000 |  |
| Shar       | e-based payment reserve                                    | 11,996         | 12,360         | 10,889         | 11,368         |  |
| Cash       | flow hedge reserve   | 1,220          | 3,437          | 471            | 2,528          |  |
| Asse       | t revaluation reserve                                      | 22,595         | 82,224         | -              | -              |  |
| Shar       | e of capital reserves of associated                        |                |                |                |                |  |
| an         | d joint venture companies                                  | 62,284         | 61,043         | -              | -              |  |
|            | ency translation reserve                                   | (102,553)      | (66,507)       | -              | -              |  |
|            | sury shares reserve  | (32,493)       | (19,584)       | (32,493)       | (19,584)       |  |
|            | itory reserve  | 3,294          | 3,282          | -              | -              |  |
| Capi       | al redemption reserve                                      | -              | 462            | -              | -              |  |
|            |  | (33,657)       | 76,717         | (21,133)       | (5,688)        |  |
| (a)        | Share-based payment reserve                                |                |                |                |                |  |
| \ <i>\</i> | Beginning of financial year                                | 12,360         | 12,420         | 11,368         | 11,549         |  |
|            | Employee share plans and share option schemes:             | ,              | ,              | ,              | ,-             |  |
|            | – Value of employee services (Notes 6 and 27)              | 1,904          | 2,267          | 1,730          | 1,966          |  |
|            | <ul> <li>Reissuance of treasury shares</li> </ul>          | (2,209)        | (2,147)        | (2,209)        | (2,147)        |  |
|            | Transfer to retained earnings upon expiry of share options | -              | (101)          | -              | -              |  |
|            | Attributable to non-controlling interests                  | (59)           | (79)           | -              | -              |  |
|            | End of financial year                                      | 11,996         | 12,360         | 10,889         | 11,368         |  |
| (b)        | Cash flow hedge reserve                                    |                |                |                |                |  |
| • •        | Beginning of financial year                                | 3,437          | (8,306)        | 2,528          | -              |  |
|            | Fair value (losses)/gains                                  | (4,054)        | 8,625          | (2,197)        | 1,695          |  |
|            | Reclassify to income statement as finance costs            | 1,837          | 3,118          | 140            | 833            |  |
|            | End of financial year                                      | 1,220          | 3,437          | 471            | 2,528          |  |
| (c)        | Asset revaluation reserve                                  |                |                |                |                |  |
| (-)        | Beginning of financial year                                | 82,224         | 163,660        | _              | _              |  |
|            | Revaluation gains on property, plant and equipment         | 7,569          | 3,109          | _              | _              |  |
|            | Deferred income tax charged to other                       | 1,000          | 5,255          |                |                |  |
|            | comprehensive income                                       | (1,222)        | -              | -              | -              |  |
|            | Transfer to retained earnings upon realisation             | (64,191)       | (84,545)       | -              | -              |  |
|            | Attributable to non-controlling interests                  | (1,785)        | -              | -              | -              |  |
|            | End of financial year                                      | 22,595         | 82,224         | -              | -              |  |
| (d)        | Share of capital reserves of associated and                |                |                |                |                |  |
| (,         | joint venture companies                                    |                |                |                |                |  |
|            | Beginning of financial year                                | 61,043         | 62,634         | -              | -              |  |
|            | Share of capital reserves of associated and                | •              | ,              |                |                |  |
|            | joint venture companies                                    | (978)          | (1,645)        | -              | -              |  |
|            | Liquidation of joint venture companies                     | 1,833          | -              | -              | -              |  |
|            | Attributable to non-controlling interests                  | 386            | 54             | -              | -              |  |
|            | End of financial year                                      | 62,284         | 61,043         | -              | -              |  |
|            |  |                |                |                |                |  |

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## 28. OTHER RESERVES (continued)

|           |  | Group          |                | Company        |                |
|-----------|--|----------------|----------------|----------------|----------------|
|           |  | 2016<br>\$'000 | 2015<br>\$'000 | 2016<br>\$'000 | 2015<br>\$'000 |
| (e)       | Currency translation reserve   |                |                |                |                |
| •         | Beginning of financial year  | (66,507)       | (164,950)      | -              | -              |
|           | Translation of financial statements of foreign   |                |                |                |                |
|           | subsidiary, associated and joint venture companies                                     | (40,248)       | 76,358         | -              | -              |
|           | Translation of foreign currency denominated loans which form part of net investment in |                |                |                |                |
|           | subsidiary companies   | (3,375)        | 10,176         | _              | _              |
|           | Disposal of a subsidiary company   | (5,575)        | 3,229          | -              | -              |
|           | Liquidation of joint venture companies   | (1,298)        | -              | -              | -              |
|           | Liquidation of subsidiary companies  | (927)          | -              | -              | -              |
|           | Attributable to non-controlling interests  | 9,802          | 8,680          | -              | -              |
|           | End of financial year  | (102,553)      | (66,507)       | -              | -              |
| (f)       | Treasury shares reserve  |                |                |                | _              |
| ν-,       | Beginning of financial year  | (19,584)       | (9,445)        | (19,584)       | (9,445)        |
|           | Purchase of treasury shares  | (15,441)       | (12,550)       | (15,441)       | (12,550)       |
|           | Reissuance of treasury shares  | 2,532          | 2,411          | 2,532          | 2,411          |
|           | End of financial year  | (32,493)       | (19,584)       | (32,493)       | (19,584)       |
| (g)       | Statutory reserve  |                |                |                |                |
|           | Beginning of financial year  | 3,282          | 972            | -              | -              |
|           | Transfer to revenue reserves   | 16             | 3,080          | -              | -              |
|           | Attributable to non-controlling interests  | (4)            | (770)          | -              | -              |
|           | End of financial year  | 3,294          | 3,282          | -              | _              |
| (h)       | Capital redemption reserve   |                |                |                |                |
| <b>(,</b> | Beginning of financial year  | 462            | -              | -              | -              |
|           | Redemption of preference shares by a subsidiary company                                | (720)          | 764            | -              | -              |
|           | Attributable to non-controlling interests  | 258            | (302)          | -              | -              |
|           | End of financial year  | -              | 462            | -              | -              |
|           | Total  | (33,657)       | 76,717         | (21,133)       | (5,688)        |

Capital reserves of associated and joint venture companies arise from currency translation and other reserves which are not distributable.

The total number of treasury shares held by the Company as at 30 June 2016 was 21,418,100 (2015: 13,379,900). The Company reissued 1,720,700 (2015: 2,098,000) treasury shares during the financial year pursuant to the Wing Tai PSP, Wing Tai RSP and share options. The purchase cost of the treasury shares reissued amounted to \$2.5 million (2015: \$2.4 million). The total consideration for the treasury shares reissued which comprised the value of employee services amounted to \$2.2 million (2015: \$2.1 million).

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#### 29. RETAINED EARNINGS

- (a) Retained earnings of the Group are distributable except for accumulated retained earnings of associated and joint venture companies amounting to \$1,013.1 million (2015: \$947.7 million) and the amount of \$32.5 million (2015: \$19.6 million) utilised to purchase treasury shares. Retained earnings of the Company are distributable except for the amount of \$32.5 million (2015: \$19.6 million) utilised to purchase treasury shares.
- (b) Movement in retained earnings for the Company is as follows:

| Company           |   |  |
|-------------------|---|--|
| 2016<br>\$'000    | 2015<br>\$'000                                  |  |
| 496,154<br>26,651 | 472,161<br>71,260                               |  |
| 499,357           | (47,267)<br>—————<br>496,154                    |  |
|                   | 2016<br>\$'000<br>496,154<br>26,651<br>(23,448) |  |

#### 30. COMMITMENTS

## (a) Capital commitments

Capital expenditures contracted for at the end of the reporting period but not recognised in the financial statements, excluding those relating to investments in associated and joint venture companies (Note 19), are as follows:

|  |                | Group          |
|--|----------------|----------------|
|  | 2016<br>\$'000 | 2015<br>\$'000 |
| Commitments in respect of contracts placed | 39,509         | 55,851         |

#### (b) Operating lease commitments – where the Group is a lessee

The Group leases office and retail units and warehouse space under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewal rights. The future minimum lease payables under non-cancellable operating leases contracted for at the end of the reporting period but not recognised as liabilities, are as follows:

|                            |                | Group          |
|----------------------------|----------------|----------------|
|                            | 2016<br>\$'000 | 2015<br>\$'000 |
| Not later than one year    | 28,518         | 49,506         |
| Between one and five years | 20,390         | 46,281         |
|                            | 48,908         | 95,787         |

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#### **30. COMMITMENTS** (continued)

## (c) Operating lease commitments – where the Group is a lessor

The Group leases out office and retail units and serviced apartments under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewal rights. The future minimum lease receivables under non-cancellable operating leases contracted for at the end of the reporting period but not recognised as receivables, are as follows:

|                            | Group          |                |  |
|----------------------------|----------------|----------------|--|
|                            | 2016<br>\$′000 | 2015<br>\$'000 |  |
| Not later than one year    | 24,535         | 22,398         |  |
| Between one and five years | 27,352         | 23,889         |  |
| Later than five years      | -              | 88             |  |
|                            | 51,887         | 46,375         |  |

#### 31. CONTINGENT LIABILITIES AND FINANCIAL GUARANTEES

The details and estimates of the maximum amounts of contingent liabilities and financial guarantees, excluding those relating to investments in associated and joint venture companies (Note 19), are as follows:

|   | Group  |        | Company |         |
|---|--------|--------|---------|---------|
|   | 2016   | 2015   | 2016    | 2015    |
|   | \$'000 | \$'000 | \$'000  | \$'000  |
| Financial guarantees issued to banks for credit facilities granted to: - subsidiary companies - joint venture companies | -      | -      | 106,723 | 109,228 |
|   | 19,691 | 19,935 | 8,280   | 8,280   |
|   | 19,691 | 19,935 | 115,003 | 117,508 |

The Company has given financial guarantees for all liabilities incurred under a tender bond facility of a subsidiary company amounting to \$15.0 million (2015: \$15.0 million) granted by a bank to the subsidiary company.

#### 32. FINANCIAL RISK MANAGEMENT

#### Financial risk factors

The Group's activities expose it to market risk (including currency risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management strategy seeks to minimise any adverse effects from the unpredictability of financial markets on the Group's financial performance. After identifying and evaluating its exposure to the financial risks, the Group establishes policies to monitor and manage these risks in accordance with its risk management philosophy. The Group uses financial instruments such as currency forwards, cross currency swaps, interest rate swaps and foreign currency borrowings to hedge certain financial risk exposures.

For the Financial Year Ended 30 June 2016

#### **32.** FINANCIAL RISK MANAGEMENT (continued)

#### (a) Market risk

#### (i) Currency risk

The Group operates in Asia with dominant operations in Singapore, Malaysia, the People's Republic of China and Hong Kong SAR. Entities in the Group may transact in currencies other than their respective functional currencies. Currency risk arises within entities in the Group when transactions are denominated in foreign currencies. To manage the currency exposure, the Group enters into currency forwards and cross currency swaps with banks.

The Group also holds long-term overseas investments and its net assets are exposed to currency translation risk. The Group enters into cross currency swaps and uses natural hedging opportunities, like borrowing in the currency of the country in which these investments are located whenever practicable. The exchange differences arising from such translations are captured under the currency translation reserve. These currency translation differences are reviewed and monitored on a regular basis.

The Group's and the Company's currency exposure are as follows:

|   | SGD<br>\$'000                       | RM<br>\$'000                      | USD<br>\$'000                  | HKD<br>\$'000   | RMB<br>\$'000     | Other<br>\$'000   | Total<br>\$'000                      |
|---|-------------------------------------|-----------------------------------|--------------------------------|-----------------|-------------------|-------------------|--------------------------------------|
| Group<br>2016   |                                     |                                   |                                |                 |                   |                   |                                      |
| Financial assets  |                                     |                                   |                                |                 |                   |                   |                                      |
| Cash and cash equivalents   | 542,318                             | 48,286                            | 21,235                         | 169             | 110,875           | -                 | 722,883                              |
| Available-for-sale<br>financial assets<br>Trade and other<br>receivables<br>(current and                        | 3,189                               | -                                 | 3,087                          | -               | -                 | -                 | 6,276                                |
| non-current) Other financial assets   | 220,860<br>8,081                    | 19,052<br>2,825                   | 644<br>9                       | 20,938<br>6     | 22<br>1,780       | -                 | 261,516<br>12,701                    |
|   | 774,448                             | 70,163                            | 24,975                         | 21,113          | 112,677           | -                 | 1,003,376                            |
| Financial liabilities   |                                     |                                   |                                |                 |                   |                   |                                      |
| Trade and other payables<br>Borrowings<br>Other financial liabilities   | (81,789)<br>(1,180,000)<br>(16,168) | (42,078)<br>(147,946)<br>(10,002) | (2,022)<br>(48,560)<br>(3,305) | (460)<br>-<br>- | (3,466)<br>-<br>- | (3,241)<br>-<br>- | (133,056)<br>(1,376,506)<br>(29,475) |
|   | (1,277,957)                         | (200,026)                         | (53,887)                       | (460)           | (3,466)           | (3,241)           | (1,539,037)                          |
| Net financial<br>(liabilities)/assets   | (503,509)                           | (129,863)                         | (28,912)                       | 20,653          | 109,211           | (3,241)           | (535,661)                            |
| Net financial<br>liabilities/(assets)<br>denominated in the<br>respective entities'<br>functional<br>currencies | 435,504                             | 129,923                           | 30,677                         | (20,975)        | (109,209)         | -                 | 465,920                              |
| Firm commitments and<br>highly probable<br>forecast<br>transactions in<br>foreign                               |                                     |                                   |                                |                 |                   |                   |                                      |
| currencies<br>Currency forwards and   | -                                   | -                                 | (1,572)                        | (857)           | -                 | (8,472)           | (10,901)                             |
| cross currency swaps  | 68,005                              | -                                 | 16,687                         | (304,803)       | -                 | 11,688            | (208,423)                            |
| Currency exposure   | -                                   | 60                                | 16,880                         | (305,982)*      | 2                 | (25)              | (289,065)                            |

<sup>\*</sup> The HKD net currency exposure of \$306.0 million mainly relates to cross currency swaps entered into as net investment hedges.

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## **32.** FINANCIAL RISK MANAGEMENT (continued)

## (a) Market risk (continued)

## (i) Currency risk (continued)

| currency risk (continued   | SGD<br>\$'000                      | RM<br>\$'000                      | USD<br>\$'000                  | HKD<br>\$'000   | RMB<br>\$'000 | Other<br>\$'000 | Total<br>\$'000                      |
|--|------------------------------------|-----------------------------------|--------------------------------|-----------------|---------------|-----------------|--------------------------------------|
| Group<br>2015  |                                    |                                   |                                |                 |               |                 |                                      |
| Financial assets   |                                    |                                   |                                |                 |               |                 |                                      |
| Cash and cash equivalents Available-for-sale   | 667,566                            | 92,362                            | 13,714                         | 8,042           | 98,300        | 627             | 880,611                              |
| financial assets Trade and other receivables (current and  | 3,189                              | -                                 | 3,078                          | -               | -             | -               | 6,267                                |
| non-current)   | 389,552                            | 21,064                            | 636                            | 17,211          | 285           | -               | 428,748                              |
| Other financial assets   | 11,257                             | 2,976                             | 194                            | 4               | 1,701         | -               | 16,132                               |
|  | 1,071,564                          | 116,402                           | 17,622                         | 25,257          | 100,286       | 627             | 1,331,758                            |
| Financial liabilities Trade and other payables Borrowings Other financial liabilities  | (124,196)<br>(990,000)<br>(26,579) | (39,238)<br>(152,935)<br>(12,016) | (1,657)<br>(48,424)<br>(3,295) | (459)<br>-<br>- | (8,327)       | (3,001)         | (176,878)<br>(1,191,359)<br>(41,890) |
|  | (1,140,775)                        | (204,189)                         | (53,376)                       | (459)           | (8,327)       | (3,001)         | (1,410,127)                          |
| Net financial<br>(liabilities)/assets  | (69,211)                           | (87,787)                          | (35,754)                       | 24,798          | 91,959        | (2,374)         | (78,369)                             |
| Net financial liabilities/(assets) denominated in the respective entities' functional currencies Firm commitments and highly probable forecast transactions in | 1,487                              | 128,602                           | 30,583                         | (17,261)        | (91,957)      | -               | 51,454                               |
| foreign<br>currencies  | -                                  | -                                 | (2,817)                        | (155)           | -             | (6,477)         | (9,449)                              |
| Currency forwards and cross currency swaps   | (19,138)                           | -                                 | 17,714                         | -               | -             | 7,871           | 6,447                                |
| Currency exposure  | (86,862)                           | 40,815                            | 9,726                          | 7,382           | 2             | (980)           | (29,917)                             |

The Group does not have significant currency exposure arising from inter-company balances.

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## **32.** FINANCIAL RISK MANAGEMENT (continued)

## (a) Market risk (continued)

(i) Currency risk (continued)

| currency risk (continued)   | SGD         | RM     | HKD        | Other    | Total       |
|---|-------------|--------|------------|----------|-------------|
|   | \$'000      | \$'000 | \$'000     | \$'000   | \$'000      |
| Company   |             |        |            |          |             |
| 2016<br>Financial assets  |             |        |            |          |             |
| Cash and cash equivalents   | 335,031     | 41     | _          | 19       | 335,091     |
| Available-for-sale financial assets                                   | 3,189       | -      | _          | -        | 3,189       |
| Trade and other receivables   | -,          |        |            |          | 5,255       |
| (current and non-current)   | 1,210,898   | -      | 106,541    | -        | 1,317,439   |
| Other financial assets  | 1,105       | -      | 2          | 11       | 1,118       |
|   | 1,550,223   | 41     | 106,543    | 30       | 1,656,837   |
| Financial liabilities   |             |        |            |          |             |
| Trade and other payables  | (92,794)    | -      | (773)      | (357)    | (93,924)    |
| Borrowings  | (913,000)   | -      | -          | (14,838) | (927,838)   |
|   | (1,005,794) | -      | (773)      | (15,195) | (1,021,762) |
| Net financial assets/(liabilities)                                    | 544,429     | 41     | 105,770    | (15,165) | 635,075     |
| Net financial assets denominated in the Company's functional currency | (544,429)   | _      | _          | _        | (544,429)   |
| Cross currency swaps  | -           | _      | (209,307)  | 14,885   | (194,422)   |
| Currency exposure   | -           | 41     | (103,537)* | (280)    | (103,776)   |
| 2015  |             |        |            |          |             |
| Financial assets  |             |        |            |          |             |
| Cash and cash equivalents   | 414,483     | 40,798 | 7,771      | 26       | 463,078     |
| Available-for-sale financial assets                                   | 3,189       | -      | -          | -        | 3,189       |
| Trade and other receivables   |             |        |            |          |             |
| (current and non-current)   | 618,031     | -      | 108,239    | -        | 726,270     |
| Other financial assets  | 1,263       | -      | -          | 196      | 1,459       |
|   | 1,036,966   | 40,798 | 116,010    | 222      | 1,193,996   |
| Financial liabilities   |             |        |            |          |             |
| Trade and other payables  | (92,866)    | -      | (760)      | (483)    | (94,109)    |
| Borrowings  | (723,000)   | -      | -          | (14,796) | (737,796)   |
|   | (815,866)   | -      | (760)      | (15,279) | (831,905)   |
| Net financial assets/(liabilities)                                    | 221,100     | 40,798 | 115,250    | (15,057) | 362,091     |
| Net financial assets denominated in the Company's functional currency | (221,100)   | _      | _          | _        | (221,100)   |
| Cross currency swaps  | -           | -      | -          | 14,836   | 14,836      |
| Currency exposure   | -           | 40,798 | 115,250    | (221)    | 155,827     |
|   |             |        |            |          |             |

<sup>\*</sup> The HKD net currency exposure of \$103.5 million mainly relates to cross currency swaps which are non-hedging instruments.

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## **32.** FINANCIAL RISK MANAGEMENT (continued)

## (a) Market risk (continued)

(i) Currency risk (continued)
If the RM, USD, HKD and RMB change against the SGD by 1% (2015: 1%) each with all other variables being held constant, the effects arising from the net financial asset/liability position will be as follows:

|                                | Increase/(decrease)<br>Profit before income tax |                | (Decrease)/increase<br>Other comprehensive<br>income |                |
|--------------------------------|---|----------------|--|----------------|
|                                | 2016<br>\$'000                                  | 2015<br>\$'000 | 2016<br>\$'000                                       | 2015<br>\$'000 |
| Group                          |   |                |  |                |
| RM against SGD                 |   |                |  |                |
| <ul><li>strengthened</li></ul> | 1   | 408            | -  | -              |
| – weakened                     | (1)   | (408)          | -  | -              |
| USD against SGD                |   |                |  |                |
| <ul><li>strengthened</li></ul> | 185   | 997            | -  | (191)          |
| – weakened                     | (185)   | (997)          | -  | 191            |
| HKD against SGD                |   |                |  |                |
| <ul><li>strengthened</li></ul> | (3,051)   | 75             | -  | -              |
| – weakened                     | 3,051   | (75)           | -  | -              |
| RMB against SGD                |   |                |  |                |
| <ul><li>strengthened</li></ul> | -   | (2)            | -  | -              |
| – weakened                     | -   | 2              | -  | -              |
| Company                        |   |                |  |                |
| RM against SGD                 |   |                |  |                |
| - strengthened                 | _   | 408            | _  | _              |
| – weakened                     | -   | (408)          | -  | -              |
| 111/2                          |   | , ,            |  |                |
| HKD against SGD                | (4.025)   | 1 152          |  |                |
| – strengthened                 | (1,035)   | 1,153          | -  | -              |
| – weakened                     | 1,035   | (1,153)        | -  | -              |

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#### 32. FINANCIAL RISK MANAGEMENT (continued)

#### (a) Market risk (continued)

#### (ii) Cash flow and fair value interest rate risks

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market interest rates.

The Group's and the Company's exposure to cash flow interest rate risks arises mainly from floating rate borrowings. The Group manages these cash flow interest rate risks by maintaining a prudent mix of fixed and floating rate borrowings and using floating-to-fixed interest rate swaps.

The Group's borrowings at floating rates on which effective hedges have not been entered into are denominated mainly in SGD and RM. If the SGD and RM interest rates increase/decrease by 1% (2015: 1%) with all other variables being held constant, the profit before income tax would have been lower/higher by \$5.5 million (2015: \$5.5 million) as a result of higher/lower interest expense on these borrowings. Other comprehensive income would have been higher/lower by \$1.5 million (2015: \$6.2 million) as a result of higher/lower fair value of interest rate swaps designated as cash flow hedges of floating rate borrowings.

The Company's borrowings at floating rates on which effective hedges have not been entered into are denominated in SGD. If the SGD interest rate increases/decreases by 1% (2015: 1%) with all other variables being held constant, the profit before income tax would have been lower/higher by \$1.8 million (2015: \$1.3 million) as a result of higher/lower interest expense on these borrowings. Other comprehensive income would have been higher/lower by \$1.1 million (2015: \$5.3 million) as a result of higher/lower fair value of interest rate swaps designated as cash flow hedges of floating rate borrowings.

#### (b) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The major classes of financial assets of the Group and of the Company are bank deposits and trade and other receivables. The Group has no significant concentration of credit risk with any single entity. The Group has policies in place to ensure that the sale of goods and the rendering of services are to customers with acceptable credit standing. Derivative counterparties and cash transactions are limited to high credit quality financial institutions. The Group has policies that limit the amount of credit exposure to any financial institution.

As the Group and the Company do not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statements of financial position and disclosed in Note 31.

The credit risk for trade receivables is as follows:

|                        | Group          |                |  |
|------------------------|----------------|----------------|--|
|                        | 2016<br>\$'000 | 2015<br>\$'000 |  |
| By business segments   |                |                |  |
| Development properties | 26,306         | 12,739         |  |
| Investment properties  | 368            | 718            |  |
| Retail                 | 2,930          | 2,234          |  |
| Others                 | 1,013          | 1,507          |  |
|                        | 30,617         | 17,198         |  |

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#### 32. FINANCIAL RISK MANAGEMENT (continued)

## (b) Credit risk (continued)

- (i) Financial assets that are neither past due nor impaired Bank deposits that are neither past due nor impaired are mainly deposits with banks with high credit-ratings assigned by international credit-rating agencies. Trade and other receivables that are neither past due nor impaired are substantially due from companies with a good collection track record with the Group.
- (ii) Financial assets that are past due and/or impaired
  There is no other class of financial assets that is past due and/or impaired except for trade and other receivables.

The age analysis of trade receivables past due but not impaired is as follows:

|                             | Group          |                |  |
|-----------------------------|----------------|----------------|--|
|                             | 2016<br>\$'000 | 2015<br>\$'000 |  |
| Past due less than 3 months | 493            | 2,026          |  |
| Past due 3 to 6 months      | 19             | 257            |  |
| Past due over 6 months      | 313            | 551            |  |
|                             | 825            | 2,834          |  |

The carrying amount of trade and other receivables individually determined to be impaired and the movement in the related allowance for impairment are as follows:

|   | Group                  |                           | Company                     |                               |
|---|------------------------|---------------------------|-----------------------------|-------------------------------|
|   | 2016<br>\$'000         | 2015<br>\$'000            | 2016<br>\$'000              | 2015<br>\$'000                |
| Gross amount<br>Less: Allowance for impairment  | 332<br>(332)           | 321<br>(321)              | 508,877<br>(273,176)        | 467,343<br>(244,207)          |
|   | -                      | -                         | 235,701                     | 223,136                       |
| Beginning of financial year<br>Allowance made<br>Allowance utilised<br>Currency translation differences | 321<br>31<br>-<br>(20) | 410<br>23<br>(84)<br>(28) | 244,207<br>28,969<br>-<br>- | 229,219<br>28,893<br>(13,905) |
| End of financial year   | 332                    | 321                       | 273,176                     | 244,207                       |

The impaired trade and other receivables of the Group and the Company arose mainly from loans to joint venture and subsidiary companies for which recoverability is uncertain.

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#### **32.** FINANCIAL RISK MANAGEMENT (continued)

## (c) Liquidity risk

The Group actively manages its debt maturity profile, operating cash flows and availability of funding so as to ensure that all refinancing, repayment and funding needs are met. The Group adopts prudent liquidity risk management by maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities. The Group raises committed funding from both capital markets and financial institutions and prudently balances its portfolio with short term funding so as to achieve overall cost effectiveness.

The table below analyses the maturity profile of the Group's and the Company's financial liabilities (including derivative financial liabilities) based on contractual undiscounted cash flows. Balances due within 12 months equal their carrying amounts as the impact of discounting is not significant.

|                                    | Less than 1 year | Between 1 and 2 years | Between<br>2 and 5<br>years | Over<br>5 years |
|------------------------------------|------------------|-----------------------|-----------------------------|-----------------|
|                                    | \$'000           | \$'000                | \$'000                      | \$'000          |
| Group                              |                  |                       |                             |                 |
| 2016                               |                  |                       |                             |                 |
| Net-settled interest rate swaps    | 640              | 640                   | 868                         | -               |
| Gross-settled cross currency swaps |                  |                       |                             |                 |
| – Receipts                         | (90,435)         | (93,784)              | (158,996)                   | -               |
| <ul><li>Payments</li></ul>         | 86,901           | 89,829                | 148,518                     | =               |
| Gross-settled currency forwards    |                  |                       |                             |                 |
| <ul><li>Receipts</li></ul>         | (14,290)         | -                     | -                           | =               |
| <ul><li>Payments</li></ul>         | 15,393           | -                     | -                           | -               |
| Trade and other payables           | 133,056          | -                     | -                           | =               |
| Borrowings                         | 129,969          | 277,260               | 571,770                     | 579,105         |
| Other financial liabilities        | -                | 26,535                | 2,940                       | -               |
|                                    | 261,234          | 300,480               | 565,100                     | 579,105         |
| 2015                               |                  |                       |                             |                 |
| Net-settled interest rate swaps    | 658              | 656                   | 1,546                       | -               |
| Gross-settled cross currency swaps |                  |                       |                             |                 |
| – Receipts                         | (631)            | (629)                 | (36,455)                    | -               |
| <ul><li>Payments</li></ul>         | 1,073            | 1,070                 | 35,541                      | -               |
| Gross-settled currency forwards    |                  |                       |                             |                 |
| <ul><li>Receipts</li></ul>         | (10,749)         | -                     | -                           | -               |
| <ul><li>Payments</li></ul>         | 10,684           | -                     | -                           | -               |
| Trade and other payables           | 176,878          | -                     | -                           | -               |
| Borrowings                         | 78,344           | 264,901               | 520,638                     | 535,914         |
| Other financial liabilities        | -                | 37,791                | 3,835                       | 264             |
|                                    | 256,257          | 303,789               | 525,105                     | 536,178         |

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#### **32.** FINANCIAL RISK MANAGEMENT (continued)

## (c) Liquidity risk (continued)

| Liquidity HSK (continued)          |           |          |           |         |
|------------------------------------|-----------|----------|-----------|---------|
|                                    |           | Between  | Between   |         |
|                                    | Less than | 1 and 2  | 2 and 5   | Over    |
|                                    | 1 year    | years    | years     | 5 years |
|                                    | \$'000    | \$'000   | \$'000    | \$'000  |
| Company                            |           |          |           |         |
| 2016                               |           |          |           |         |
| Net-settled interest rate swaps    | 640       | 640      | 868       | -       |
| Gross-settled cross currency swaps |           |          |           |         |
| – Receipts                         | (6,360)   | (93,347) | (138,170) | -       |
| – Payments                         | 6,024     | 89,369   | 129,783   | -       |
| Trade and other payables           | 95,036    | -        | -         | -       |
| Borrowings                         | 25,299    | 125,148  | 467,366   | 446,670 |
|                                    | 120,639   | 121,810  | 459,847   | 446,670 |
| 2015                               |           |          |           |         |
| Net-settled interest rate swaps    | 658       | 656      | 1,546     | -       |
| Gross-settled cross currency swaps |           |          |           |         |
| – Receipts                         | (267)     | (266)    | (15,423)  | -       |
| – Payments                         | 454       | 453      | 15,037    | -       |
| Trade and other payables           | 95,135    | -        | -         | -       |
| Borrowings                         | 27,583    | 27,507   | 386,619   | 464,920 |
|                                    | 123,563   | 28,350   | 387,779   | 464,920 |

In addition to the above, the Group and the Company issued financial guarantees of \$19.7 million (2015: \$19.9 million) and \$115.0 million (2015: \$117.5 million) respectively (Note 31).

#### (d) Capital risk

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maintain an optimal capital structure so as to maximise shareholder value. In order to maintain or achieve an optimal capital structure, the Group may adjust the amount of dividend payment, return capital to shareholders, issue new shares, buy back issued shares, obtain new borrowings or reduce borrowings.

Management monitors capital based on debt-equity ratio. The debt-equity ratio is calculated as net debt divided by shareholders' equity. Net debt is calculated as borrowings less cash and cash equivalents.

|   | Group                  |                        | Company              |                      |
|---|------------------------|------------------------|----------------------|----------------------|
|   | 2016<br>\$'000         | 2015<br>\$'000         | 2016<br>\$'000       | 2015<br>\$'000       |
| Borrowings<br>Less: Cash and cash equivalents | 1,376,506<br>(722,883) | 1,191,359<br>(880,611) | 927,838<br>(335,091) | 737,796<br>(463,078) |
| Net debt                                      | 653,623                | 310,748                | 592,747              | 274,718              |
| Shareholders' equity                          | 3,122,709              | 3,173,169              | 1,316,474            | 1,328,716            |
| Debt-equity ratio                             | 21%                    | 10%                    | 45%                  | 21%                  |

The Group and the Company are required by the banks to maintain a certain level of the debt-equity ratio. The Group and the Company are in compliance with all externally imposed capital requirements for the financial years ended 30 June 2016 and 2015.

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#### **32.** FINANCIAL RISK MANAGEMENT (continued)

## (e) Fair value measurements

- (i) Fair value measurement hierarchy The following table presents assets and liabilities measured at fair value and classified by level of the following fair value measurement hierarchy:
  - (a) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
  - (b) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
  - (c) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

|   | Level 1<br>\$'000 | Level 2<br>\$'000 | Level 3<br>\$'000 | Total<br>\$'000   |
|---|-------------------|-------------------|-------------------|-------------------|
| Group                                   |                   |                   |                   |                   |
| 2016                                    |                   |                   |                   |                   |
| Assets Derivative financial instruments |                   | 15 170            |                   | 1E 170            |
| Investment properties                   | -                 | 15,178            | -<br>577,732      | 15,178<br>577,732 |
| Property, plant and equipment           | -                 | -                 | 94,931            | 94,931            |
| Total                                   | -                 | 15,178            | 672,663           | 687,841           |
| 2015                                    |                   |                   |                   |                   |
| Assets                                  |                   |                   |                   |                   |
| Derivative financial instruments        | -                 | 4,769             | -                 | 4,769             |
| Investment properties                   | =                 | -                 | 585,527           | 585,527           |
| Property, plant and equipment           | <del>-</del>      | <u>-</u>          | 91,869            | 91,869            |
| Total                                   | -                 | 4,769             | 677,396           | 682,165           |
| Company                                 |                   |                   |                   |                   |
| 2016                                    |                   |                   |                   |                   |
| Assets                                  |                   |                   |                   |                   |
| Derivative financial instruments        | -                 | 11,322            | -                 | 11,322            |
| 2015                                    |                   |                   |                   |                   |
| Assets                                  |                   | 2 224             |                   | 2 224             |
| Derivative financial instruments        | =                 | 3,231             | -                 | 3,231             |

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#### 32. FINANCIAL RISK MANAGEMENT (continued)

#### (e) Fair value measurements (continued)

(ii) Level 2 fair value measurements

The fair value of interest rate and cross currency swaps is calculated as the present value of the estimated future cash flows discounted at actively quoted interest and forward exchange rates. The fair value of currency forwards is determined using actively quoted forward exchange rates at the end of the reporting period. These instruments are classified as Level 2 and comprise derivative financial instruments.

#### (iii) Level 3 fair value measurements

(a) Valuation techniques and inputs used in Level 3 fair value measurements The following table presents the valuation techniques and key inputs used to determine the fair values of investment properties and freehold and leasehold land and buildings classified as property, plant and equipment that are categorised under Level 3 of the fair value measurement hierarchy which involves significant unobservable inputs.

| Туре   | Valuation<br>techniques       | Significant<br>unobservable<br>inputs                     | Range of<br>significant<br>unobservable<br>inputs | Relationship of<br>significant<br>unobservable<br>inputs to<br>fair value |
|--|-------------------------------|---|---|---|
| Commercial buildings, serviced apartments, condominium housing and shop offices in | Direct Comparison<br>Approach | Market value<br>per square<br>metre                       | \$377 - \$20,939                                  | The higher the adjusted valuation, the higher the fair value              |
| Singapore, Malaysia<br>and the People's<br>Republic of China                       | Capitalisation<br>Approach    | Estimated<br>rental rate per<br>square metre<br>per month | \$95 - \$108                                      | The higher the<br>rental rate, the higher<br>the fair value               |
|  |                               | Capitalisation rate                                       | 4.25% - 4.35%                                     | The higher the capitalisation rate, the lower the fair value              |

There were no significant inter-relationships between the significant unobservable inputs.

#### (b) Valuation processes of the Group

The Group engages external, independent and qualified valuers to determine the fair values of the Group's investment properties and freehold and leasehold land and buildings classified as property, plant and equipment based on the properties' highest and best use using the Direct Comparison Approach and/or the Capitalisation Approach.

The Direct Comparison Approach involves the analysis of comparable sales of similar properties and adjusting the sale prices to that reflective of the properties. The Capitalisation Approach capitalises an income stream into a present value using revenue multipliers or single-year capitalisation rates.

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## **32.** FINANCIAL RISK MANAGEMENT (continued)

## (f) Financial instruments by category

The carrying amount of the different categories of financial instruments is as disclosed on the face of the statements of financial position and in Notes 11 and 17 to the financial statements, except for the following:

|   | Group     |           | Company   |           |
|---|-----------|-----------|-----------|-----------|
|   | 2016      | 2015      | 2016      | 2015      |
|   | \$'000    | \$'000    | \$'000    | \$'000    |
| Loans and receivables                   | 997,100   | 1,325,491 | 1,653,648 | 1,190,807 |
| Financial liabilities at amortised cost | 1,539,037 | 1,410,127 | 1,021,762 | 831,905   |

## 33. RELATED PARTY TRANSACTIONS

In addition to the information disclosed elsewhere in the financial statements, the following significant transactions took place between the Group and related parties during the financial year at terms agreed between the parties:

## (a) Sale of goods and rendering of services

|   | Gre            | oup            |
|---|----------------|----------------|
|   | 2016<br>\$'000 | 2015<br>\$'000 |
| Commission income received from a joint venture company           | 861            | 1,418          |
| Management and service fees received from joint venture companies | 4,186          | 4,838          |
| Management fees paid to an associated company                     | 702            | 414            |
| Payments on behalf of joint venture companies                     | 5,443          | 5,845          |

## (b) Key management personnel compensation

|  | Gr             | oup            |
|--|----------------|----------------|
|  | 2016<br>\$'000 | 2015<br>\$'000 |
| Salaries and other short term employee benefits<br>Share-based payment | 8,516<br>707   | 9,435<br>951   |
|  | 9,223          | 10,386         |

Included in the above is compensation to directors of the Company which amounted to \$5.5 million (2015: \$5.6 million).

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#### 34. SEGMENT INFORMATION

The Group is organised into three main business segments - development properties, investment properties and retail. Other operations of the Group comprise mainly garment manufacturing and investment holding, neither of which constitutes a separately reportable segment. The segment information for the reportable segments is as follows:

|   | Development properties | Investment properties | Retail         | Others              | Group                       |
|---|------------------------|-----------------------|----------------|---------------------|-----------------------------|
| 2016  | \$'000                 | \$'000                | \$'000         | \$'000              | \$'000                      |
| Revenue   | 329,818                | 37,416                | 169,640        | 7,657               | 544,531                     |
| EBIT* Interest income Finance costs                               | 22,858                 | 98,412                | 4,169          | (46,546)            | 78,893<br>8,022<br>(45,542) |
| Profit before income tax<br>Income tax expense                    |                        |                       |                |                     | 41,373<br>(25,712)          |
| Total profit  |                        |                       |                |                     | 15,661                      |
| Segment assets Assets held for sale                               | 1,927,550<br>495,512   | 665,785               | 54,638<br>-    | 121,485<br>-        | 2,769,458<br>495,512        |
| Investment in an associated company                               | 253,690                | 1,246,542             | -              | (91,685)            | 1,408,547                   |
| Investments in joint venture companies  Due from associated and   | 22,174                 | -                     | 63,135         | 3,142               | 88,451                      |
| joint venture companies   | 197,252                | 11,558                | 922            | 237                 | 209,969                     |
|   | 2,896,178              | 1,923,885             | 118,695        | 33,179              | 4,971,937                   |
| Tax recoverable   |                        |                       |                |                     | 3,698                       |
| Consolidated total assets   |                        |                       |                |                     | 4,975,635                   |
| Segment liabilities<br>Borrowings                                 | 102,673<br>147,946     | 9,762<br>199,000      | 14,447<br>-    | 35,649<br>1,029,560 | 162,531<br>1,376,506        |
|   | 250,619                | 208,762               | 14,447         | 1,065,209           | 1,539,037                   |
| Current income tax liabilities<br>Deferred income tax liabilities |                        |                       |                |                     | 38,905<br>65,167            |
| Consolidated total liabilities                                    |                        |                       |                |                     | 1,643,109                   |
| Capital expenditure<br>Depreciation                               | 17<br>225              | 38<br>1,101           | 1,463<br>5,593 | 3,124<br>3,592      | 4,642<br>10,511             |

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## **34. SEGMENT INFORMATION** (continued)

| 2015  | Development properties \$'000  | Investment properties \$'000 | Retail<br>\$'000      | Others<br>\$'000             | Group<br>\$'000                   |
|---|--------------------------------|------------------------------|-----------------------|------------------------------|-----------------------------------|
| Revenue   | 430,191                        | 37,529                       | 199,012               | 9,983                        | 676,715                           |
| EBIT* Interest income Finance costs   | 96,392                         | 145,776                      | 1,801                 | (28,900)                     | 215,069<br>7,561<br>(47,335)      |
| Profit before income tax<br>Income tax expense  |                                |                              |                       |                              | 175,295<br>(9,352)                |
| Total profit  |                                |                              |                       |                              | 165,943                           |
| Segment assets Investment in an associated company Investments in joint venture companies Due from associated and | 2,134,168<br>208,359<br>95,862 | 666,092<br>1,206,278<br>-    | 68,872<br>-<br>60,117 | 87,352<br>(60,685)<br>20,320 | 2,956,484<br>1,353,952<br>176,299 |
| joint venture companies   | 384,071                        | 9,087                        | 568                   | 617                          | 394,343                           |
|   | 2,822,460                      | 1,881,457                    | 129,557               | 47,604                       | 4,881,078                         |
| Tax recoverable   |                                |                              |                       |                              | 6,482                             |
| Consolidated total assets   |                                |                              |                       |                              | 4,887,560                         |
| Segment liabilities<br>Borrowings   | 131,512<br>138,142             | 11,320<br>213,793            | 17,819<br>-           | 58,117<br>839,424            | 218,768<br>1,191,359              |
|   | 269,654                        | 225,113                      | 17,819                | 897,541                      | 1,410,127                         |
| Current income tax liabilities<br>Deferred income tax liabilities   |                                |                              |                       |                              | 51,222<br>64,010                  |
| Consolidated total liabilities  |                                |                              |                       |                              | 1,525,359                         |
| Capital expenditure<br>Depreciation   | 208<br>289                     | 1,147<br>1,566               | 3,785<br>8,974        | 2,489<br>3,561               | 7,629<br>14,390                   |

<sup>\*</sup> EBIT includes share of profits of associated and joint venture companies which are disclosed in Note 19.

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## **34. SEGMENT INFORMATION** (continued)

The Group's three main business segments operate in four main geographical areas - Singapore, Malaysia, the People's Republic of China ("PRC") and Hong Kong SAR.

|               | Revenue        |                | Non-current assets |                |
|---------------|----------------|----------------|--------------------|----------------|
|               | 2016<br>\$'000 | 2015<br>\$'000 | 2016<br>\$'000     | 2015<br>\$'000 |
| Singapore     | 389,394        | 522,637        | 786,728            | 972,023        |
| Malaysia      | 118,739        | 103,624        | 111,450            | 114,475        |
| PRC           | 36,398         | 50,454         | 92,718             | 183,998        |
| Hong Kong SAR | •              | -              | 1,437,889          | 1,375,739      |
|               | 544,531        | 676,715        | 2,428,785          | 2,646,235      |

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## 35. COMPANIES IN THE GROUP

Information relating to the companies in the Group is given below, with the exception of inactive and dormant companies. Singapore-incorporated subsidiary and joint venture companies are audited by PricewaterhouseCoopers LLP, Singapore unless otherwise indicated.

Effective interest

|     |  |     | Country of   |  | held             | e interest<br>by the<br>oup |
|-----|--|-----|--|--|------------------|-----------------------------|
| Nam | e of company                                 |     | incorporation/<br>place of business  | Principal activities                             | <b>2016</b><br>% | 2015<br>%                   |
| (a) | Wing Tai Holdings Limited                    |     | Singapore-Quoted<br>on Singapore<br>Exchange Securities<br>Trading Limited | Investment holding                               | n/a              | n/a                         |
| (b) | Subsidiary companies                         |     |  |  |                  |                             |
|     | Wing Tai Malaysia Berhad                     | !   | Malaysia-Quoted<br>on Bursa Malaysia<br>Securities Berhad                  | Investment holding                               | 66.2             | 60.4                        |
|     | Angel Wing (M) Sdn. Bhd.                     | *,! | Malaysia   | Property development                             | 66.2             | 60.4                        |
|     | Angkasa Indah Sdn. Bhd.                      | *,! | Malaysia   | Property development                             | 66.2             | 60.4                        |
|     | Bergendale Investments<br>Limited            | *,# | British Virgin Islands<br>("BVI")  | Investment holding                               | 100              | 100                         |
|     | Brave Dragon Ltd                             | *,# | BVI/Hong Kong SAR  | Investment holding                               | 89.4             | 89.4                        |
|     | Chanlai Sdn. Bhd.                            | *,! | Malaysia   | Property development                             | 66.2             | 60.4                        |
|     | Crossbrook Group Ltd                         | #   | BVI/Hong Kong SAR  | Investment holding                               | 100              | 100                         |
|     | DNP Hartajaya Sdn. Bhd.                      | *,! | Malaysia   | Property development                             | 66.2             | 60.4                        |
|     | DNP Jaya Sdn. Bhd.                           | *,! | Malaysia   | Property investment                              | 66.2             | 60.4                        |
|     | DNP Land Sdn. Bhd.                           | *,! | Malaysia   | Property development                             | 66.2             | 60.4                        |
|     | DNP Property Management Sdn. Bhd.            | *,! | Malaysia   | Project management and maintenance of properties | 66.2             | 60.4                        |
|     | D & P-Ejenawa Sdn. Bhd.                      | *,! | Malaysia   | Property development                             | 66.2             | 60.4                        |
|     | Grand Eastern Realty & Development Sdn. Bhd. | *,! | Malaysia   | Property development                             | 66.2             | 60.4                        |
|     |  |     |  |  |                  |                             |

n/a: not applicable

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## **35. COMPANIES IN THE GROUP** (continued)

|     |  |     | Country of                                   |   | Effective<br>held by<br>Grou | y the     |
|-----|--|-----|--|---|------------------------------|-----------|
| Nam | e of company                                     |     | incorporation/<br>place of business          | Principal activities                            | 2016<br>%                    | 2015<br>% |
| (b) | Subsidiary companies (continued)                 |     |  |   |                              |           |
|     | Harta-Aman Sdn. Bhd.                             | *,! | Malaysia                                     | Property development                            | 66.2                         | 60.4      |
|     | Hartamaju Sdn. Bhd.                              | *,! | Malaysia                                     | Property development                            | 66.2                         | 60.4      |
|     | Jiaxin (Suzhou) Property<br>Development Co., Ltd | *,> | The People's<br>Republic of China<br>("PRC") | Property development, investment and management | 75                           | 75        |
|     | Quality Frontier Sdn. Bhd.                       | *,! | Malaysia                                     | Property development                            | 66.2                         | 60.4      |
|     | Seniharta Sdn. Bhd.                              | *,! | Malaysia                                     | Property investment                             | 66.2                         | 60.4      |
|     | Sri Rampaian Sdn. Bhd.                           | *,! | Malaysia                                     | Manufacture of textile garments                 | 66.2                         | 60.4      |
|     | Starpuri Development<br>Sdn. Bhd.                | *,! | Malaysia                                     | Property development                            | 66.2                         | 60.4      |
|     | Suzhou Property<br>Development Pte Ltd           | *   | Singapore                                    | Property development and investment holding     | 75                           | 75        |
|     | Wincheer Investment Pte Ltd                      | *   | Singapore                                    | Property investment and development             | 100                          | 100       |
|     | Wingold Investment Pte Ltd                       | *   | Singapore                                    | Investment holding                              | 100                          | 100       |
|     | Wingstar Investment Pte. Ltd.                    | *   | Singapore                                    | Investment holding                              | 100                          | 100       |
|     | Winmax Investment Pte Ltd                        | *   | Singapore                                    | Property investment                             | 100                          | 100       |
|     | Winnervest Investment Pte Ltd                    | *   | Singapore                                    | Property investment and development             | 100                          | 100       |
|     | Winnorth Investment Pte Ltd                      | *   | Singapore                                    | Property investment and development             | 100                          | 100       |
|     | Winquest Investment Pte Ltd                      | *   | Singapore                                    | Property investment and development             | 60                           | 60        |
|     | Winrose Investment Pte Ltd                       | *   | Singapore                                    | Property investment and development             | 100                          | 100       |
|     | Winshine Investment Pte Ltd                      | *   | Singapore                                    | Property investment                             | 100                          | 100       |
|     | Winsland Investment Pte Ltd                      | *   | Singapore                                    | Property investment                             | 100                          | 100       |
|     | Winsmart Investment Pte Ltd                      | *   | Singapore                                    | Property investment and development             | 100                          | 100       |

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## **35. COMPANIES IN THE GROUP** (continued)

|     |  |      | Country of  |  | Effective interest held by the |                  |
|-----|--|------|---|--|--------------------------------|------------------|
| Nam | Name of company                                      |      | Country of incorporation/ place of business   | Principal activities   | 2016<br>%                      | oup<br>2015<br>% |
| (b) | Subsidiary companies (continued)                     |      |   |  |                                |                  |
|     | Wing Mei (M) Sdn. Bhd.                               | *,!  | Malaysia  | Property investment  | 66.2                           | 60.4             |
|     | Wing Tai China Pte. Ltd.                             | *    | Singapore   | Investment holding   | 100                            | 100              |
|     | Wing Tai (China)<br>Investment Pte. Ltd.             | *    | Singapore   | Investment holding   | 100                            | 100              |
|     | Wing Tai Clothing Pte Ltd                            | *    | Singapore   | Retailing of garments  | 100                            | 100              |
|     | Wing Tai Clothing Sdn. Bhd.                          | *,!  | Malaysia  | Retailing of garments  | 66.2                           | 60.4             |
|     | Wing Tai Fashion Apparel Pte. Ltd.                   | *    | Singapore   | Retailing of garments  | 100                            | 100              |
|     | Wing Tai Fashion Sdn. Bhd.                           | *,!  | Malaysia  | Retailing of garments  | 66.2                           | 60.4             |
|     | Wing Tai Investment<br>& Development Pte Ltd         |      | Singapore   | Investment holding   | 100                            | 100              |
|     | Wing Tai Investment<br>Management Pte Ltd            | *    | Singapore   | Management of investment properties  | 100                            | 100              |
|     | Wing Tai Land Pte Ltd                                |      | Singapore   | Investment holding   | 100                            | 100              |
|     | Wing Tai Property<br>Management Pte Ltd              | *    | Singapore   | Project management and maintenance of properties   | 100                            | 100              |
|     | Wing Tai Retail Pte Ltd                              |      | Singapore   | Investment holding   | 100                            | 100              |
|     | Wing Tai Retail<br>Management Pte. Ltd.              | *    | Singapore   | Management of retail operations  | 100                            | 100              |
|     | Wing Tai (Shanghai) Management<br>Co., Ltd           | *, @ | PRC   | Provision of consultancy and advisory services   | 100                            | 100              |
|     | WT Fund Management Pte. Ltd.                         | *    | Singapore   | Fund management  | 100                            | -                |
|     | Yong Yue (Shanghai) Property<br>Development Co., Ltd | *, @ | PRC   | Property development   | 100                            | 100              |
| (c) | Associated company                                   |      |   |  |                                |                  |
|     | Wing Tai Properties Limited                          | *,%  | Bermuda-Quoted<br>on The Hong Kong<br>Exchanges and<br>Clearing Limited/<br>Hong Kong SAR | Property development, property investment and management and hospitality investment and management | 33.4                           | 33.4             |

For the Financial Year Ended 30 June 2016

## **35. COMPANIES IN THE GROUP** (continued)

|     |  |      | Country of                          |  | Effective interest<br>held by the<br>Group |           |
|-----|--|------|-------------------------------------|--|--|-----------|
| Nam | e of company                                 |      | incorporation/<br>place of business | Principal activities                                       | <b>2016</b><br>%                           | 2015<br>% |
| (d) | Joint venture companies                      |      |                                     |  |  |           |
|     | G2000 Apparel (S) Pte Ltd                    | *    | Singapore                           | Retailing of garments                                      | 45   | 45        |
|     | Kualiti Gold Sdn. Bhd.                       | *,!  | Malaysia                            | Property investment  | 33.1                                       | 30.2      |
|     | Optima Investment<br>& Development Pte. Ltd. | *, ~ | Singapore/PRC                       | Property development and investment holding                | 40   | 40        |
|     | Summervale Properties Pte Ltd                | *,&  | Singapore                           | Property investment and development                        | 50   | 50        |
|     | Uniqlo (Malaysia) Sdn. Bhd.                  | *,!  | Malaysia                            | Retailing of garments                                      | 29.8                                       | 27.2      |
|     | Uniqlo (Singapore) Pte. Ltd.                 | *,~  | Singapore                           | Retailing of garments                                      | 49   | 49        |
|     | Wingcrown Investment<br>Pte. Ltd.            | *    | Singapore                           | Property investment and development                        | 40   | 40        |
|     | Winnoma Investment Pte. Ltd.                 | *    | Singapore/PRC                       | Property investment and development and investment holding | 50   | 50        |

- \* Held by Group companies.
- ! Audited by Ernst and Young, Malaysia.
- # These companies are not required to be audited by law in the country of incorporation.
- % Audited by PricewaterhouseCoopers, Hong Kong SAR.
- & Audited by KPMG LLP, Singapore.
- Audited by Ernst and Young LLP, Singapore.
- > Audited by RSM, PRC.
- @ Audited by PricewaterhouseCoopers, PRC.

In accordance to Rule 716 of the Singapore Exchange Securities Trading Limited - Listing Rules, the Audit and Risk Committee and the Board of Directors of the Company confirmed that they are satisfied that the appointment of different auditors for its significant subsidiary and associated companies would not compromise the standard and effectiveness of the audit of the Company.

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#### **NEW OR REVISED ACCOUNTING STANDARDS AND INTERPRETATIONS** 36.

Below are the mandatory standards, amendments and interpretations to existing standards that have been published, and are relevant for the Group's accounting periods beginning on or after 1 July 2016 or later periods and which the Group has not early adopted:

- FRS 110 Consolidated Financial Statements and FRS 28 Investments in Associated and Joint Venture (a) Companies (effective for annual periods beginning on or after 1 January 2016) These amendments address an inconsistency between FRS 110 and FRS 28 in the sale or contribution of assets between an investor and its associated or joint venture company. A full gain or loss is recognised when a transaction involves a business. A partial gain or loss is recognised when a transaction involves
  - assets that do not constitute a business, even if those assets are in a subsidiary company. The Group is in the process of assessing the potential impact of FRS 110 and 28 on the financial statements.
- FRS 1 Presentation of Financial Statements (effective for annual periods beginning on or after 1 January (b) 2016)

This amendment clarifies guidance in FRS 1 on materiality and aggregation, the presentation of subtotals, the structure of financial statements and the disclosure of accounting policies. This amendment is not expected to have any significant impact on the financial statements of the Group.

FRS 115 Revenue from Contracts with Customers (effective for annual periods beginning on or after 1 (c) January 2018)

This is the converged standard on revenue recognition. It replaces FRS 11 Construction Contracts, FRS 18 Revenue, and related interpretations. Revenue is recognised when a customer obtains control of a good or service. A customer obtains control when it has the ability to direct the use of and obtain the benefits from the good or service. The core principle of FRS 115 is that an entity recognises revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. FRS 115 also includes a cohesive set of disclosure requirements that will result in an entity providing users of financial statements with comprehensive information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the entity's contracts with customers. The Group is in the process of assessing the potential impact of FRS 115 on the financial statements.

FRS 109 Financial Instruments (effective for annual periods beginning on or after 1 January 2018) (d) The complete version of FRS 109 replaces most of the guidance in FRS 39 Financial Instruments: Recognition and Measurement. FRS 109 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through other comprehensive income ("OCI") and fair value through profit or loss. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in OCI. There is now a new expected credit losses model that replaces the incurred loss impairment model used in FRS 39.

For financial liabilities, there were no changes to classification and measurement except for the recognition of changes in own credit risk in OCI and for liabilities designated at fair value through profit or loss. FRS 109 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and the hedging instrument and for the 'hedged ratio' to be the same as the one management actually uses for risk management purposes. Contemporaneous documentation is still required but is different to that currently prepared under FRS 39. The Group is in the process of assessing the potential impact of FRS 109 on the financial statements.

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#### 36. NEW OR REVISED ACCOUNTING STANDARDS AND INTERPRETATIONS (continued)

#### (e) FRS 116 Leases (effective for annual periods beginning on or after 1 January 2019)

FRS 116 will affect primarily the accounting by lessees and will result in the recognition of almost all leases on the statement of financial position. The standard removes the current distinction between operating and financing leases and requires recognition of an asset (the right to use the leased item) and a financial liability to pay rentals for virtually all lease contracts. An optional exemption exists for short-term and low-value leases.

The income statement will also be affected because the total expense is typically higher in the earlier years of a lease and lower in later years. Additionally, operating expense will be replaced with interest and depreciation, so key metrics like EBIT will change.

Operating cash flows will be higher as cash payments for the principal portion of the lease liability are classified within financing activities. Only the part of the payments that reflects interest can continue to be presented as operating cash flows.

The accounting by lessors will not significantly change. Some differences may arise as a result of the new guidance on the definition of a lease. Under FRS 116, a contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### 37. AUTHORISATION OF FINANCIAL STATEMENTS

These financial statements have been authorised for issue in accordance with a resolution of the Board of Directors on 15 September 2016.

## SHAREHOLDING STATISTICS

As at 6 September 2016

#### SHARE CAPITAL

No. of Issued Shares: 793,927,260

No. of Issued Shares (excluding Treasury Shares): 772,787,360

No./percentage of Treasury Shares: 21,139,900 (2.74%)

Class of Shares: Ordinary Shares

Voting Rights (excluding Treasury Shares): 1 vote per share

#### **DISTRIBUTION OF SHAREHOLDERS**

| Size of Shareholdings | No. of Shareholders | %      | No. of Shares | %      |
|-----------------------|---------------------|--------|---------------|--------|
| 1 to 99               | 153                 | 1.18   | 3,542         | 0.00   |
| 100 to 1,000          | 1,492               | 11.47  | 1,203,909     | 0.16   |
| 1,001 to 10,000       | 8,721               | 67.02  | 40,534,489    | 5.24   |
| 10,001 to 1,000,000   | 2,616               | 20.10  | 101,198,864   | 13.10  |
| 1,000,001 and above   | 30                  | 0.23   | 629,846,556   | 81.50  |
| Total                 | 13,012              | 100.00 | 772,787,360   | 100.00 |

#### TWENTY LARGEST SHAREHOLDERS

| Nam | ne e                                       | No. of Shares | %     |
|-----|--|---------------|-------|
| 1   | Wing Sun Development Private Limited       | 222,235,490   | 28.76 |
| 2   | DBS Vickers Securities (S) Pte Ltd         | 73,999,505    | 9.58  |
| 3   | Winlyn Investment Pte Ltd                  | 72,717,436    | 9.41  |
| 4   | Citibank Nominees Singapore Pte Ltd        | 61,538,162    | 7.96  |
| 5   | DBS Nominees Pte Ltd                       | 40,332,565    | 5.22  |
| 6   | UOB Kay Hian Pte Ltd                       | 32,427,209    | 4.20  |
| 7   | HSBC (Singapore) Nominees Pte Ltd          | 26,052,195    | 3.37  |
| 8   | Empire Gate Holdings Limited               | 19,539,572    | 2.53  |
| 9   | Raffles Nominees (Pte) Ltd                 | 18,667,477    | 2.42  |
| 10  | United Overseas Bank Nominees Pte Ltd      | 11,847,028    | 1.53  |
| 11  | DBSN Services Pte Ltd                      | 7,820,764     | 1.01  |
| 12  | OCBC Nominees Singapore Pte Ltd            | 4,758,733     | 0.62  |
| 13  | DB Nominees (S) Pte Ltd                    | 4,579,487     | 0.59  |
| 14  | Merrill Lynch (Singapore) Pte Ltd          | 3,712,753     | 0.48  |
| 15  | OCBC Securities Private Ltd                | 3,560,860     | 0.46  |
| 16  | Winway Investment Pte Ltd                  | 3,529,166     | 0.46  |
| 17  | Morgan Stanley Asia (S) Securities Pte Ltd | 2,593,847     | 0.34  |
| 18  | Liu Hing Yuen Patricia @ Liu Pui Yuk       | 2,072,409     | 0.27  |
| 19  | ABN Amro Nominees Singapore Pte Ltd        | 1,988,500     | 0.26  |
| 20  | Maybank Kim Eng Securities Pte Ltd         | 1,922,729     | 0.25  |
|     | Total                                      | 615,895,887   | 79.72 |

#### PERCENTAGE OF SHAREHOLDING HELD IN THE HANDS OF PUBLIC

As at 6 September 2016, approximately 48.29% of the issued ordinary shares of the Company are held by the public. Rule 723 of the Listing Manual of the Singapore Exchange Securities Trading Limited has accordingly been complied with.

## SHAREHOLDING STATISTICS

As at 6 September 2016

#### SUBSTANTIAL SHAREHOLDERS AS SHOWN IN THE REGISTER OF SUBSTANTIAL SHAREHOLDERS

| Name   | Interest (No. of Ordinary Shares) |
|--|-----------------------------------|
| Cheng Wai Keung  | 395,038,656 <sup>1</sup>          |
| Edmund Cheng Wai Wing                                  | 318,021,664 <sup>2</sup>          |
| Christopher Cheng Wai Chee                             | 314,627,248 <sup>3</sup>          |
| Edward Cheng Wai Sun                                   | 314,492,498 <sup>3</sup>          |
| Deutsche Bank International Trust Co. (Cayman) Limited | 314,492,498 <sup>3</sup>          |
| Deutsche Bank International Trust Co. Limited          | 314,492,498 <sup>3</sup>          |
| Wing Sun Development Private Limited                   | 222,235,490                       |
| Wing Tai Asia Holdings Limited                         | 241,775,062 <sup>4</sup>          |
| Winlyn Investment Pte Ltd                              | 72,717,436                        |
| Terebene Holdings Inc                                  | 72,717,436 <sup>5</sup>           |
| Metro Champion Limited                                 | 72,717,436 <sup>6</sup>           |
| Ascend Capital Limited                                 | 68,207,092                        |

- Includes 395,038,656 shares beneficially owned by Wing Sun Development Private Limited, Winlyn Investment Pte Ltd, Winway Investment Pte Ltd, Empire Gate Holdings Limited, Wilma Enterprises Limited and Ascend Capital Limited.
- 2 Includes 318,021,664 shares beneficially owned by Wing Sun Development Private Limited, Winlyn Investment Pte Ltd, Winway Investment Pte Ltd and Empire Gate Holdings Limited.
- Includes 314,492,498 shares beneficially owned by Wing Sun Development Private Limited, Winlyn Investment Pte Ltd and Empire Gate Holdings Limited.
- 4 Includes 241,775,062 shares beneficially owned by Wing Sun Development Private Limited and Empire Gate Holdings Limited.
- 5 Shares beneficially owned by Winlyn Investment Pte Ltd in which Terebene Holdings Inc is deemed to have an interest.
- 6 Shares beneficially owned by Winlyn Investment Pte Ltd in which Metro Champion Limited is deemed to have an interest.

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# A Winning Heritage

Story of Wing Tai Malaysia which began in a former rubber smokehouse in Green Lane, Penang.

During the 1960s, Singapore's textile and clothing export quota system drove Wing Tai's garment manufacturing expansion into Malaysia, to start Dragon and Phoenix Berhad on 8 July 1966.

From a modest garment factory in Penang, it grew rapidly to become ten factories in four other states within a decade, employing nearly 10,000 staff to produce 10 million pieces of garments each year. Known for its quality precision and standards, Wing Tai was producing high-end garments for leading global brands; at its peak it was the biggest producer of jeans in Asia, lauded the "King of Jeans".

Understanding that success is sustainable because of the value it creates, the Malaysian business grew in tandem with the economy to introduce technology and create employment. In its growth path it mirrored the strategic transformation of its Singapore holding company and soon diversified into high value sectors of real estate development, hospitality management and fashion retail.

A series of name changes reflected its evolving business and strengthened its alignment with the Wing Tai Asia group of companies.

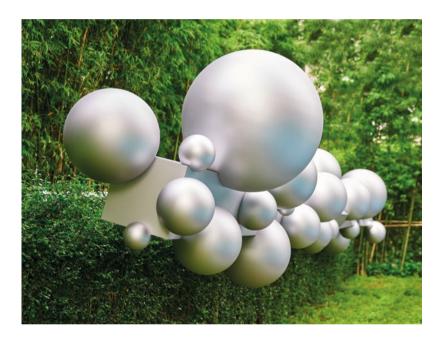
The company today has strong financial standing, with assets exceeding RM 1.9 billion. It has an extensive portfolio of landmark projects in Kuala Lumpur and Penang, and one of the top brand portfolios in the apparel industry in Malaysia.

The immense value that it brings to its property and retail projects ensues from its foundational ethos, driving an enduring commitment to upholding its core values and a time honoured heritage.

Wing Tai Malaysia Berhad marked its Golden Jubilee in July, to celebrate its persistent quest for value creation that has kept the enterprise growing.

Wing Tai Malaysia Berhad began its garment manufacturing business in a former rubber smokehouse in Green Lane, Penang.





Rhythm by Kohei Nawa. This work by Japan's foremost young artist was crafted of urethane coated aluminium. Drawing from Nawa's original Pixcell interpretation, this work creates the sensation of matter coming to life in the universe. The rectangular solid that serves as the axis rotates slightly, changing the angle of each cell and casting shadows. Cells of various sizes float in mid air, imparting order and rhythm to the space and expressing the universal flow of nature, life and time.

The front cover shows a façade design of the Le Nouvel Ardmore by Jean Nouvel, elevation illustration by Francis Theo of Urban Sketchers Singapore. Meticulous grid and vegetation patterns play on levels of transparency to create a symphony of infinite variations and sensations, presenting timeless artistry in architecture. The textural strokes of the Le Nouvel Ardmore are cohesively articulated by a resonant narrative of the special art commissions for the spaces within.

The art collection of the Le Nouvel Ardmore adds to the living experience in the development. The interplay of original touches reserves a specific, unique and rare quality to the development, emblematic of art within art.